

America	100.00	100.00	100.00	100.00	100.00
Asia	100.00	100.00	100.00	100.00	100.00
Europe	100.00	100.00	100.00	100.00	100.00
Latin America	100.00	100.00	100.00	100.00	100.00
Middle East	100.00	100.00	100.00	100.00	100.00
Oceania	100.00	100.00	100.00	100.00	100.00
South America	100.00	100.00	100.00	100.00	100.00
World	100.00	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

**JAPAN**  
A grudging welcome  
for foreigners  
Page 4

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Tuesday December 17 1991

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World News Business Summary

## Railway bomb causes chaos for London commuters

A bomb planted by the IRA exploded on the railway line at Clapham, London, paralysing the capital's rail network and causing chaos for up to one million commuters. It came after a man claiming to be from the Irish Republican Army telephoned a bomb threat to a television station. London's eight main rail stations were closed and hundreds of thousands of travellers arrived hours late for work or not at all. Page 6

**No Indian settlement**  
Chinese premier Li Peng ended a six-day visit to India without progress towards settling the border dispute which brought the two countries into conflict in 1962. Page 4

**Woman to run M15**  
Britain appointed the first woman to run its M15 counter-espionage service, Stella Rimington, 56, is currently deputy to M15 director general Sir Patrick Walker, who leaves in February. Observer, Page 16

**Resolution repealed**  
The United Nations repealed the General Assembly's 1975 resolution equating Zionism with racism. The resolution had led to widespread charges of UN anti-semitism.

**Briton jailed in France**  
David Morris, 56, a British estate agent, was jailed for a year and given a further three-year suspended sentence by a court in Grasse, southern France, for the manslaughter of a French youth during a hit-and-run boating accident off Antibes in 1988.

**Slowing down**  
European Community transport ministers agreed that all lorries and buses in the EC should be fitted with speed limiters from the mid-1990s. Lorries will be held to 85kph and buses to 100kph. Page 2

**Children's milk scandal**  
Argentina's president Carlos Menem faces his fourth corruption scandal of the year, following a newspaper allegation that two presidential aides sold sub-standard powdered milk at inflated prices to a government milk nutrition programme. Page 3

**Greeks to down tools**  
A million Greek workers are expected to strike for 24 hours today in protest at austerity measures in the 1992 budget which is being debated in parliament this week.

**N-fuel lorry on fire**  
A lorry carrying five tonnes of nuclear fuel was in collision with a car and blazed for three hours at Springfield, Massachusetts. There was no immediate sign of a radioactive leak.

**Women in front line**  
The British air force is to allow women pilots to fly combat jets from next year.

**Crime up 19 per cent**  
Crime in England and Wales rose 19 per cent to 5.1m recorded offences in the year to September. Most crimes - 94 per cent - were against property, with violent crimes, up by 6 per cent over the previous year, accounting for 5 per cent.

**UK tops low-pay league**  
Britain has the highest proportion of low-paid workers in the European Community, and Belgium the lowest, according to a study conducted by the Brussels Commission by the French research organisation Centre des Etudes des Revenus et des Coûts. Page 2

**Aids to escalate**  
Aids will kill more than six million Africans in the next decade and four million children will be born with the HIV virus, a World Health Organisation conference in Dakar was told.

## 'Double-dip' recession fears in UK manufacturing

Britain's manufacturing industry, which the government hopes will help pull the economy into recovery, faces the prospect of a "double-dip" recession, official figures suggested.

A sharp underlying fall in factory production since the summer suggests the manufacturing sector has started to run out of steam and that the outlook is even more bleak as export markets such as the US weaken. Page 18

**MR CONRAD BLACK**, Canadian publisher of the UK Daily Telegraph, extended his media empire to Australia through the AEL 4bn (£1.08bn) acquisition of John Fairfax, publisher of The Sydney Morning Herald, The Melbourne Age and the Australian Financial Review. Page 19

**TOYOTA MOTOR**, Japan's largest carmaker, forecast a 33 per cent fall in pre-tax profits for the six months to the end of December, due mainly to a sharp fall in sales of high-margin luxury cars. Page 19

**WESTINGHOUSE CREDIT**: Negotiations for the sale of parts of the troubled financial services business to its rival, GE Capital, have ended without agreement, creating fresh uncertainty over the future of the Westinghouse business. Page 19

**MR ASH NADIR**, former chairman of Polly Peck International, the collapsed fruit and electronics conglomerate, pursued his own private interest at the company, the High Court in London was told yesterday. Page 19

**CONTINENTAL**, German tyre-maker, is to split its main business division into two separate profit centres - one servicing the car market and the other specialising in tyres for commercial vehicles. Page 20

**NIKE**, US sports shoe and apparel maker, posted record second-quarter results, continuing its trend of improving its performance in the face of recession and a dreary retail environment. Page 21

**FARM SUBSIDIES**: Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, has said he will put forward final draft agreements on all areas in the Uruguay Round trade talks on Friday. Page 5

**BRITISH Aerospace** has won its first order, worth more than \$450m, for a new derivative of its BAe 146 jet aimed specifically at US regional airlines. The buyer is Business Express, the biggest regional airline operating in the US north-east. Page 5

**BANK OF ISRAEL** triggered a sharp reduction in interest rates, seizing on a fall in the rate of inflation to try to regenerate flagging growth and help stem mounting unemployment levels. Page 6

**BERLIN'S Christmas** retail sales, fuelled by a spending spree by east Germans, are expected to top last year's record turnover. Stores are reporting a 15 per cent rise in turnover for December against last year. Page 2

**PRUDENTIAL**, UK's largest life insurance company, has resigned from the Unit Trust Association in a public row which has pitted one sector of the financial services industry against the other. Page 6

**SANDOZ**, Swiss chemical and pharmaceutical group, is to buy a 60 per cent stake in Systech, a California developer of processes and cellular products based on human blood chemistry, for \$382m. Page 20

**JAPANESE car dealers** warned they would face losses if forced by trade pressure from Washington to stock US models, which they consider unpopular with Japanese consumers. Page 5

Yeltsin seeks single strategic command for Soviet arsenal under military figure

## Deal on Soviet N-arms control due 'next week'

By John Lloyd and Gillian Triff in Moscow and Chrystia Freeland in Kiev

AN AGREEMENT putting all Soviet nuclear weapons under a single command will be signed next week by the Commonwealth of Independent States, Mr Boris Yeltsin, the Russian president, yesterday told Mr James Baker, the US secretary of state.

Mr Yeltsin, who also demanded US recognition of Russia as a separate state, appeared to be proposing a single strategic nuclear command under the ultimate control of a military figure responsible to the presidents of the states making up the commonwealth.

In a hectic day of talks in Moscow with Mr Baker, the Russian president said, according to the Tass news service, that only Russia would "for the time being" remain a nuclear state. He said Ukraine and Belarus, the two other founder members of the commonwealth, would sign the nuclear non-proliferation treaty, and carry out their stated aim of destroying nuclear weapons on their territory. These declarations come as all three states are discussing joint political control of nuclear weapons.

The fourth state with strategic nuclear arms - Kazakhstan, not one of the three original members - would enter

PAGE 18  
■ Editorial Comment: Helping post-Soviet reform  
PAGE 16  
■ Moscow faces nuclear button dilemma

into discussions on the issue next week, Mr Yeltsin said.

He claimed that six more states would join the commonwealth by Saturday, and that it would be 10-strong by the end of the year or early 1992 - with only Kazakhstan, Georgia, and the now-independent Baltic states, outside it.

Mr Leonid Kravchuk, the Ukrainian president, cast doubts on the stability of the new commonwealth.

Mr Kravchuk, in an interview with the Financial Times, said Ukraine was not completely committed to raising prices on January 2 in tandem with Russia's planned price liberalisation.

Ukraine did not receive a promised \$100m from Russia. It would be unable to raise prices. Even if Ukraine did receive the extra cash, Mr Kravchuk said, it might not free prices until January 15.

Meanwhile, EC governments yesterday decided to give the Soviet republics \$200m

(\$774m) extra in food grants and credits, amid rising concern that economic hardship may accentuate political instability.

The EC approved a first \$200m tranche of an eventual \$2.5bn Community food credit to the Soviet Union, and \$200m out of a promised \$200m food grant.

In Moscow, Mr Baker said after his day of talks that he was "reassured" about the military situation in the Soviet Union. "I have seen nothing which would cause any more concern", taking into consideration the political changes in the country, he said.

Mr Baker took a non-committal attitude to Mr Yeltsin's demand for recognition, saying only that "we will obviously be looking at the suggestion". US officials have said nuclear control and human rights issues must be discussed before recognition is given - but concede that it cannot be withheld indefinitely.

Mr Baker went out of his way to praise Mr Gorbachev before his meeting with him, saying: "The world is fundamentally different, Mr President, from what it was two or three years ago. The fundamental changes are due in no small part to your efforts."



Time out: Baker cuts short a press conference to prepare for his next round of talks

## EC seeks compromise over Yugoslav states

By Judy Dempsey in Zagreb, Laura Silber in Belgrade and Agencies

GERMANY came under intense pressure from its European Community partners yesterday to delay recognition of the breakaway Yugoslav republics of Slovenia and Croatia.

European Community foreign ministers sought a compromise formula to head off a move that many fear would spread the undeclared civil war into Bosnia and other parts of Yugoslavia.

Mr Hans-Dietrich Genscher, the German foreign minister, argued strongly in favour of early recognition but stressed the need for co-ordinated action by all of the EC states and his belief that a German

decision to recognise the two republics would be followed by others.

"Others will join. Bonn will not be going it alone if it goes ahead with early recognition. There will not be a move by Germany on its own," he told reporters. He did not name the states to which he was referring.

Mr Otto Eilermann-Jensen, the Danish foreign minister, said he hoped a compromise between Bonn and its EC partners could be struck on the basis of a Franco-German proposal to draw up a list of criteria which any new state would have to meet before it could gain EC recognition.

The criteria discussed by foreign ministers included whether a prospective new state had done enough to protect minorities on its territory, whether it was democratic and whether borders were being changed by force.

These criteria could also form the basis of the EC's approach to recognising Russia, Ukraine and other former Soviet republics.

Meanwhile United Nations observers are expected to arrive in Yugoslavia tomorrow to prepare for a possible full-scale UN intervention to keep the peace between Croats and Serbs.

Fresh fighting flared in

many parts of Croatia on Monday, shattering already slender hopes that a significant force of UN peacekeeping troops may be assembled and dispatched to Yugoslavia soon.

A UN spokeswoman said the observers - 11 military experts, two civilian police and seven civilians - "would be in Yugoslavia for about a week. They would tour Krajina and eastern and western Slavonia, scenes of heavy fighting in the past five months.

The UN Security Council voted unanimously on Sunday to send the observers.

However, it will dispatch a full peacekeeping force in order to monitor a ceasefire

only and not to impose one. "After the breakdown of 14 negotiated ceasefires, there is no sign of a new truce. An unconfirmed report on Croatian radio said federal aircraft bombed a village near Daruvar, east of Zagreb, yesterday, killing several people."

It said the army attacked the nearby town of Nova Gradiska and one civilian was killed by shelling. The eastern city of Osijek also came under fire.

The official Tanjug news agency, reporting the Serbian dominated army's slide, also spoke of fighting around Nova Gradiska but said it had been started by the Croats.

EC monitors, who continue

to negotiate with the Croatian authorities on the withdrawal of all federal army units from the barracks, said they had found a mass grave in the village of Vocin, in central Croatia.

Mr Renkile Steeghs, the EC acting spokeswoman, said 26 of the 34 bodies belonged to elderly people. She also said the village of Hum, close to Vocin, which was captured last week, was retaken at the weekend by Croatian forces.

Meanwhile, an editorial in Vjesnik, Croatia's main daily newspaper, said a second war front could spread to the central republic of Bosnia-Herzegovina.

## Fall in US output fires hopes of interest rate cut

By George Graham in Washington

THE ANNOUNCEMENT by the US Federal Reserve Board that industrial production had fallen by 0.4 per cent in November has strengthened expectations that the Fed will cut interest rates once again in the next few days.

This fresh evidence that the US economy had weakened again was more than most economists had expected leaving output 0.5 per cent lower over the past year.

Amid low inflation, weak consumer demand and thin sales during the Christmas retail season, the production figures are seen as likely to tip the Fed towards lowering the rates quickly.

Industrial capacity utilisation also fell to 79.1 per cent, leaving factories operating at their lowest rates since May, when the economy was generally recognised to be still in recession.

Mr Allen Sinai, chief economist of the Boston Company consulting group, said: "Here is yet another key monthly

indicator that says we did not come out of recession. It certainly underscores the need for and likelihood of the Federal Reserve easing very soon."

Economists at broker C.J. Lawrence said: "We expect the Fed to cut the discount rate ¼ point by the end of the week, and then another ¼ point by the end of January, bringing the discount rate and the 91-day bill rate down to 3.5 per cent."

The Fed's policy-making open market committee is due to meet today, and many economists believe it will announce a cut in the discount rate, currently 4.5 per cent, shortly after this meeting.

The Bush administration has been pressing for further cuts in interest rates to help stimulate the sputtering economy, with Mr Michael Boskin, the chief White House economist, arguing last week that the Fed had "ample room" to ease monetary policy.

A slight increase in the rate of inflation, now running at 3.0

per cent year-on-year, has provided the Fed with an argument for not easing its policy.

The Fed already has lowered its discount rate five times since last December with the last cut on November 6 to 4.5 per cent bringing it to its lowest in 18 years.

The fall in industrial output last month reflected especially a sharp drop in production of cars and automotive parts, as well as a strike at Caterpillar, which reduced output in the construction and mining equipment sector.

Consumer sector car and truck production fell 5.8 per cent last month after seasonal adjustment, the Fed said, although the level of output remained 17.6 per cent higher than a year earlier.

Utilities output rose by 1.3 per cent on a seasonally-adjusted basis, as cold weather in some regions increased demand for electricity.

World stockmarkets, Back page, Section III

## The Llama and the Gnu

A fable for institutional investors

There it is again, thought the llama, barely able to discern the distant call above the torrential rain.

He cocked his ears; the voice, from down in the valley, came through more clearly. "Possum!" It said, "Possum! Where are you?"

Sensing distress, the surefooted llama deftly negotiated his way down the slope made slippery by the deluge.

"Possum!" the voice repeated. As the llama neared the swollen, surging river, he spied a gnu, already stuck knee-deep in mud, and slowly sinking. "Need some help?" queried the llama.

"You haven't seen the possum - lethargic sort, very myopic - have you?" panted the unfortunate gnu.

"Not lately. What do you want with him, anyway?"

"He's my guide. He led me down here for the forage, which looked good at the time. Then the rains came. Now he's gone. And I'm stuck."

"Forget the possum," replied the llama. "He'd be of little help now, anyway. Here, tip your head forward a little."

The gnu complied. Throwing a forage over one formidable horn, the llama pulled with the steady force needed to wrest the wildebeest from the muck.

With a final tug, the gnu broke free. Nodding toward the ridge from which he came, the llama said, "Let's get out of here. Follow me."

"Whoa. Wait a minute," cried the suddenly dubious gnu. "That's what the possum said. And all I got was stuck."

"I'm no possum," said the llama, a bit indignantly. "I've been around, and I know we must move up to safety."

"But it's raining up there, too," the gnu lamented. "Cats and dogs," confirmed the llama.

"So what's the use?" despaired the gnu. "It's never going to stop!"

"Folded!" the llama retorted. "It'll stop; it always does. In the highlands, you'll at least be on solid ground - and in a better position once the rain ends."

"You won't leave me in the lurch, like the possum did, will you? Or take me places I shouldn't go?"

"It'll be you and me, together, right to the top," the llama assured him.

The gnu pondered this for a moment. Finding no flaw, he nodded his assent. "Okay. Let's go."

With that, they began to climb, the llama pointing out the pitfalls and confidently leading the gnu up the bluff.

Moral  
When you can't stop the rain, get the right kind of help and move to higher ground.

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## President with a commitment to push hard for a trade pact

The odds in favour of a North American Free Trade Agreement shortened at the weekend when President Carlos Salinas de Gortari of Mexico (pictured) and President George Bush agreed to push hard for a pact early next year. Page 5

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## MARKETS

STERLING		DOLLAR		STOCK INDICES	
New York lunchtime:		New York lunchtime:		FT-SE 100:	2,440.5 (-10.8)
\$1.822		DM1.573		FT-A All-Share:	1,770.11 (-0.4)
London:		FF5.395		FT-SE Euroweek 100:	1,051.15 (+0.05)
\$1.8215 (1.517)		SP1.3943			
DM2.875 (2.875)		Y126.4			
FF5.3225 (5.32)		London:			
SP2.24 (same)		DM1.5785 (1.5825)			
Y234 (same)		FF5.3925 (5.405)			
£ Index 91.5 (same)		SP1.395 (1.3965)			
		Y126.45 (126.5)			
		Telco close 128.45			
		US lunchtime rates			
		Fed Funds: 4 ½% (4 ½%)			
		3-mo Treasury Bill:			
		4.231% (4.243%)			
		Long Bond:			
		102 ½ (102 ½)			
		yield: 7.774% (7.769%)			
		Chief price changes			
		yesterday: Page 15			

JAN 10 1992



EUROPEAN NEWS

# Brussels seeks ways to rescue pact with Efta

By David Buchan in Brussels and Robert Taylor in Stockholm

EC FOREIGN ministers yesterday asked their ambassadors and the European Commission to plot the Community's next move in the legal saga over the European Economic Area (EEA).

Following the European Court of Justice's weekend rejection of judicial aspects of the EEA accord, the EC's Dutch presidency conceded the EEA deal might have to be partly re-negotiated. But the ambitious agreement with the European Free Trade Association (Efta) to form a single market of some 380m people in 19 countries should still be signed by next February, so that it could be ratified by parliaments and come into effect on January 1, 1993, Mr Hans van den Broek, the Dutch foreign minister, said yesterday.

Efta countries said yesterday they expected to hear on Thursday from the EC what solutions there might be to what was essentially an internal wrangle between EC institutions. Mr Ulf Dinkelspiel, Sweden's EC affairs minister and former chief EEA negotiator, said he was "disappointed and surprised" that this latest snag should arise. The danger, however, is that the EEA risks causing more political - and now legal - trouble than it is worth to Efta countries which seem to be deciding that they would be better off inside the

EC as full members. Finland and Switzerland look likely to follow Austria and Sweden in applying to join.

The biggest trouble appears to lie in Norway where Mrs Gro Harlem Brundtland's minority Labour government was already finding it hard to secure the necessary three-quarters majority in parliament to ratify the EEA agreement. Any dilution of the deal to placate the European court could make it impossible for Mrs Brundtland to win the political support she needs.

Norway's prime minister has a personal interest in the success of the EEA. It was due to her initiative in March 1989 that EC president Jacques Delors came to an Efta heads of government summit in Oslo to agree on negotiations between the two economic blocs on the EEA.

If the EEA does fall apart over the next few weeks it seems likely to provoke a national debate in Norway on whether the country should make a formal application to Brussels for EC membership even though Norwegians remain evenly divided on the issue.

The Finnish centre-right administration of Mr Risto Aho is expected to make up its mind by next February on whether or not to seek EC entry.

# EC steps up aid to Soviet republics

By David Buchan in Brussels

EC governments yesterday decided to give the emerging commonwealth of Soviet republics Ecu500m (\$774m) extra in food grants and credits, amid rising concern that economic hardship may accentuate political instability.

Foreign and finance ministers of the 12 EC states approved a first Ecu500m tranche of an eventual Ecu1.35bn Community food credit to the Soviet Union, and Ecu100m out of a promised Ecu200m food grant.

The extra EC aid could rise to Ecu700m, if and when the European Parliament gives its agreement this week to the second Ecu100m slice of the food grant coming out of funds already appropriated in this year's budget for EC farm price support.

At last week's Maastricht summit, EC leaders expressed concern about shortages appearing in big cities such as Moscow and St Petersburg and promised more aid. Yesterday, ministers agreed to send a mixed task force of Commission and national experts to these two cities to supervise food deliveries.

In view of growing Soviet insolvency, it seems likely that EC credits will effectively have to be considered as straight grants. Brussels is encountering increasing problems in lending to the Soviet Union via commercial banks. An Ecu500m syndicated credit, led by Deutsche Bank and guaranteed 88 per cent by the EC, was formally signed here three weeks ago by Mr Ivan Silayev, head of the inter-republican committee, but there are still apparently problems in disbursing it, EC officials say.

Partly as a result of the months of haggling over the Deutsche Bank credit, the EC has decided to make its Ecu1.35bn food credit - the first slice of which was approved yesterday - in the form of a direct Community loan, raised on the capital markets and backed by a guarantee on the EC budget. "Certainly, there is a risk, but less than lending to the Maxwell corporation," said an EC official.

There was no reference in yesterday's ministerial debates to the recent US call for a conference on Soviet aid needs, but there was much talk about the need for guarantees that republics would assume the debt and arms control obligations undertaken by the old Soviet central government.



Mr Gavril Popov (above), Moscow's mayor, is refusing to go back on his decision to resign, suggesting radical democratic opposition to the Russian president, Mr Boris Yeltsin, may be gathering pace, writes Gillian Tett in Moscow. Speaking after the launch of the Movement for Democratic Reform, Mr Popov said his move was being forced by conflicts with his city council and Mr Yeltsin on reform.

# A dark side of Croatia not easy to see

Judy Dempsey reports from Zagreb on alleged intimidation of Serbs and liberal Croats

MR SVETOVAR Livada knows that when his telephone rings it may well be a death threat. In the past two weeks the 63-year-old retired rural sociologist, who was sacked from Zagreb university in 1991 for criticising the communist party's agrarian policy, has been questioned twice by the Croatian police.

On December 5, he was summoned to the central police station on Dordieva Street in Zagreb under article 236 of the constitution, which amounts to sedition against the state.

He was questioned about his activities as vice-president of the Serbian Democratic Forum (SDF), a liberal movement set up to protect the ethnic, political and cultural rights of the 560,000-strong Serb community in Croatia and to promote trust between Croats and Serbs. Last week, the authorities, without issuing a summons, sent a car round to collect Mr Livada for more questioning.

Mr Livada's experience is no exception in what many describe as a growing atmosphere of intimidation. As a Serb, he, and many of his colleagues who criticise the

authoritarian tendencies of the government, fear they may be on a hit-list.

"My close Croat academic friends have warned me to be careful. They told me that I am on a special hit-list," he said. There is a growing number of reports alleging that many Serbs have disappeared since the war started in Croatia on June 25.

Between October 17 and November 1, the SDF received reports claiming that between

25 and 120 Serbian men and women went missing from the town of Gospić, south of Zagreb, the capital.

In Zagreb, at least four Serbs have been reported kidnapped. Mr Milorad Pupovac, head of the SDF, said two of them, Mr Milorad Zec and Mr Milos Ivosevic, well-known businessmen, had been killed.

Liberal Serbs in Zagreb say that because of the civil war which, according to unofficial Red Cross figures, has claimed the lives of 25,000 Serbs, Croats and federal troops, local Croats

against Serbs often take place on the local level. "The government cannot control everything that takes place throughout the republic," he said.

However, liberal Croatian critics, who have been increasingly marginalised by the government, place a large part of the blame on Mr Josip Manolčić, president of the Commission for Protecting the Constitution, and former head of the secret police in Croatia under the communist regime.

They say Mr Zdravko Mustać, who until last April was under-secretary with special responsibility for the secret police at the federal government's interior ministry, should also share responsibility.

"Many of the people now running the government are former communists. They have no democratic credentials. They have done the mantle of extreme nationalism," said a retired Croatian academic who was imprisoned by Mr Manolčić in 1968.

Croats are also being interrogated, beaten up, or killed, as Amnesty International, the international human rights movement, recently documented.

General Milan Đoković, who defended the Croatian city of Vukovar until it surrendered to the federal army last month, was accused by Mr Tudjman of complicity with federal army counter-intelligence. General Đoković was brought back to Zagreb and beaten up, according to Croats in Zagreb.

The Croatian government has reacted to growing criticism of discrimination and intimidation of the Serb community by passing a law which on paper offers "political and cultural rights to the Serbs."

But Serb and Croat liberals say this law will not dilute the growing atmosphere of revenge against the Serbs pervading the republic. Nor will it provide any checks and balances on the increasingly authoritarian nature of the Tudjman government.

"This brings us to the whole question of recognition," said Mr Pupovac. "Recognition by western governments of Croatia's independence implies the rule of law and democratic rights. The European Community and the United Nations must work towards setting up a framework for introducing democracy throughout all the republics," he added.

# Christian Democrats debate a new world role for a united Germany

By Quentin Peel in Dresden

DRESDEN is a good place to talk about responsibility. The ruins of the Frauenkirche are a grim reminder of the wartime bombing which devastated this great Baroque city, once known as Florence on the Elbe.

Yesterday the Christian Democratic Union (CDU), Chancellor Helmut Kohl's party in Germany's ruling coalition, came to Dresden to talk about responsibility. Only this time it was all about post-war responsibility.

Half the debate was about the past, about responsibility for sins of the 40 years of Communist Party rule in what was East Germany, and in particular about the role of the CDU in the past. The other half was about the future: how should a united Germany be facing up to its new responsibilities in the uncertain, risk-laden post-cold war world? What is German national interest in a world of common European foreign and security policies?

Just one year after a considerable victory in the first national elections after unification, the CDU is undergoing its own agonies of east-west division and mutual suspicion. "Coming to terms with the



Chancellor Helmut Kohl (left) ponders something said to him by Defence Minister Gerhard Stoltenberg at the congress in Dresden yesterday

past building trust," is a major theme of this party congress.

"On one side there is too much uncertainty. On the other side there is too much self-confidence," said Mr Hans-Joachim Maaz, a psychoanalyst from the eastern city of Halle. "Overcoming the past must be an internal process: but it is an internal process not only for us east Germans, but also for the westerners."

Mr Alfred Gomolka, premier of Mecklenburg-Vorpommern, split it out. West German governments had compromised with the East, just as eastern citizens had been forced to do.

Many easterners were forced to choose "between martyrdom and collaboration." In the west, they chose to invite Mr Erich Honecker as an honoured guest of the state when he was the detested eastern communist leader.

Like so many debates on responsibility, the result was inconclusive. "They talked about the importance of talking to each other," said an eastern journalist. "They didn't talk about anything concrete."

As for the debate on Germany's new role in the world, it was almost equally uncertain. There was an overwhelming conviction of the need to work within the EC, but there were also calls for more assertive "national self-interest."

There was also considerable disappointment that the EC summit in Maastricht did not go further to found a common European foreign policy - but no-one wanted to tackle the question of why Germany seems determined to go it alone on Yugoslavia.

One thing was clear. A united Germany does have more responsibilities in the outside world, and its interests are suddenly as much in the east as in the west.

# Central Europeans sign EC accords

By David Buchan in Brussels

POLAND, Hungary and Czechoslovakia yesterday stressed their goal of eventually joining the European Community as they signed far-reaching association accords in Brussels.

One last obstacle to the so-called Europe association agreements, which clearly state the central European countries' aspirations to EC membership, was overcome yesterday when Spain won assurances that the EC would take safeguard measures if there were surges in steel imports from central Europe.

The year-long negotiations were thus marked right to the end on the Community side by hard-headed commercial protectionism at odds with the

EC's political rhetoric about welcoming new democracies into the fold.

None the less, the agreements will lead to free trade over 10 years, with the Community lowering its barriers to industrial imports more quickly - within five to six years - than the central Europeans will be required to do.

The latter have already sharply redirected their trade towards the west. Over the 1988-90 period Poland's exports to the EC rose by 58 per cent, Hungary's by 27 per cent, and Czechoslovakia's by 22 per cent; while Poland's imports from the EC increased by 58 per cent, Hungary's 22 per cent and Czechoslovakia's 17 per cent.

# Securities directive stalled by divisions

By Andrew Hill in Brussels

SENIOR officials of the Twelve yesterday failed to break the deadlock over proposals to standardise EC securities regulation.

Negotiations on the draft investment services directive again stalled on the issue of transparency: whether, how and when transactions should be made public.

Britain, Germany and Ireland - eager to protect their market-makers - oppose rapid disclosure, but the French lead a group of countries which want speedy publication of trades.

After 80 minutes of discussion, the Dutch presidency agreed it was not worth passing the issue to finance ministers, meeting in the same building, and the directive would have to be shelved until the Portuguese presidency, which begins next month.

Mr John Redwood, the British minister for corporate affairs, blamed French intransigence for the stalemate. "But it's better to avoid something being going into place than agree

on something had for the sake of agreement," he said.

Separately, EC finance ministers welcomed Portugal's tough budgetary plan for bringing its economy into line with its Community partners as part of the move towards economic and monetary union (Emu).

Mr Jorge Braga de Macedo, the Portuguese finance minister, said the outcome of last week's Maastricht summit - which imposed a final deadline of 1993 for a single EC currency - had given Portugal's budget policy "a Community dimension".

"We see Maastricht as happy confirmation of what we were intending to do anyway," said Mr Braga de Macedo yesterday. Portugal has pledged to bring its annual inflation rate running at 11.4 per cent - in line with the EC average, reducing it to 4 per cent by the end of 1995. The government has also put strict ceilings on expenditure, and promised to curb wages in the public sector.



Mr Gavril Popov (above), Moscow's mayor, is refusing to go back on his decision to resign, suggesting radical democratic opposition to the Russian president, Mr Boris Yeltsin, may be gathering pace, writes Gillian Tett in Moscow. Speaking after the launch of the Movement for Democratic Reform, Mr Popov said his move was being forced by conflicts with his city council and Mr Yeltsin on reform.

# Community opts for 'speed limiters'

By David Gardner in Brussels

EUROPEAN Community transport ministers opted yesterday for radical measures to improve road safety, deciding that from 1994 new lorries and buses would be fitted with "speed limiters" preventing them from exceeding newly-prescribed speed limits.

The speed limiters for new lorries will be 85km an hour and the limit for buses will be 100km an hour. The UK argued for a higher 60 miles an hour (96km per hour) limit for trucks, but the 12 finally agreed unanimously on the lower limit.

The limits will apply to freight vehicles over 12 tonnes, and buses of over five tonnes carrying more than eight passengers, from January 1, 1994 for all new vehicles registered after that date. The same limits

will be mandatory for all cross-border vehicles in these categories that have 1988-94 registrations, but from January 1, 1995. For national transport, these vehicles will have a further year's grace.

The speed limiters, or "governors" as they are also known, will have a margin of about 5km an hour over the pre-set limit before interrupting the fuel supply. Their introduction is part of an EC programme intended to limit the carnage on Community roads, now costing an average of 50,000 deaths and 1.5m injuries a year.

The decision has to negotiate technical hoops and requires the European Parliament's opinion. But the measures are virtually certain to become law by the time prescribed.

# Ciba-Geigy shifts study centre site

CIBA-GEIGY, the Swiss pharmaceuticals group, has dropped plans to build a \$F130m (\$88.50m) genetic engineering research centre in Basle following opposition from environmental groups, writes Ian Rodger in Zurich.

The company said in a statement that it was examining an alternative site in the Alsace region of France.

When Ciba applied two years ago for a building permit for its genetic engineering project environmentalists challenged it on the grounds that there was insufficient knowledge of the technology's long-term effects.

When the permit was granted last summer the environmentalists appealed, a process which can stretch out for years. Ciba said this could lead to unacceptable delays.

# Britain in top rank of low-pay study

By Alice Rawthorn in Paris

BRITAIN has the highest proportion of low-paid workers in the European Community, and Belgium the lowest, according to a study conducted by the Brussels Commission by the French research organisation Centre des Etudes des Revenus et des Coûts.

CERC attributes the large number of low-paid workers in Britain and also in Ireland to the practice of negotiating pay on a company-by-company basis and to the absence of a minimum wage.

It says there tend to be proportionally fewer low-paid workers in countries such as Italy and Germany where pay negotiations are generally conducted across different divisions of particular industries, rather than within individual companies. However, in all EC

countries, most low-paid employees are women, young people or those with poor qualifications.

CERC found 30 per cent of all UK full-time employees fall into the low-pay category, that is they earn less than 66 per cent of the median wage. In Spain, 19 per cent of the workforce is in that category, and in Ireland, 18 per cent.

The figure is only 5 per cent in Belgium, rising to 11 per cent in the Netherlands, 12 per cent in Portugal, 13 per cent in Germany (excluding the east), 14 per cent in France and 14.5 per cent in Italy.

CERC suggests the decline in influence of UK wages councils and of Irish joint labour committees has contributed to the high proportion of low-paid workers in those countries.

# Irish farmers' salvation could be blowing in the wind

FARMERS on the windswept western coast of Ireland, facing a decline in their traditional livelihoods through agricultural reforms, may one day regard the wind as their salvation.

Harvesting the wind could be the 21st century answer to Ireland's financially-strapped agricultural sector, while helping to alleviate the country's near total dependence on fossil fuels for energy supplies.

The European Wind Energy Association has identified Ireland as having some of the best wind resources in the EC, equalled only by Scotland. If Ireland harnessed this it could provide all the country's electricity needs and become a net exporter to the rest of the community.

If 15 per cent EC capital funding is approved, next year will see the setting up of Ireland's first commercial windfarm. It is a £17.1m (£11.8m) private venture undertaken by Nord-tank, a Danish company and a leader in the manufacture of wind

turbines. A director of the company said that when the EC made funding available for renewable energy projects in the mid-1980s it started looking for the most viable areas for a windfarm. Ireland, where the 3,000km western seaboard has average windspeeds in excess of seven metres/second, was "clearly the number one on that," he added.

The Irish government, however, has been slow to catch on to the potential of the resource.

Mr Michael O'Connell, head of the alternative energy section at the Irish Department of Energy, said: "Our policy is to encourage the development of wind energy where it is economically and technically viable, but this does not extend to the provision of any particular grants."

The Nordtank project - which will have 21 turbines totalling 6.4MW capacity - will receive only 3.6 Irish pence/kWh generated from the ESB, Ireland's electricity supply board. This is the same rate paid to

Windfarming is seen as a viable alternative for the agricultural sector, writes Tim Coone

hydro-electric suppliers and compares with 11.5p/kWh in England and Wales, according to Mr John Halliday, a specialist at the Rutherford Appleton Laboratory at Oxford. Lord said wind energy was now starting to take off in the UK as a result of a fossil fuel tax, which is being used to encourage alternative sources of energy.

The main factor which could bring about a rapid change in Irish policy is the planned EC energy tax on carbon-based fuels. The proposed 10 a barrel levy, to be introduced pro-

gressively up to the year 2000, has sparked concern in Ireland, which generates 95 per cent of its electricity using coal, oil, gas or peat.

In the mid-1980s it invested heavily in a 900MW coal-fired plant, bringing the ESB's total capacity close to 4,000MW. It is the cheapest power station in the system and produces 43 per cent of electricity supplied to the grid.

It was originally thought this plant would provide sufficient capacity until the end of the century. Demand has grown rapidly, however, and Mr Robin McKee, head of the electricity section at the Department of Energy, believes new plant will be needed by 1994 or 1995.

A planned 600MW cable connection to the UK, to buy power from the UK grid, is unlikely to be on line until the latter half of the decade.

Mr McKee said the government's view was that a new fossil-fuel power station would be the most logical solution, adding the econom-

ics and reliability of wind turbines had not been proved. With a total budget of about £55m a year, the Department of Energy has little cash to spare to promote alternative energy supplies.

Ms Mary Flaherty, opposition Fine Gael spokesperson on energy, claims the government does not have an energy policy. A Fine Gael policy paper published in 1987 stated that "as little as 100 sq km would be needed to supply 10 per cent of the electricity [from wind]... the [wind] programme needs a much stronger commitment".

The Danish government, which is the European leader in the field, already has 360MW-capacity of wind turbines installed and plans to have about 2,000MW, or 10 per cent of its electricity supplies, generated from windfarms by the turn of the century.

The European Wind Energy Association, in a report produced last October, says "the same 10 per cent

figure is realistic as a long-term goal for Europe of, say, 40 years".

The determinant factor in Ireland's case will be finance. Specialists claim the technology has been proved to work, and that what is now needed is a change in the institutional approach to the pricing policy for wind-generated energy.

Mr O'Connell believes that with official encouragement "wind turbines will get on to the market and prices will come down". This has been the Danish experience, and subsidies have been steadily reduced since the introduction of turbines.

The Irish farmers on the coasts of Donegal, Mayo and Galway - struggling with declining sheep, beef and milk subsidies - could justifiably argue for a replacement subsidy to harvest the resource presently blowing over their heads. The concept of farming wind might still require a considerable stretch of the imagination, though, and not just on the part of farmers.

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مكتبة الأصيل



Kerrey gains most in party's first presidential debate

## Democrats in the spotlight

By George Graham in Washington

CANDIDATES for the Democratic party's presidential nomination have laboured for months under two shadows: those of President George Bush, the Republican incumbent one of them must face, and of Governor Mario Cuomo of New York, the Democratic enigma whose musings over whether to run for the presidency have eclipsed the six principal contenders already in the running.

On Sunday, these candidates finally got their chance to emerge from the shade in the first televised debate of the election season. While no clear winners emerged, the event did at least give a bit of the limelight to the candidates, whose lack of national recognition is one of their biggest handicaps against Mr. Bush. The limelight is likely to swing away again this week, however, as Mr. Cuomo is expected to make up his mind by Friday - the filing deadline for the February 18 New Hampshire primary, the first big vote in the race.

Instant assessments from Washington commentators suggested that Senator Bob Kerrey of Nebraska had gained the most from the debate, which was watched by an estimated 5m viewers.

Mr. Kerrey, a youthful war hero who lost his leg in Vietnam, has fared poorly since he launched his campaign 2½ months ago. He suffered from an ill-judged joke was picked up by a lurking microphone, and he has struggled to convey much of a message beyond his detailed plan for national health insurance.

His great strength as Nebraska's governor and then senator, however, was his ability to win popularity while espousing unpopular causes. In Sunday's debate, he showed a glimpse of this by proudly reaffirming his opposition to the Gulf war.

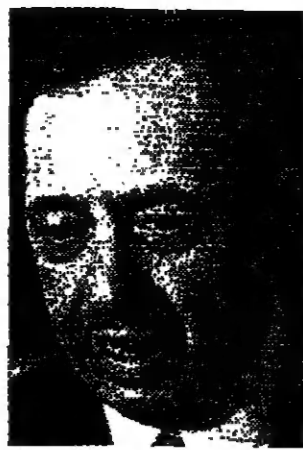
Political analysts also said Governor Bill Clinton of Arkansas, who has so far been front-runner among the Democrats, had failed to make much of a mark in the televised debate and appeared to be resting on his laurels.

Newspaper sampling of voters in New Hampshire and Indiana, however, suggested the opposite. Viewers interviewed by USA Today newspaper said Mr. Clinton had given the most convincing performance, steering clear of the bickering that marked the debate.

The Clinton campaign's biggest victory, however, came in Florida, where Mr. Clinton won 54 per cent of the votes in a



Clinton: coolness



Cuomo: musing

straw poll of Democratic delegates, substantially outdistancing Senator Tom Harkin of Iowa, with 31 per cent, and Mr. Kerrey, with 10 per cent.

The straw poll and the debate underlined the emergence of these three candidates as the Democrats' first division, with former California Governor Jerry Brown, Governor Douglas Wilder of Virginia and former Senator Paul Tsongas of Massachusetts playing in a junior league.

The debate shed little light on the economic issues that divide the candidates: efforts to

discuss these were short-circuited by Mr. Brown, who missed few opportunities to appeal rancorously for cash contributions. "Brown was a real mess. He just put a monkey wrench into everything," commented Mrs. Tiby Sharlin, a Washington Democrat who watched the debate.

Mr. Brown is sometimes known as "Governor Moon-beam" for his dabbings in eastern mysticism and his sojourns with Mother Teresa in Calcutta, but his shrill rantings suggested he had learnt little about inner peace.

## Venezuela sell-offs gather pace

AFTER a lacklustre start, the Venezuelan government's privatisation programme appears to be gathering pace.

The programme, announced in 1989, recently scored a stunning success when an international consortium headed by GTE surprised the government - and virtually everyone else - by offering \$1.28bn (£1.05bn) for 40 per cent of the shares of the state telecommunications company, CANTV.

GTE, which has a 51 per cent interest in the consortium, bid approximately \$1bn more than the government's minimum price. Apparently, the group sees great possibilities for CANTV, which in the past has lost large sums of money: last year it reported an operating profit on revenues of some \$50m, but registered a net loss of \$71m due to losses in debt service and foreign exchange transactions.

On December 3, GTE and its partners Telefonos de Espana, La Electricidad de Caracas, Venezuela's largest private utility, the Banco Mercantil group of Venezuela, and AT&T - finalised the takeover of CANTV shares, announced that the \$1.28bn had been paid to the Venezuelan government, and assumed operating control of the company.

The new owners face a formidable task. They are taking over a company that has been one of Venezuela's most ineffi-

cient, whose poor service has hurt economic development and caused huge problems for the population.

CANTV, with 20,000 employees, has about 1.5m telephone subscribers nationwide, and demand for new telephones alone has been estimated at around 4m. Making domestic and international calls in Venezuela is normally an exer-

(Aeropostal), a shipyard (Astinave), several hotels and a cable car, a cement company, sugar mills, and water and electric power concerns. There appears as yet to be no plan for the early privatisation of parts of CVG, the state's heavy industrial conglomerate.

Regional governments are also letting out management contracts for operating Ven-

all flights to be cancelled. The company says the strike, in pursuit of a rise in basic wages of more than 300 per cent, is costing \$1.35m a day.

Privatisation began slowly for a number of reasons. First, the VIF had to make a list of government properties that might be sold, overcome any legal problems associated with privatisation and decide on priorities and bidding procedures. The inventory alone presented a big problem, since past governments in Venezuela had no clear idea of what the state actually owned.

The fund then had to face stiff domestic opposition that developed as the list of companies to be privatised - big generators of red ink and public services badly in need of reform - was made public.

The opponents included politicians, including some figures from the ruling government party, who worried about selling "strategic" companies such as the CANTV, especially to foreigners. The latter, for example, carries out electronic surveillance for the government.

Other opponents included groups who in some way benefited from the status quo. However, the charge that the national patrimony is being sold for a pittance will have been deflected, at least in part, by the price obtained for CANTV at last month's auction.

### State telecom company sale has given the privatisation programme a boost, reports Joe Mann

cise in frustration, as the system is poorly maintained and extremely congested. Those who lacked influence in the past had to wait up to eight years for a telephone line.

Before CANTV was sold, the administration of President Carlos Andrés Pérez had little to show in terms of selling state enterprises, to which it had given high priority.

At the time, the government had sold only three commercial banks and its main international airline, Viasa.

The sale of 60 per cent of Viasa's shares brought the government \$145.5m and gave Iberia and its Venezuelan partners operating control over a company with a spotty record of profits and service.

Although the deal represented the privatisation of an important state asset, it was disappointing. Perhaps a dozen international airlines had expressed interest in buying control of Viasa, but only one consortium - Iberia and Venezuela's Banco Provincial group - tendered last August.

The disappointment was clearly erased in the euphoria of the CANTV bidding, which attracted two consortia.

But Viasa now faces a challenge from pilots, who went on strike on November 24, forcing

## Collor launches attack on critics

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Fernando Collor de Mello launched a bitter attack on his critics yesterday in a desperate attempt to recoup some of his government's flagging popularity.

Returning from a trip to Rome to find his government mired in accusations of corruption over a billion-dollar plan to build integrated education centres where children would be taught, fed and given health care, Mr. Collor yesterday called journalists together to defend this pet project against calls for its suspension.

Faced with a barrage of hostile questions, Mr. Collor insisted he would persevere with the programme, known as "My People Project", and said: "This is a courageous programme to help children who are dying of hunger, becoming prostitutes, thieves or drug addicts. It should be a national priority, he said.

He accused his detractors of "a campaign against our children and our future".

Corruption is the latest in a series of problems for Mr. Collor. Ironically, while he has improved Brazil's image abroad in recent months, initiating a letter of intent with the International Monetary Fund for a \$2bn (£1.1bn) loan,

Mr. Collor's domestic popularity has dropped from 80 per cent 18 months ago to around 20 per cent today.

The government's tight monetary policy has provoked the worst recession for a decade and its planned fiscal adjustment is now under threat because of Mr. Collor's failure to secure political support for a sweeping tax reform, needed if the IMF is to approve a loan. Due to go into recess on Thursday, Congress has refused to approve the federal budget.

Appearing belligerent and under pressure, Mr. Collor said he had reduced inflation from 1,500 to 600 per cent a year. He hit at "businessmen" saying: "It's easy to blame the government for their inefficiencies. Why don't they look at themselves?" He said business in São Paulo provoked unemployment by putting up prices and "betting on a new shock plan".

"Until recently when a company had difficulties it could come to the presidency crying for an emergency operation such as cheap government credit. Well, that no longer exists. Those who are inefficient will collapse and should go and do something else such as starting a bar or a small shop," he said.

## Menem faces fourth scandal of the year

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem is facing his fourth corruption scandal of the year, following the allegation by an opposition newspaper that two presidential aides abused their positions to sell sub-standard powdered milk at inflated prices to a government child nutrition programme.

One of the aides, Mr. Carlos Spadone, took leave of absence last week. He said his business dealings with the government were perfectly legal, but recognised they could be unethical. Pressure in the media is now growing for Mr. Menem to sack Mr. Miguel Ángel Vico, his private secretary, who is accused of colluding with Mr. Spadone.

In January, Mr. Menem purged half his cabinet after the press leaked a US embassy letter complaining of corruption. In March, the press carried reports from Spain that three officials, including Mr. Menem's sister-in-law and appointments secretary, were

implicated in an international drug money laundering scheme. In September, Mr. Vittorio Orsi resigned as planning secretary after accusing officials of corruption in handling government contracts.

In each case, Página/12, a left-wing newspaper, was the first to report on the alleged misdeeds of Mr. Menem's entourage. Página/12, founded in 1986, has doubled its average daily circulation to over 100,000 in the last year. But it is still operating on a shoestring even though it is now Argentina's third best selling newspaper.

Officials have ordered all departments to stop advertising in the newspaper. Mr. Jorge Lanata, the editor, says government advertising makes up 25 per cent of its advertising revenue. On Sunday he printed a form for readers to send to the courts charging the government with "abuse of authority" and "crimes against press freedom".

## Hopes for Haiti deal

By Canute James in Port of Spain, Trinidad

THE Organisation of American States has reported progress in its attempts to secure the reinstatement of Haitian President Jean-Bertrand Aristide, overthrown at the end of September.

Mr. Christopher Thomas, OAS assistant secretary general, said a prime minister would be named soon who would be acceptable to Mr. Aristide, the Haitian military which overthrew him, and the Haitian parliament.

Mr. Thomas's statement coincided with reports from Port-au-Prince, Haiti's capital, that Mr. Aristide, who is in exile in Venezuela, and a group of Haitian legislators, had agreed on a new prime minister.

There is still some doubt,

however, whether the choice, Mr. Victor Benoit, a school administrator, leader of a centrist party, would be supported by the Haitian senate and, more significantly, by the military, the de facto authority in the Caribbean state.

Mr. Aristide, a populist priest who a year ago won Haiti's first elections in 30 years, was overthrown after seven months in office. Members of the OAS, and several European countries, imposed an economic embargo on Haiti as part of an attempt to force the army to allow the president to return.

The army is not expected to drop its opposition to the president's return. There is also strong objection from the Haitian business community.

# If President Bush thinks Americans back his trade agenda at GATT, he's wrong.

## A TIMELY WARNING TO GATT DIRECTOR GENERAL ARTHUR DUNKEL

We understand that, overseas, the Bush Administration is portraying its "fast track" authority to conclude GATT negotiations as popular and unchallenged at home. But you should be warned that you are not getting complete information from the U.S. representatives to GATT and other Administration officials.

The fact is, the Congress of the United States is increasingly alarmed by what President Bush has chosen to do with his fast track extension...

In September, a Senate Resolution was introduced to limit fast track.

In October, sixty-four U.S. Senators sent a letter to the President telling him he had better "fix" GATT because the Senate will not change the Marine Mammal Protection Act in response to the August 16th GATT panel ruling on dolphin-unsafe tuna. Over 100 Representatives sent a similar letter.

In November, a resolution was introduced in the House of Representatives, sponsored by much of the House leadership, announcing that Congress will reject a Uruguay Round Agreement unless it includes language that makes GATT compatible with U.S. environmental, health, and safety laws, including laws designed to protect the environment beyond U.S. borders.

Just last week, sixty-two Senators warned the White House not to trade away the right to restrict agricultural imports under Section 22 of the Agricultural Adjustment Act and the Meat Import Act.

The same week, over a third of the House of Representatives wrote President Bush opposing phase-out of the multi-fiber arrangement and conditioning their support for GATT on the Uruguay Round's treatment of textiles.

And that's on top of House Majority Leader Richard Gephardt's strong letter to the Bush Administration about acceptable criteria for the GATT negotiations. This letter explicitly...

■ REJECTED "any agreement that eliminates our ability to impose controls for certain agricultural products under Section 22 of the Agricultural Adjustment Act and the Meat Import Act;"

■ REJECTED "any efforts to diminish the effectiveness of those U.S. trade laws that are already on the books [such as Section 301];"

■ INSISTED that Article XX be fixed within the Uruguay Round to undo the damage of the unacceptable tuna-dolphin panel decision;

■ REJECTED any harmonization provisions that could result in lowering of U.S. health, safety, and environmental standards;

■ DIRECTED that apparel and textiles be put into an "exclusion category" to allow that sensitive industry to address competitive pressures;

■ OPPOSED procurement measures which would end "Buy American" or small and minority business programs;

■ DECLARED UNACCEPTABLE the preemption of federal law or harmonization of sub-federal standards.

House Majority Leader Gephardt's letter announces definitive Congressional requirements for an acceptable Uruguay Round.

Obviously, many of these directives are not satisfied by either the White House positions at GATT or the existing outcomes of the Uruguay Round.

Not only is Congress increasingly aware of the Uruguay Round's down-sides for America, but the Round's potential benefits for the U.S. are also seen as diminishing.

Senator Lloyd Bentsen, chairman of the Senate committee responsible for trade, sent a letter about such Uruguay Round concerns to President Bush on November 7.

Bentsen warned that a GATT that does not clearly advance U.S. commercial interests by "address[ing] the key access demands of our agricultural, service and industrial sectors" would not be acceptable to Congress.

Bentsen urged that "vital objectives are not traded away in order to achieve broader geopolitical and foreign policy objectives... It is important for our trading partners to know that the United States... will maintain the position that no deal is better than a bad deal."

As you can judge for yourself by the level of policy controversy back in Washington, the American people, represented by the citizens' groups in this coalition and by the U.S. Congress, are increasingly at odds with the Bush Administration's trade agenda.

We thought it would be useful for you to understand this, lest you carry forward negotiations under the false impression that the Bush Administration's trade agenda is widely backed and its fast track authority is unthreatened.

Fair warning: they are not.

## THE CITIZEN TRADE WATCH CAMPAIGN AND THE FAIR TRADE CAMPAIGN

A broad coalition of citizens' organizations — environmental, labor, consumer, agricultural, religious, and others — now conducting a nationwide campaign in the United States to promote a citizens' agenda in the international trade arena.

## AMERICAN CITIZENS AND THE U.S. CONGRESS WILL NOT ACCEPT A GATTASTROPHE.



## INTERNATIONAL NEWS

# Israeli interest rate cut to boost immigration

By Hugh Carnegie in Jerusalem

THE Bank of Israel yesterday triggered a sharp reduction in interest rates, seizing on a fall in the rate of inflation to try to regenerate flagging growth and help stem mounting unemployment levels which threaten Soviet Jewish immigration.

Mr Yitzhak Shamir's government has been alarmed by clear signs that the economy is not expanding fast enough to cope with the accelerated flow of newcomers from the territories of the former Soviet Union on to the job market. More than 35 per cent of such immigrants are now out of work.

With an election next year, ministers are under political pressure to prove they can attract Soviet Jews, who are showing increasing reluctance to embark for Israel. But they are also under strong pressure to keep a tight rein on fiscal and monetary policy by Washington as a condition for \$10bn (\$5.5bn) in US loan guarantees needed to help absorb the influx.

In recent months Mr Jacob Frenkel, the former senior IMF official who took over as Bank of Israel governor in August, insisted on maintaining high interest rates to choke off demand for foreign currency and to squeeze down a surge in inflation.

On Sunday, latest inflation figures showed the consumer price index had risen by only one tenth of 1 per cent in November, the lowest monthly figure for five years. It confirmed a markedly downward trend since August when annual inflation was running at well over the 20 per cent mark.

Mr Frenkel immediately announced a 3 per cent cut in central bank "discount-window" lending rates for commercial banks, bringing the lowest rate to 12 per cent. The main banks followed suit, bringing relief to borrowers who had been paying more than 30 per cent for some facilities. Business overdraft rates were still likely to be 25 per cent or more, a Bank of Israel spokesman said yesterday.

There was a quick reaction on the Tel Aviv Stock Exchange where the main blue chip index rose 5 per cent on the day after losing more than 12 per cent of its value over the past month.

The fall in inflation was largely a result of a petering out of rampant house price inflation as a building boom closed the gap in housing demand caused by immigration. But the imminent peak in housing starts also contains bad news as government-induced construction has been the main source of 6 per cent growth this year.

Exports, supposed to be the growth engine, have declined. The public sector share of the economy, instead of declining, has risen slightly, with state spending accounting for 50 per cent of gross domestic product.

The rate of GDP growth is now forecast to dip slightly next year while the labour force is set to expand by more than 5 per cent. Overall unemployment is expected to rise to more than 12 per cent.

## Mideast peace talks stay in a Washington corridor

ARAB-ISRAELI peace talks entered their second week yesterday, with chances for progress made uncertain by obstinate disputes over procedure and substance, AP reports from Washington.

Mrs Hanan Ashrawi, Palestinian spokeswoman, said her side had proposed to end an impasse between Israel and a joint Palestinian-Jordanian delegation and get the groups into the negotiating room. Leaders of the parties spent the first week in a State Department corridor trying to decide how to conduct their talks.

They returned to the same hallway yesterday, while Israeli delegations met separately with representatives of Syria and Lebanon.

The dispute revolves around a Palestinian demand to negotiate with Israel directly, separately from Jordan. Israel insists the Palestinians remain under the umbrella of a joint Jordanian-Palestinian delegation, breaking up into working groups for discussions of specific issues with Israel.

Mrs Ashrawi said the Palestinians will propose that all three parties meet in one negotiating room, but then immediately break into two groups to discuss separately Palestinian and Jordanian issues.

## Egypt fearful of Iran's influence over Sudan

By Tony Walker in Cairo

EGYPTIAN officials are expressing concern about signs that Iran may be seeking to export its revolution to fertile ground in Sudan where Islamic extremists hold sway.

The four-day visit to Khartoum of President Ali Akbar Hashemi Rafsanjani of Iran - a rare foreign foray for the Iranian leader who is generally considered to represent the more moderate face of the regime - has further deepened Cairo's worry about developments in neighbouring Sudan.

Mr Rafsanjani's speech at a mass rally, offering Iranian backing for the Sudanese people's "revolutionary adherence to Islam" has contributed to the growing unease among Egyptian officials.

A foreign ministry official said Cairo feared Iran's support for prevailing ideology in Sudan may encourage it to harden its position on issues such as Middle East peace and human rights.

Egypt is also worried about Iranian military support for Sudan which is engaged in a bitter civil war with southern

secessionists. Mr Rafsanjani's delegation reportedly included a number of defence experts.

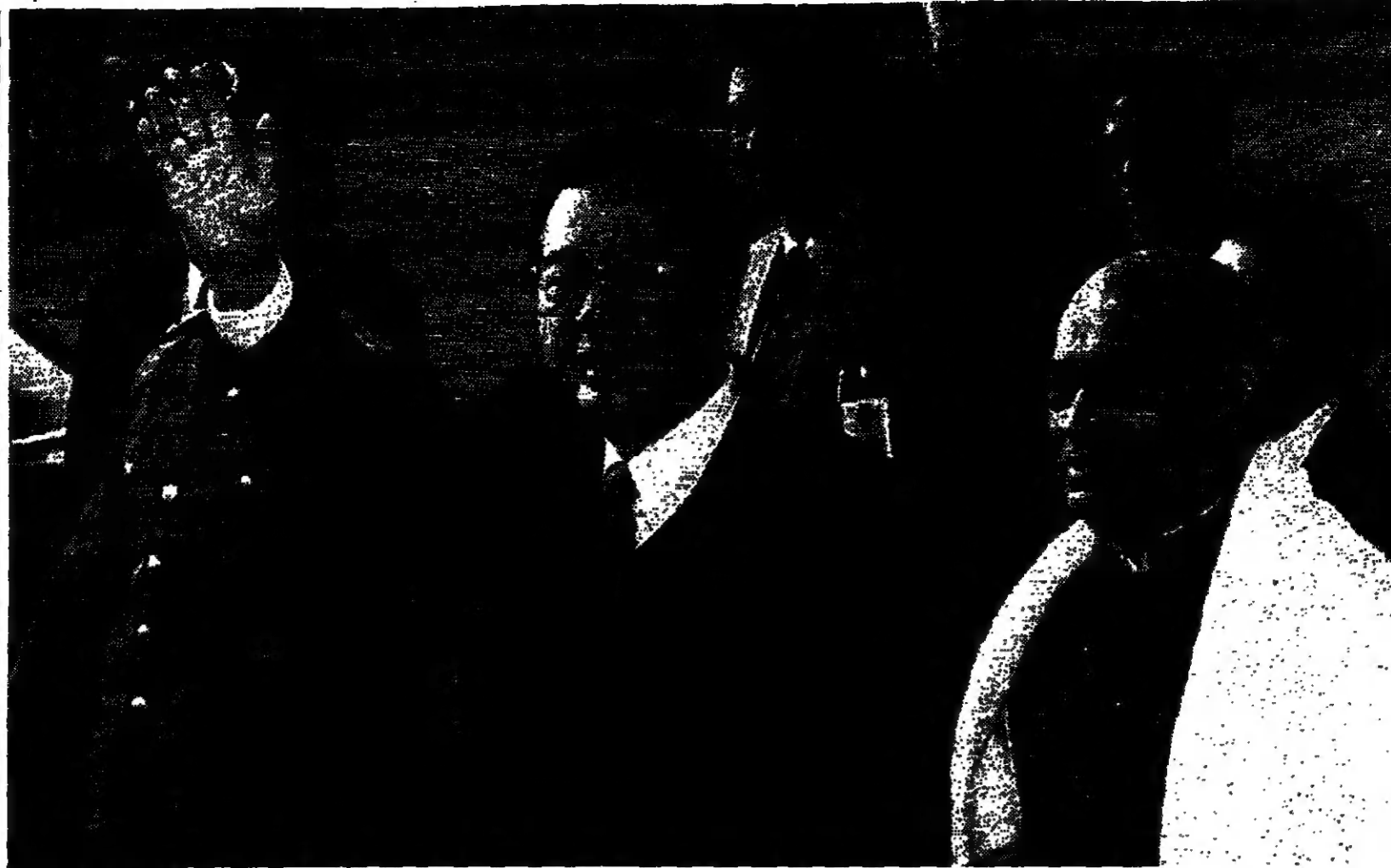
The Iranian leader's visit coincided with reports that Sudan was providing training camps for Islamic militants from across the Arab world. Iran was said to be involved.

Egypt's relations with Khartoum are crucial since its lifeblood, the Nile, flows through Sudan.

Cairo has been deeply troubled recently by chaos in Sudan and the coming to power of a military regime backed by Islamic militants.

Iran is reported to be offering Sudan, whose economy is in shambles, oil on concessional terms. It may also be providing some direct financial assistance. Libya was fulfilling that function, but has distanced itself recently under Egyptian pressure.

Libya, which is in danger of being further isolated because of allegations that its agents bombed a Pan Am jet in 1988, needs Egyptian support in dealings with the international community.



Chinese premier Li Peng waves as he leaves the Presidential Palace with Indian prime minister P.V. Narasimha Rao in New Delhi yesterday

## LI PENG LEAVES INDIA WITHOUT AGREEMENT ON BORDER

LI PENG, the Chinese premier, yesterday ended a six-day visit to India with the two countries failing to narrow differences over key bilateral issues, David Housego writes from New Delhi.

Mr Narasimha Rao, the Indian prime minister, said after the visit, the first by a Chinese premier in 31 years, that there had been no significant progress on the border dispute which brought the two countries into conflict in 1962. They agreed, however, to pursue talks through officials and for their armed forces to establish closer contacts.

China insisted on including in the final communiqué a toughly worded statement over Tibet reflecting its fears that Tibetan exiles will increasingly use India as a springboard to widen their campaign against Chinese rule.

The communiqué said that China expressed concern at the "continued activities" in India of Tibetan exiles and that it was firmly opposed to independence for Tibet.

By contrast, India repeated its support for Tibetan autonomy while asserting that it did not allow Tibetans to engage in "anti-China political activities".

To save embarrassing Li Peng during the visit, the Indian government arrested several hundred Tibetans who it feared might demonstrate against the Chinese premier.

It also agreed to permit the resumption of border trade that Tibetan exiles in India believe is economically damaging to them.

The agreement will allow exports to India from Tibet - thus competing with Tibetan products manufactured in India by Tibetan exiles.

Notwithstanding the reference to Tibet, India failed to extract from

China any mention in the communiqué of Kashmir. India had sought Chinese condemnation of Pakistan's support in weapons and training of militant separatists in the northern state. The communiqué only contained a vague statement of China's belief that bilateral disputes should be settled peacefully.

Both sides also stuck to their established positions over proposals for declaring southern Asia a nuclear-free zone. China backed Pakistan in declaring its support while India disavowed it as leaving India at a potential disadvantage to China in nuclear capability.

## Japan gives 'foreigners' grudging acceptance

Japanese-Brazilians find a welcome in Oizumi's factories. Stefan Wagstyl reports

THE SIGN says "Tropical Vehicles" in Portuguese above a second-hand car dealership in Oizumi, an industrial town on the edge of the sprawling mass of Tokyo. Nearby, a Brazilian supermarket stocks chocolate, guava jam and beer from São Paulo. Round the corner, stands a newly-built restaurant specialising in Brazilian-style beef.

These businesses serve a fast-growing community of Brazilian immigrants hired to ease crippling labour shortages in local engineering factories and workshops.

While Japanese immigration law forbids most foreigners from coming to work in Japan, it makes an exception of foreigners of Japanese origin, or *Nikkeijin*. The biggest group to take advantage of this loophole are the descendants of Japanese who went to Latin America before the second world war, most of them to Brazil.

Companies facing labour shortages have been so keen to hire *Nikkeijin* that the number of Latin Americans in Japan has soared in the last two years from around 20,000 to 50,000-60,000, according to Foreign Ministry estimates.

Oizumi has one of the biggest concentrations of foreigners of Japanese origin - about 2,000 people in a town of 40,000. It also has one of the best records in making its newly-arrived visitors feel welcome.

The town's story shows how the efforts of a handful of individuals can go some way to counter even well-entrenched ignorance and ill-will.

By their own admission, many Japanese find it difficult to accept foreigners living among them. They believe their own history as an isolated island nation has left them ill-prepared to deal easily with foreigners.

Such attitudes become self-fulfilling - as the centuries-long discrimination suffered by Koreans living in Japan attests. "There is a sort of allergy to foreigners," says Yasuyuki Suzuki, a retired diplomat who now heads a national support association for foreigners of Japanese origin.

These prejudices run as deep in Oizumi as elsewhere. But an enlightened group of employers has gone some way towards making the immigrants from South America feel more comfortable than in many other parts of Japan. They have won the support of the town council for schemes to encourage the integration of *Nikkeijin* into Japanese life - including hiring Brazilian-speaking teachers for schools and inviting the *Nikkeijin* community to take part in town festivals.

Much of the credit for helping *Nikkeijin* to settle in Oizumi goes to Mr Katsumi Yonezawa, founder and president of Okayama Industry, a

manufacturing company employing 100 people making seat cushions for railway carriages. Mr Yonezawa used to employ many Asians, including Pakistanis, travelling on short-term tourist visas. But in 1989, he correctly foresaw that a government review of immigration law would make it impossible to continue hiring Asians so he prepared to switch to *Nikkeijin*.

He flew to Brazil four times and recruited a local agent to channel immigrant workers to Oizumi. Using this direct link, Mr Yonezawa and other local employers were able to avoid independent recruitment agencies and other middle-men who have made life miserable for many *Nikkeijin* in Japan.

The biggest cause of irritation for *Nikkeijin* is exploitation by unscrupulous agents who lure workers with mendacious promises of high wages. Some charge fat front-end fees, often for spurious services such as securing airplane tickets and visas. A few agents are linked with *yakuza* - criminal organisations - particularly in industries such as construction where the *yakuza* have long played a part in supplying labour.

Housing also poses problems for immigrants. Japanese landlords are reluctant to rent accommodation to foreigners for fear that they might not be paid or their property dam-

aged, Mr Yonezawa says he and other employers in his group try to persuade local people that *Nikkeijin* make good tenants. "But it is difficult, especially with absentee landlords in Tokyo."

Some agents respond to the housing shortage by placing too many people in cramped accommodation. A *Nikkeijin* worker in Oizumi says that up to 15 men sometimes share a single two-room flat with one bathroom and kitchen. In these circumstances, tensions rise, there are arguments and neighbours complain about shouting and fighting.

Town council officials say Mr Yonezawa's group has been careful to secure adequate housing. The employers are now building new blocks of flats because they cannot find enough on the market. For its part, the council has responded to the influx of *Nikkeijin* by hiring Portuguese-speaking teachers and publishing information in Portuguese.

Formidable difficulties still remain. Mr Yonezawa's group accounts for only about one-third of the Brazilians in Oizumi. Town council officials say other employers are much less scrupulous. Also, even immigrants who have good jobs and housing run into prejudice from a host of other sources - shopkeepers, neighbours, people on the streets. There are bars they cannot enter. "The children are sometimes singled out for bullying

at school," says Mr Akira Iwase, a town planning department official.

Moreover, few immigrants can speak Japanese, nor are they familiar with Japanese customs. For example, a handbook for *Nikkeijin* points out that Japanese do not like open displays of emotion - the complete opposite of Brazilians.

While Mr Yonezawa is regarded as a father by many *Nikkeijin* in Oizumi, he argues that it is in Japanese employers' own interests to help immigrants. "We will never have enough Japanese to work in these factories again. Foreigners make good workers, just like Japanese. There's no difference."

According to the town council's opinion polls, few *Nikkeijin* plan to stay in Japan permanently. They see themselves travelling back and forth, investing their savings in Brazil in land or in a business. Miss Sandra Oshima, a 19-year-old from São Paulo, says: "Oizumi is not so bad but our hearts are in Brazil."

That may be true, but as long as the Japan's labour shortage remains acute, *Nikkeijin* will be drawn to the land of their ancestors. If the experience of immigrant workers in Europe is anything to go by, the *Nikkeijin* stays in Japan will get longer and longer. Already babies have been born to *Nikkeijin* couples in Oizumi. Future customers, perhaps, for Tropical Vehicles.

## Australia set to seek economic expansion

By Emilia Tagaza in Canberra

THE AUSTRALIAN Labor government has foreshadowed a shift to expansionary economic policies in an attempt to stay within budget forecasts on growth and employment.

Mr Ralph Willis, the federal treasurer appointed a week ago, said yesterday the government would issue an economic statement in the new year if the December economic results were worse than expected.

"I can see that we would be less likely to reach the budget forecast without a change of policy," Mr Willis said.

The November unemployment rate was 10.5 per cent, the highest jobless rate since the 1930s depression.

Mr Willis's announcement came at a time when Mr Bob Hawke, the prime minister, under great pressure to relinquish his leadership, is attempting to marshal support from Labor MPs.

The Labor caucus is to meet on Thursday and, while a leadership vote is not on the agenda, Mr Hawke will come prepared for a showdown. The announcement of the expansionary economic policy shift may ensure that he keeps the supporters that backed him in the June ballot.

## Conservatives do well in Nigeria

Nigeria's conservatives received a strong boost in their party's quest for national leadership next year after a robust showing in state governorship elections. Political analysts said yesterday, Reuters reports from Lagos.

The weekend elections, contested by two parties created by the military government and held in all 30 states of the federation, were a test of plans to restore civilian rule in late 1992 after national assembly and presidential polls.

## Burmese army tightens grip

Burma's military rulers have further tightened their grip on the country, by obtaining the expulsion of Mr Aung San Suu Kyi, the detained Nobel peace prize winner, from the party which she led, Our Foreign Staff writes.

The National League for Democracy won a landslide victory in elections last year even though she had been put under house arrest in July 1988. However, the ruling State Law and Order Restoration Council has remained in power, ignoring the election result.

## Aids threatens 6m in Africa

Aids will kill more than six million Africans in the next decade and will eclipse all other diseases as the continent's number one killer, a World Health Organisation conference was told yesterday, Reuters reports from Dakar.

Delegates also heard:

- There will be 4m infants born with Aids in the next 10 years;
- The disease is already decimating the most productive members of Africa's population and that in many rural villages entire families have died from Aids;
- In some African cities 80 per cent of hospital beds are already allocated to Aids patients, no fewer than 50 per cent of whom are suffering from tuberculosis.

**Vanuatu elects new prime minister**

Right-winger Maxime Carlot was elected prime minister of the South Pacific nation of Vanuatu yesterday through an alliance with Fr Walker Eml, the former premier, Reuters reports from Vila.



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## WORLD TRADE NEWS

# EC ministers back agreement to end tied aid

By David Dodwell, World Trade Editor

EC finance ministers yesterday backed an agreement among industrial countries not to mix aid with commercial credits as a way to win contract business in the developing world.

Agreement came as the deadline approached for ratifying a deal agreed in principle in October by members of the Organisation for Economic Co-operation and Development (OECD). By yesterday, the EC was the only outstanding signatory, with relief at the OECD's Paris HQ when agreement was confirmed.

The UK government, which has campaigned hard alongside the US and Canada for an end to "mixed credits", is understood to have "twisted arms" to break point inside the EC to win agreement, a European banker noted yesterday.

Apart from Japan, a significant user of tied aid to back export business, the prominent European users of such aid have been France, Italy and Spain. Critics say such use dis-

toris free competition for some of the world's fastest growing export markets.

In future, any project deemed "commercially viable" will not be eligible for aid funds, and must rely entirely on commercial credits. OECD officials conceded yesterday it may be some time before they reach an effective definition of a "commercially viable" project.

Officials from 22 of the 24 OECD member states meet in Paris on January 27-29 to write up the rules, expected to come into effect in the first two months of 1992.

These will, for the first time, allow OECD members to vie in advance each others aid projects to ensure fair play. The body in charge of refereeing the new rules will be an OECD committee, to be known as the consultations group. It will meet monthly in Paris and must be consulted on any officially-funded aid project worth more than \$250m (\$38.8m).

# Political will boosts hopes of N America trade pact

Efforts by Bush and Salinas have increased prospects of a deal early next year, writes Nancy Dunne

THE ODDS in favour of a North American Free Trade Agreement (Nafta) shortened at the week-end when Presidents George Bush and Carlos Salinas de Gortari agreed to push hard for a pact early next year.

"We want to get it soon," Mr Bush said of efforts to reach an accord with Mexico and Canada. "We want to get it just as soon as we possibly can."

"We are marching ahead aggressively," added Mrs Carla Hills, the US trade representative. "The substance will drive the deadline."

Concern that Congress, with its Democratic Party majority, will reject the pact has been sidelined for the time. Trade officials say they expect a draft agreement with all disputed clauses enclosed by brackets to be concluded by the end of next month.

Progress after that depends on five factors:

- The negotiators themselves and how swiftly they sort out their differences over sensitive issues such as rules of origin, a dispute settlement mechanism and foreign investment in the Mexican energy sector.
- The ability of the negotiators to satisfy congressional demands for environmental



Salinas: a real commitment to push ahead

ington that the Bush administration would manage to delay the talks until after the presidential election next November.

White House political advisers reportedly held a post-mortem after the Wofford victory and decided that the Nafta had been a significant element in the Republican defeat. They fear the issue would "resonate" through the recession-spooked electorate.

"It would be hard for the average American to ignore the implication of job losses,"

business community is vital to his re-election. Many business executives are more excited about the prospects of a Nafta than a revitalised Gatt. They see the Latin American markets as a natural target for US trade expansion.

Some argue that the Pennsylvania senate race provided a lesson on how not to campaign on the Nafta.

The president has already committed himself to free trade with Mexico, and he would look weak if he seems to be back-peddling. The president is being advised that his best option is to make a strong case for the Nafta - that jobs would be created through increased exports to Mexico. The president could point to the healthy growth in US exports to its southern neighbour - \$1.2bn in 1990 - and the building trade surplus this year. He can argue that it is better that cheap labour jobs go to Mexico, which uses its earnings to buy US goods, than to Taiwan or Thailand.

This is also an issue likely to win votes among Mexican Americans.

Congressman Bill Richardson, a New Mexico Democrat, is urging the president not to delay on the Nafta but to include it as part of his economic growth package when he makes his state-of-the-union address next month. A postponement would send "the wrong message" to Latin American countries, lined up for FTAs, and delay formation of a North American free trade block which could compete against a united Europe and a Pacific rim trading block, he argues.

There are many who see a natural fit between the US and Mexican economies - a marriage of high technology and capital with low-wage labour, an ageing population with a much younger work force - which offers both their best prospect for international competitiveness. It is a fit which does not exist with Canada, where both industrialised countries have similar living standards, educational levels, natural resources and technology.

But the governments of the US and Mexico are likely to press on. Because both firmly believe in the potential for gain, there exists an advantage the Uruguay Round has lacked - the "political will" and the real commitment by the leaders involved.

# Dunkel to act on EC-US farm row

By William Duffell in Geneva

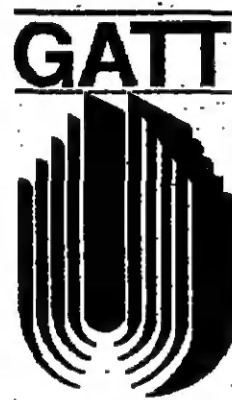
WITH the EC and US still at loggerheads over farm subsidies, it seemed increasingly likely yesterday it would be left to Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, to propose compromises. Mr Dunkel has said he would table final draft accords on all areas of the Uruguay Round trade talks on Friday.

President George Bush exchanged letters on the farm issue with Mr Ruud Lubbers, the Dutch prime minister and current EC president, last week. EC officials said the two were intent on finding an understanding for completing the Uruguay Round talks.

But, despite intensive talks here among the eleven main farm-exporting blocs, EC and US officials said there had been no convergence of positions on the central issue of how to cut export subsidies and on the limits the US wants to set on EC subsidised exports on world markets.

A basic problem remains how far export subsidy cuts should be tied to budget outlays or product volumes exported. Mr Ray MacSharry, EC farm commissioner, has proposed that two thirds of the cuts be related to volumes and one third to outlays, officials say. But when the 35 per cent reduction over five to six years and the base period from which calculations would be made are considered, the cuts would not come down to the ceilings the US wants.

Mr Louis Mermier, French farm minister, has criticised Mr MacSharry for exceeding his mandate with his latest proposals, and warned France would seek a joint meeting of EC trade and farm ministers immediately after the farm accord text is published. The



active engagement of other countries in the farm talks is complicating the issue. Canada yesterday objected to the conversion of all import barriers into customs duties sought by the US and envisaged in the farm reform draft text tabled by Mr Dunkel last week.

This "comprehensive tariffication" would, in effect, make it impossible for Canada to keep its present agricultural supply management programmes. Japan, Korea, Norway, Switzerland and Israel backed the Canadian call for "carefully circumscribed exceptions". The US, the EC and the 13 other members of the Cairns Group of farm-exporting countries, to which Canada belongs, all agree to full tariffication.

In fact, only two days remain for countries to strike deals on the diversity of agreements under negotiation for the past five years. On Thursday, Mr Dunkel and the chairmen of the negotiating groups start writing their final texts to submit to delegations on Friday. The EC Commission has asked the trade ministers of the 12 member states to meet in Brussels on Monday to assess the package.

# Brazil's economy overshadows common market talks

By Christina Lamb in Rio de Janeiro and John Barham in Buenos Aires

THE FOUR heads of state of the countries comprising Mercosul, a tariff-free common market for Latin America's southern cone grouping 200m people, meet in Brasilia today for a summit overshadowed by Brazil's economic and political instability.

Under the Treaty of Asuncion signed in March, Brazil, Argentina, Uruguay and Paraguay are pledged to create a free-trade zone with common external tariffs and co-ordinated trade policies by the beginning of 1996.

The treaty came into effect two weeks ago with the reduction of tariffs by 47 per cent. There has already been a large increase in regional trade and numerous accords signed on co-operation in many sectors of the economies.

Brazil, by far the largest member, has been the most aggressive in using the opportunity, doubling its sales to Argentina, as part of attempts to compensate for the shrinking of its exports to traditional markets such as the US.

However, Brazil's inflation has wors-

ened sharply over the year and is running at over 20 per cent a month. The gap with Argentina, the second largest member, is growing larger. Argentine inflation dropped to 0.4 per cent in November and the country has eliminated nearly all trade barriers and lowered tariffs to between 3 per cent and 22 per cent.

Argentina is expected to press Brazil for greater speed in introducing economic reforms, seeing the economic problems in Brazil as a threat to the 1995

# Caricom sets new deadline

THE Caribbean Economic Community (Caricom) has set a February deadline for creating a customs union with a common tariff on imports from third countries. Canute James reports from Kingston.

Caricom failed to have the tariff implemented by all members by October; Belize, St Kitts, St Lucia, Antigua and Montserrat have now pledged to meet the new deadline.

# Japanese car dealers warn US

JAPANESE car dealers

yesterday warned they would face losses if forced by trade pressure from Washington to stock US models, which they consider unpopular among Japanese consumers. Robert Thomson writes from Tokyo.

The Japan Automobile Dealers' Association told Mr Kozo Watanabe, international trade and industry minister, that members should decide what cars to sell, and opposed suggestions they should boost stocks of US-made models. The differences over cars will be stressed early next year when President George Bush visits Tokyo with Japanese makers of the big three US makers, GM, Ford and Chrysler.

Japanese officials fear the US will ultimately want to set a target for foreign share of the car market, just as both countries have agreed a target for foreign share of the Japanese semiconductor market - at least 20 per cent by the end of next year.

Recently, top Japanese car makers have dropped clauses from their dealer contracts requiring "consultations" before a dealer could stock a rival model. But little possibility exists of dealers stocking vehicles made by a competitor of its traditional supplier, which could threaten to limit new vehicle supplies.

Tension has grown because of the still-small US share of the Japanese market, about 0.5 per cent, and Japanese makers' growing share of the US car market, about 30 per cent. The US is also irritated by the relatively small sales recorded by US car parts makers in Japan. Tokyo awaits a US Commerce Department preliminary ruling, due on December 27, on claims that Japanese car makers have been dumping mini-vans in the US.

# CD groups in copyright row

JAPAN's compact disc rental industry is in dispute with US record companies over the Japanese copyright law due to come into effect on January 1, Emiko Terazono writes from Tokyo.

The copyright law will give foreign companies the right to prohibit the rental of new CDs for one year after the release date. The Japanese CD rental industry, which has grown into an annual ¥80bn (\$460m) business, is arguing that the industry's existence will be threatened if record companies act on their rights.

The Recording Industry Association of America and the Japan Record Rental Commerce Trade Association failed to agree at talks in Tokyo yesterday. Mr Fumio Kido, of the Japanese association, said they were asking the US record companies to delay exercising the rights for three months.

# BAe wins \$450m deal for new jet aircraft

By Martin Dickson in New York

BRITISH Aerospace has won its first order, worth more than \$450m (\$250m), for a new derivative of its BAe 146 jet aimed specifically at US regional airlines.

The buyer is Business Express, the biggest regional airline operating in the US north-east.

Business Express said yesterday it had ordered 20 of BAe's new RJ70 aircraft. The UK company has designed the 70-passenger jet specifically for US regional carriers wanting to upgrade from turbo-prop to jet.

Deliveries will start in 1993 and the aircraft will be powered by the quiet LPS07 turbofan engine, made by Connecticut-based Textron Lycoming.

The deal is the biggest for the BAe-146 family in over two years. Some 180 146s have been delivered, and this purchase will boost the order and option backlog to around 110 aircraft.

Mr Syd Gillibrand, chairman of the UK company's aerospace business, said it was a "breakthrough order" confirming BAe's belief that the 70-seater aircraft was a logical development for the US market. The company was looking at a number of other North American sales prospects.

Business Express serves 27 cities in the north-east US with nearly 500 daily departures, and is a partner of Delta Airlines, one of the three biggest US carriers. Mr Jim McMannus, chairman, said it had chosen the BAe jet over rivals such as Canadair's RJ50, the Fokker 70 and the Saab 2000.

The aircraft only needs about 30 passengers to break even. Business Express wants to start operating a jet service before the new aircraft are delivered, therefore leasing five BAe 146-200s from the start of next March.

# US engine order for Rolls-Royce

UNITED PARCELS SERVICE

(UPS), the US courier company, has signed a change in engine supplier by ordering up to \$900m (\$500m) worth of engines for its Boeing 767 aircraft from Rolls-Royce, the UK aero-engine maker. Previously, UPS specified US-made Pratt & Whitney engines for the same aircraft, Daniel Green writes.

"The industry is very competitive. Rolls-Royce gave us a better deal," UPS said yesterday. Rolls is supplying RB211-535 engines for 20 Boeing 767 aircraft. UPS has taken options for another 41 aircraft, all to be powered by Rolls-Royce.

The aircraft are scheduled for delivery for 1994-1997. If all options are taken up, two-thirds of the UPS fleet will be powered by RB211 engines. UPS already operates 25 Boeing 767 aircraft.

# Financing major projects - BNP's global role.

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  - Hotel Meridien - Barcelona - Spain: BNP is Arranger and Agent for non-recourse facilities to finance 218 room 5 star hotel.
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- Mexico: Tuxpan thermal power station (GEC Alsthom) - FRF 2.2 billion.
  - China: Pingguo aluminium plant - FRF 250 million.
  - Hainan Airport (SIEP Baiguolles) FRF 250 million.
  - Morocco: Jorf Las Far thermal power station - FRF 1 billion.
  - O.N.P.T. Alcatel - central telephone exchange - FRF 350 million.

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## UK NEWS

## CRISIS IN HOUSING MARKET

## Pressure mounts on mortgage lenders

By Ralph Atkins, David Barchard and Alison Smith

THE GOVERNMENT put pressure on Britain's top 10 home loans and savings institutions yesterday to ease the crisis in the housing market by converting mortgage interest payments of distressed house owners into rents.

The institutions - known in the UK as building societies - were given a deadline of tomorrow by Mr Norman Lamont, the chancellor of the exchequer, to come up with proposals to match the government's pledge to pay income support direct to lenders.

Ministers were not satisfied at a meeting with building societies and insurance companies that lenders had shown sufficient willingness so far to take on responsibility for the rising number of repossession.

Mr Lamont made clear that no substantial extra public

spending was likely. But the government has offered to introduce legislation so that department of social security (DSS) benefits available for mortgage interest are automatically paid direct to lenders. The meeting will resume tomorrow.

High on the agenda are schemes for converting mortgages into rents. Although these would be financed by the building societies, the government would have to find some public funds for the extra housing benefit payments which would be incurred.

The meeting was described as positive but building society executives were doubtful afterwards about how far any schemes could go in reducing an expected 85,000 mortgage repossessions next year.

"They are trying to bluff us

on the proposal for the DSS to pay income support direct to the lender and they are trying to extract promises from us on schemes they have not thought through," one lender said.

Mr Mike Blackburn, chief executive of Leeds Permanent, the fifth largest society, said the government was expecting the lenders to come up in two days with a cure for a problem created over two years.

"Despite their brassy-necked attitude, I am pleased that they [the government] have at last woken up," Mr Blackburn said. He stayed away from the meeting, which was attended by leading mortgage lenders and Royal, Eagle Star and Sun Alliance - three insurance companies which specialise in mortgage guarantees.

Mr John Major, the prime

minister, has asked ministers to find a package before Christmas - almost certainly explaining the tight timetable as well as betraying mounting Tory anxieties at the damaging electoral cost of a flat housing market.

The government and building societies played down the scale of the problem, saying opposition claims that as many as 300,000 homes will be repossessed next year were exaggerated. The government said more than half repossessions involved were classified as "walk away" cases, where the owner hands over the keys to a building society voluntarily - albeit in desperation.

Mr Paddy Ashdown, Liberal Democrat leader, said the government was being "timid and indecisive". Mr Bryan Gould, Labour's environment spokes-

man, said the meeting showed the government still lacked "a single worthwhile idea of their own which will provide a lasting solution".

Mr Peter Birch, Abbey National chief executive, told the government that he was prepared to buy up properties in severe arrears and take them on to his books. Halifax, the largest lender, is also being pragmatic and has promised to start a small pilot scheme to convert some of its customers in arrears into tenants.

Mr Michael Heseltine, environment secretary, yesterday announced a £7.5bn housing programme for next year - in line with this year's funding. Most of the funds go to the Housing Corporation and local authorities.

Editorial comment, Page 16; Lex, Page 18

## BRITAIN IN BRIEF

## BT loses test case over wrist injuries

BT has been ordered to pay damages and costs to two former keyboard operators who suffered Repetitive Strain Injury (RSI) in a test case which could have widespread consequences throughout British industry.

The two women, who keyed in data at high speed for invoices, accounts and telephone bills, worked for BT between 1979 and 1984. They were awarded £5,000 damages each for pain and suffering, plus £660 in interest. The court has yet to decide how much should be paid out to the women in compensation for loss of earnings. BT was ordered to pay the costs of the case, estimated at about £100,000.

RSI, which predominantly affects arms and hands and can cause severe pain and disability, used to be associated mainly with manufacturing jobs. However, it is now being increasingly linked to keyboard work. Journalists at the Financial Times are considering industrial action after the paper's management proposed retreating from RSI-sufferers' complicity on health grounds.

## Funding boost for research

An increase in the UK science budget will allow a range of new research projects to go ahead over the next three years, according to the government.

Their subjects include genetic and neurological diseases, the chemical language by which animal and plant cells communicate with each other, and the natural processes which transport materials between oceans, land and the atmosphere.

Mr Kenneth Clarke, education and science secretary, announced that the government had accepted the advice of its Advisory Board for the Research Councils on dividing up the science budget, which is to rise from £277m in 1991/2 to £1,050m in 1992/3 and £1,270m in 1994/5.

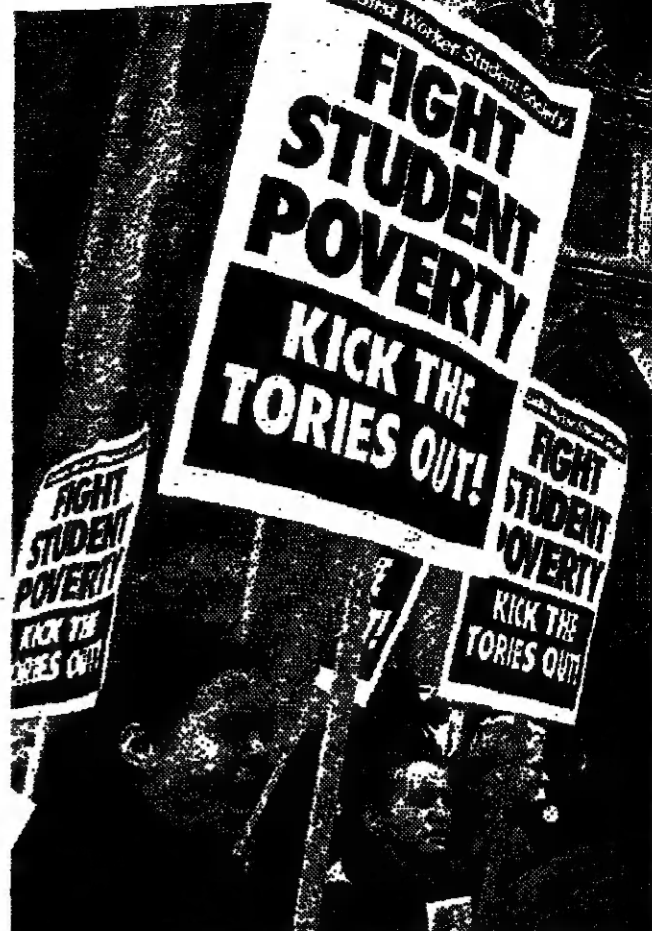
## Upjohn appeal

Upjohn of the US has said it plans to appeal against a recommendation by the Committee on Safety of Medicines to revoke the product licence for its Halcion, the world's most widely prescribed drug for sleeping disorders.

## Liberals back school reform

The centrist Liberal Democrats have backed the government's controversial campaign to encourage schools to "opt out" of local authority control, on condition that responsibility for funding and regulating opted-out schools was shifted from central to local government.

In a policy statement on the future of local education authorities (LEAs), Mr Matthew Taylor, the party's education spokesman, said: "Our aim is to enable all schools to enjoy the freedoms of those who have opted out." Opted-out schools



Students protest outside the High Court in London where they were taking legal action over the alleged freezing of government grants and staffing cuts at universities and colleges

have full control over their budgets and staffing, but their funding is fixed by the education department.

## Doctors face higher costs

Family doctors and dentists in the UK face steep increases in the cost of cover from the two main medical defence bodies against damages claims.

The Medical Defence Union announced that its Class 1 subscription rate for general practitioners (GPs) will increase from £960 to £1,095 in January a rise of 14 per cent. The Medical Protection Society has already announced a 15 per cent increase, from £330 to £1,065.

The MDU reports a "significant increase" in claims against its GP members: the number of new files opened has increased by over 50 per cent.

## Bidder for privatised port

Powell Duffryn, the distribution, engineering and construction materials group, last night emerged as the recommended bidder for the port of Tees & Hartlepool, the first of Britain's trust ports to be privatised.

The decision means defeat for the management/employee consortium and two other companies which had vied for control of Britain's second busiest cargo port.

The Department of Transport said Mr Malcolm Rifkind was minded to accept the port authority's recommendation, but could not give his final assent until parliament had passed an order providing for the government to claw back a portion of any property profits.

## Greenwich sued over software

The London Borough of Greenwich is the latest UK organisation and the first local authority to be sued for allegedly stealing computer software by copying programs illegally.

Two leading US software companies, Lotus Development Corporation and Xtree, have issued a writ in the most recent move in a worldwide campaign aimed at eliminating illegal practices said to be costing software companies \$12bn annually. Lotus markets the best-selling 1-2-3 spread-

## Building plan for Stansted

Countryside Properties has been granted planning permission to build 2,000 new homes and a 400,000 sq ft business park on 450 acres at Braintree in Essex, close to Stansted Airport, London's third airport. The scheme will represent one of the largest developments ever to be undertaken by Countryside.

## Workers face pay freeze

Up to 10,000 workers employed by foundry companies and appliance manufacturers face 15-month pay freezes or low rises after the National Metal Trades Federation proposed a standstill in the "minimum time rate" for employees until the end of next year.

Minimum time rates are the lowest that can be paid by members of the NMTF. They are traditionally used by companies and unions as a benchmark for rises that are negotiated at company level. They also have an effect on overtime pay.

## Recession hits NAO move

Plans by the National Audit Office (NAO), the public spending watchdog, to transfer a large number of its staff to new regional offices have been delayed for at least two years because of the property slump.

Sir John Bourn, controller and auditor general, had drawn up plans for financing a new building in Leeds from the disposal of a third of the NAO's London premises. However the Public Accounts Commission delayed the plan after it concluded the London premises would not raise as much as originally envisaged.

## Prudential quits from UTA in public row

By Norma Cohen

PRUDENTIAL, the UK's largest life insurance company, has resigned from the Unit Trust Association (UTA) in a public row which has pitted one sector of the financial services industry against another.

The resignation stems from a scathing public attack on the sales practices of the insurance business by the association, in which it echoed the public sentiments of consumer groups and the private reservations of government regulators.

Several other leading life insurers which sell unit trusts say they too are considering resigning. They include Sun Alliance, Commercial Union and Norwich Union.

Life insurance companies were responsible for roughly 30 per cent of all retail unit trust sales in 1990, and 50 of the association's 140 members are life insurance companies.

The row stems from a paper the association submitted last week in response to regulatory proposals on disclosure and what is known as "polarisation" in the sale of financial services.

Polarisation, a key element in the Securities and Investments Board's regulation of retail financial services, requires sales agents to be either "tied" and limited to selling the products of a single company or "independent" and selling a range of products.

The SIB had said in its proposals that it was considering the de-polarisation of some products such as unit trusts, a move which would allow them far greater distribution channels than currently available for life insurance and other investment products.

Mr Keith Bedell-Pierce, chief executive of Prudential Financial Services, said the group resigned from the association not because of differences on de-polarisation but because the association criticised the sales practices of insurance agents.

He said Prudential had asked the association to alter its language before submitting the paper to the SIB, a request which had been refused.

In a submission to the SIB last week responding to new proposals, the association argues that unit trust sales should be de-polarised because the product differs vastly from life insurance.

In a statement, the association said it regretted the resignation but felt the group needed to represent the interests and views of the unit trust industry.



Security clampdown: armed police officers patrol Heathrow airport following yesterday's security scare

## Transport chaos in London after bomb blast

THOUSANDS of London commuters faced long-delays yesterday as a bomb and telephone threat disrupted the capital's rail and underground system. Jimmy Burns, Neil Buckley, and Robert Morgan.

In the City, the Stock Exchange, which was damaged by an IRA bomb in July last year, was evacuated for two hours following a bomb warning, which included a known IRA codeword. Trading through the central computing system continued.

The bomb exploded just before 6am near Clapham Junction railway station in south London, one of the busiest stations in

Europe. No one was injured. A warning from a man claiming to be from the IRA was also given that bombs were placed at all London mainland stations, forcing officials to close every main line terminus and several underground stations while searches were undertaken. Most stations were reopened by around 9am.

The IRA action forms part of a continuing bombing campaign both on the mainland and in Northern Ireland which appears to be intensifying in the run-up to Christmas.

Over the past two weeks, the IRA has

carried out fire bomb attacks in north and north-west England, as well as in London. At the weekend there were firebomb attacks at a shopping centre in north London and at the National Gallery.

In an interview to be screened tonight the head of Scotland Yard's anti-terrorist branch, Commander George Churchill-Coleman, claims that the security forces are "winning the fight against the terrorists". He claims that a great deal was going on "behind the scenes" to prevent "incidents like you've seen recently taking place at all".

## Wrappers come off new scheme for Hyundai cars

By John Griffiths

KOREAN-built Hyundai cars are to be delivered "shrink-wrapped" to UK dealers from the start of next year in a bid both to raise the standard of cars delivered to customers and increase dealer profitability.

The system is being adopted by Hyundai Car Distributors (UK), a wholly-owned subsidiary of the International Motors group. IMG also imports and distributes Japanese Isuzu and Subaru vehicles to the UK.

The scheme, believed to be the first of its kind, involves ending the traditional pre-delivery inspection and preparation of a car by the dealer.

Instead, cars arriving from Korea at a new preparation

centre within Hyundai's UK import terminal will be de-waxed, have mechanical or body faults rectified and valeted before being sealed in polythene for delivery by transporter.

Dealers will only have to carry out a safety check. Hyundai general service manager Mr Ray Marshall said dealers will be able to employ workshop personnel on more profitable retail maintenance and repairs rather than preparing the cars for sale.

The scheme is seen as also helping Hyundai expand its UK sales next year. Models are sold primarily on their relative cheapness compared with equivalent European or Japanese models.

## Company insolvencies to 'rise by 17% next year'

By Andrew Jack

THE NUMBER of insolvencies will rise by nearly 17 per cent to 70,000 next year in further evidence of the prolonged effects of the recession, according to projections released yesterday by Cork Gully, the insolvency arm of Coopers & Lybrand Deloitte.

The rate of growth in insolvencies will decline to 16.75 per cent in 1992 from a peak of about 60 per cent over the past two years. However, the total number will continue to rise to 70,363, the firm's 1991 annual review concludes. It estimates that there will be 60,623 insolvencies for the current year, compared with 57,531 during 1990. The figures are roughly evenly split between companies and individuals.

There has always been a lag between the end of the recession and the decline in insolvencies, partly caused by the reluctance of lenders to grant credit during recovery.

Cork Gully has seen the number of receiverships and administrations rise by 50 per cent in the ten months to 31 October, with similar increases among the other major insolvency practices.

It said the record number of failures was fuelled by both the recession and the end of the credit expansion which characterised the 1980s.

It supports a series of changes in current insolvency practice, including the abolition of all preferential claims among creditors.

## Industry finds no glad tidings in economy

After a tough year signs of an upturn are still eluding business, writes Peter Marsh

FROM plastic bags to printing and from building to bingo, UK industry is looking hard for the economic upturn, but so far has failed to spot it.

While some parts of the advertising sector and road-haulage sectors can see glimmers of light on the horizon, representatives of other large industries believe the recovery is unlikely to occur until the spring at the earliest.

This finding is likely to embarrass Mr Norman Lamont, the chancellor of the exchequer, who has repeatedly promised an imminent end to the recession. In April, he said recovery was "round the corner". Detailed soundings from industry indicate that the firm orders which many expected to follow the greater business optimism of the early autumn have, in many cases, failed to materialise.

Companies in several sectors in which sales patterns give an early warning of economic change report little sign of a take-off in demand. Such industries include chemicals, printing, engineer-

ing components, distribution and packaging. They sell to a broad range of customers, and in previous recessions have received advance orders well before the recovery occurs. In housing and construction, key industries on which many other sectors depend, demand remains stagnant.

At specialist engineering company TI, Mr Michael Garner, finance director, said: "Order books are still depressed and it is difficult to see an end in sight [to the UK recession]." The company sells to industries including food processing, vehicles, energy, and petrochemicals.

Mr Gordon Senior, finance director at specialty chemicals maker Allied Colloids, said: "We are emerging from recession more slowly than the politicians would have us believe." Allied Colloids' customers include companies in water treatment, packaging, paints and plastics.

The picture is similar for the £8bn-a-year printing sector, which relies for orders on industries including advertising and consumer products. Ms

Daphne Connelly, economic adviser at the British Printing Industries Federation, said: "Many of our members think 1992 will be a re-run of 1991."

There is a slightly brighter outlook in some parts of the advertising sector. The Advertising Association, the main trade body for the £280m-a-year industry, reports that revenues from TV advertising are likely to show a 1-2 per cent increase in real terms in the fourth quarter, compared with the same period in 1991. That would be the first quarter-on-quarter upturn since last year.

TV advertising is regarded as a good lead indicator of changes in the economy, as it reflects the views about demand by makers of many types of fast-moving consumer goods. According to Mr Michael Waterson, research adviser at the association, other types of advertising such as display and recruitment are likely to pick up later in the cycle, probably by mid-1992.

Road transport users, however, appear to be showing less optimism after a brief spurt of confidence in the autumn. The

Freight Transport Association, which represents 13,000 companies including large manufacturers such as Shell, J. Sainsbury and ICI as well as smaller distributors, says the picture is mixed but that "confidence in the past few weeks has been dented".

PARCELING, a big distributor of packages on behalf of retailers has over the past few weeks delivered about 85,000 parcels a night, 10,000 down on what it was expecting in what is normally a busy period just before Christmas. Mr Robin Davies, marketing director, said: "I think the next few months will be flat, and we won't see any upturn for six months at the earliest."

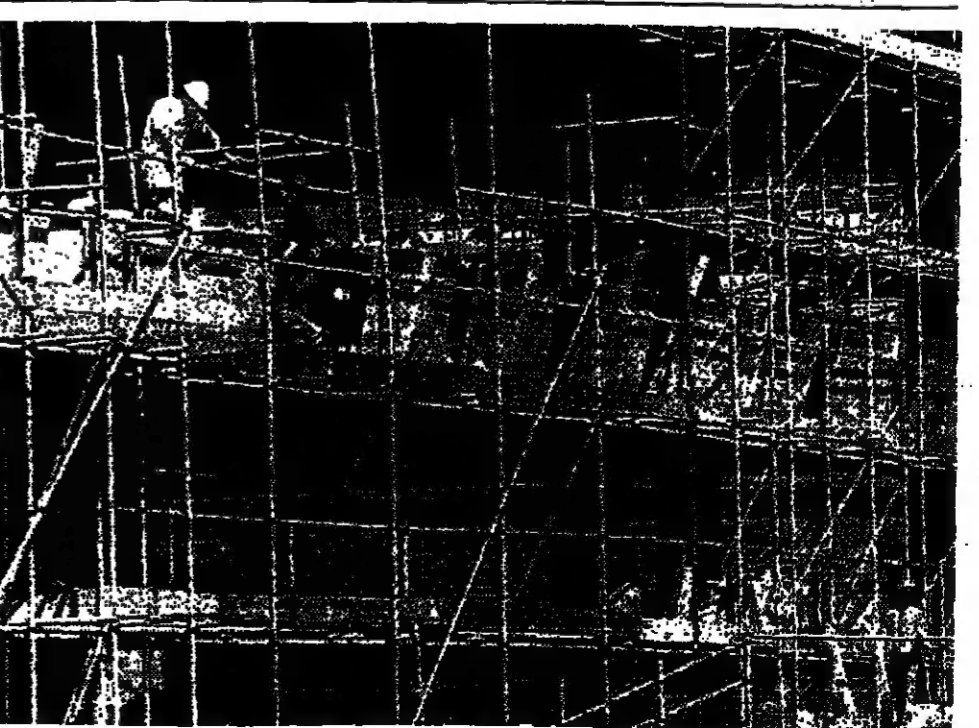
Mr Cameron McLatchie, chairman of British Polythene Industries, a maker of polythene bags and other packaging materials, says that demand from many of his customers in areas such as building, agriculture and manufacturing is "abysmal", even though retailers are still buying in large volumes. The British

Plastic Federation, which represents a £10bn-a-year plastics sector selling in areas such as packaging, vehicles and consumer goods, said: "We are getting no optimistic reports."

There are few signs of life in the housing market, according to Mr Gary Styles, senior economist at Halifax Building Society, while at Building Design Partnership, one of Britain's biggest architectural practices, the mood is bleak. "I can't see anything which indicates we have even yet touched the bottom," says Mr Christopher Ratcliffe, a partner.

The gloom demand has even spilled over into bingo parlours, largely untouched by previous recessions.

Mr Michael Gilligan, joint managing director of Gala Clubs, which is owned by Bass and is one of the country's two biggest bingo groups, said admissions to his company's 170 bingo halls have in the past two months increased by 4 per cent compared with the same period last year, instead of the 10 per cent that would be considered normal in the traditionally booming autumn period



There are few signs of an upturn in the UK construction industry

for its industry.

But if most industries appear down, Mr Lamont can gain some hope from the market for Christmas trees.

Mr Tony Richardson, secre-

tary of the British Christmas Tree Growers' Association, said retailers had expressed strong interest in the products, and had bought from UK growers and importers about 5.5m

trees, roughly the same as in 1990. "We believe that demand for Christmas trees is still strong, whatever the state of the economy." Lex, Page 18



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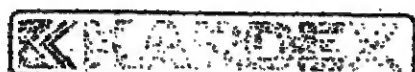
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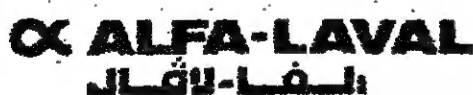
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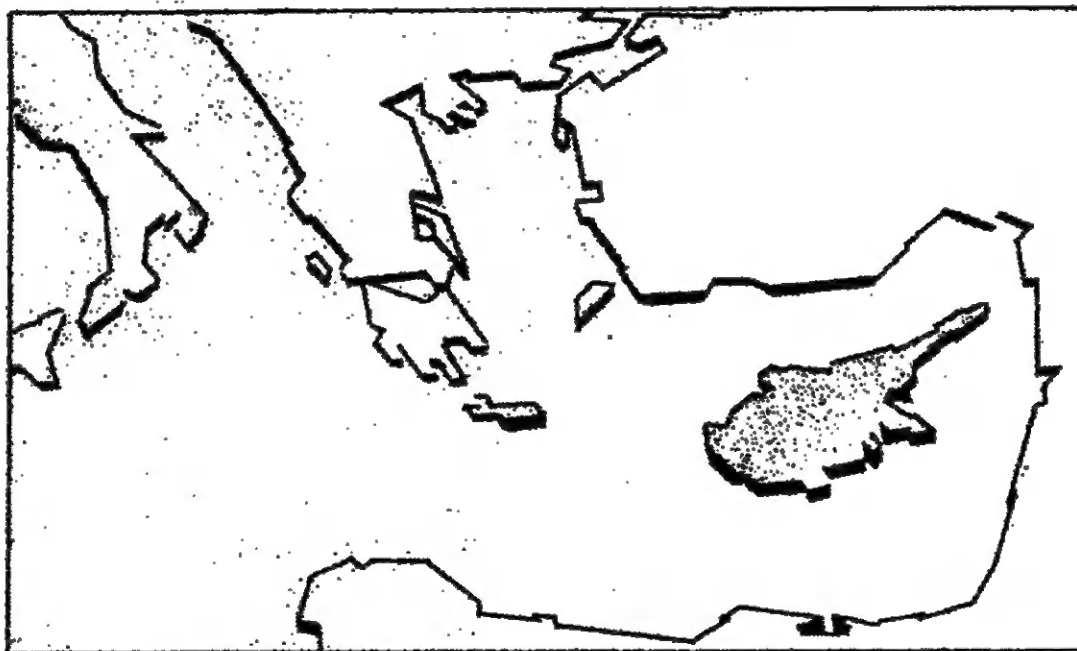


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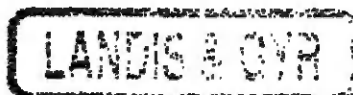
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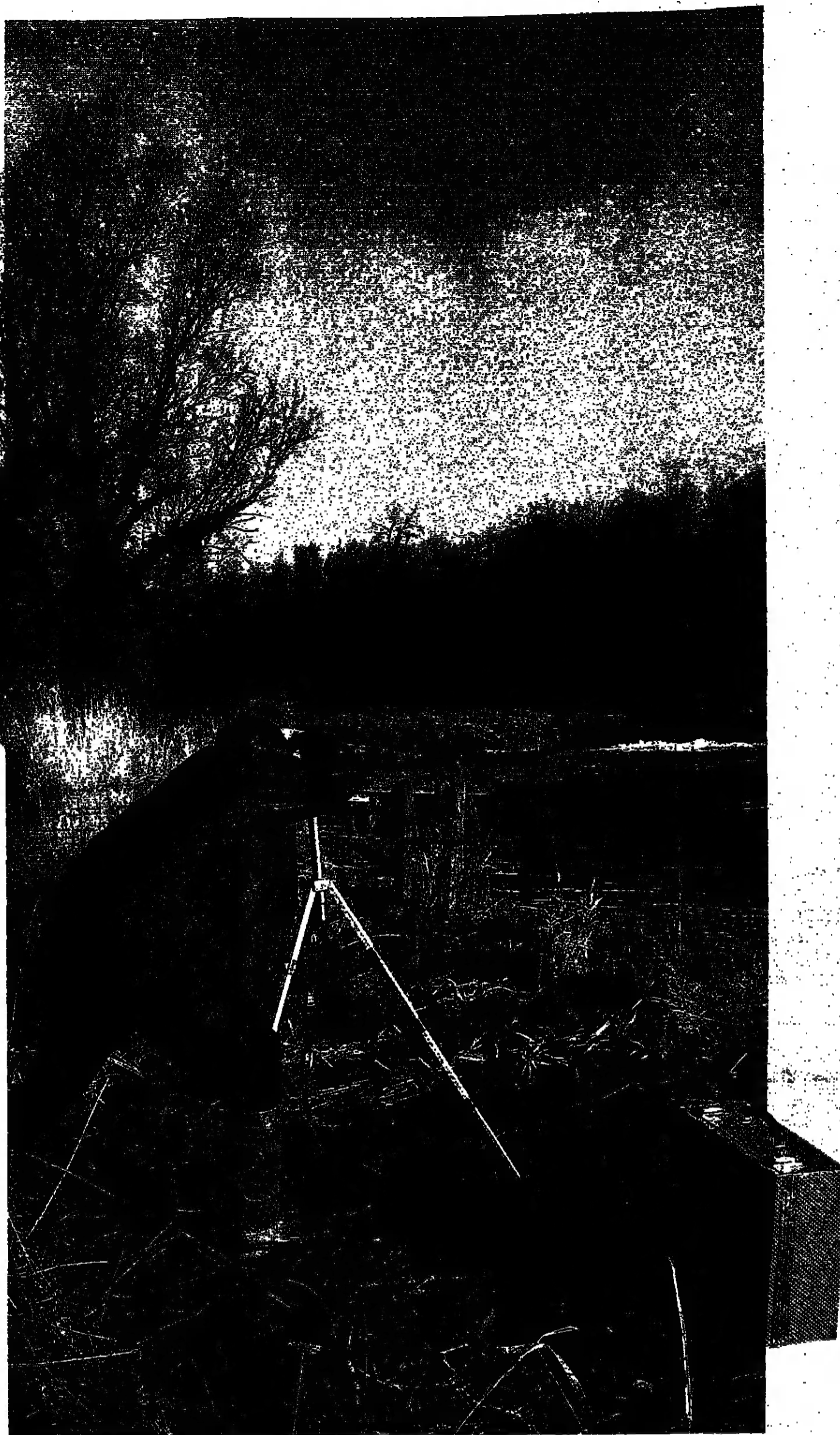


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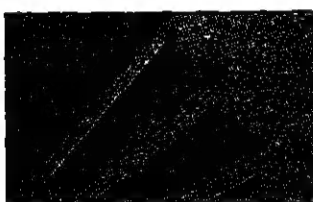
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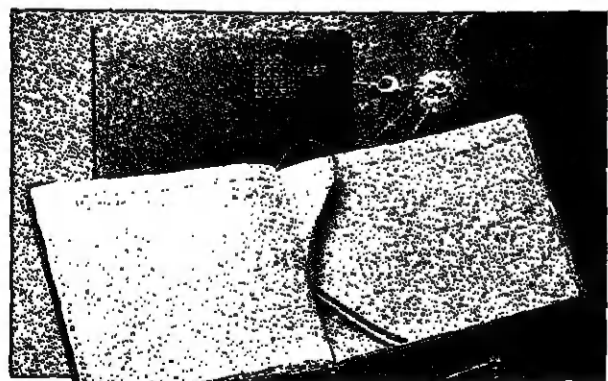
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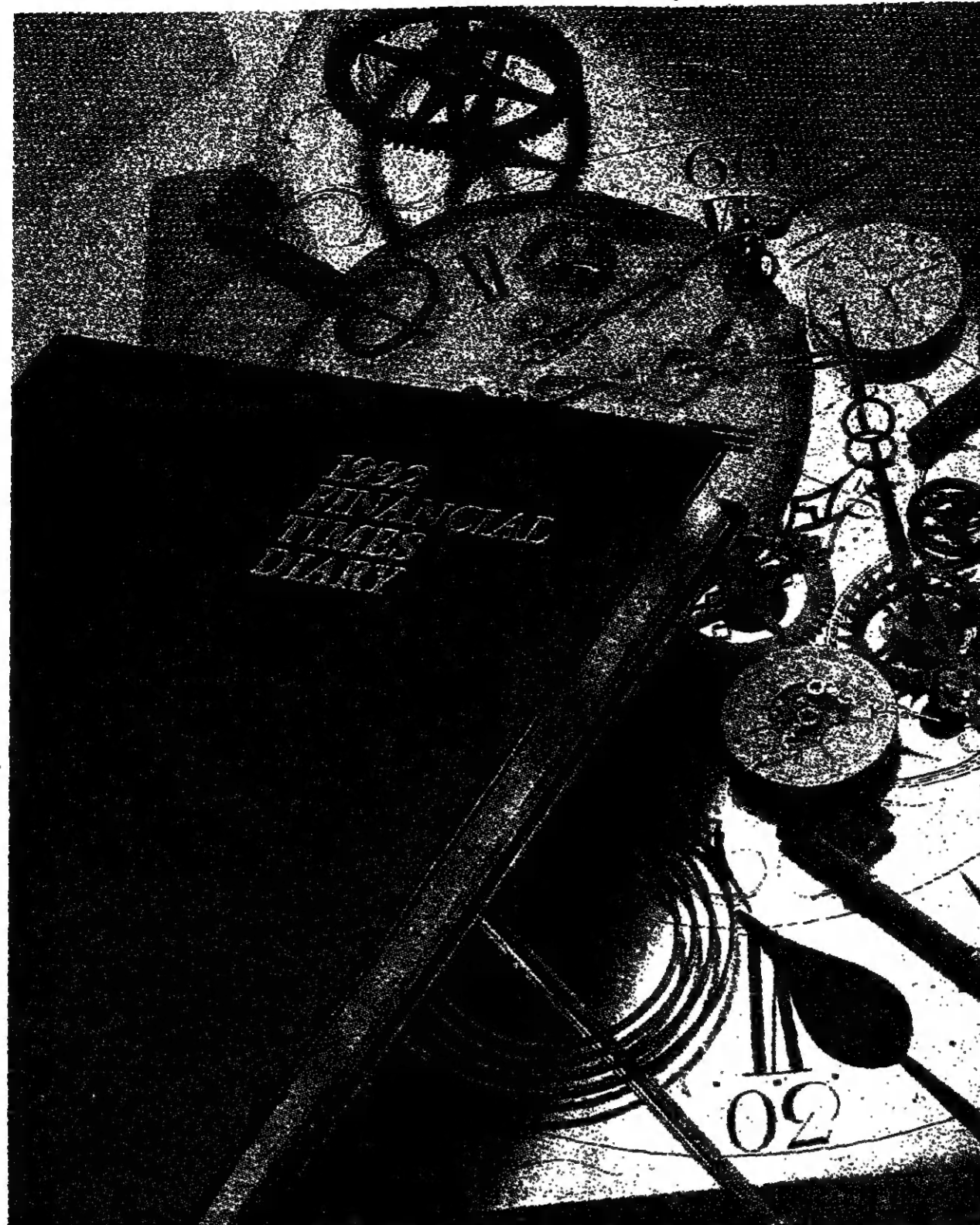
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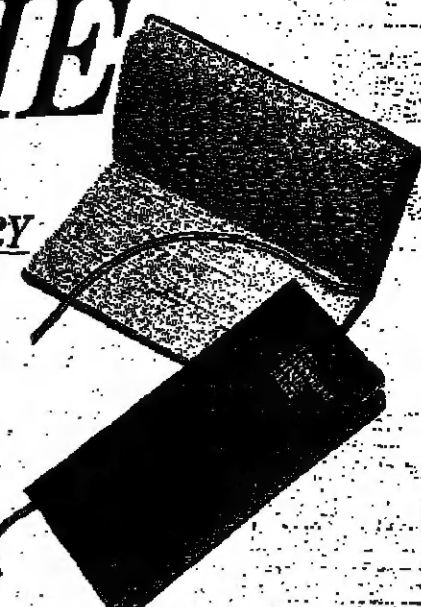
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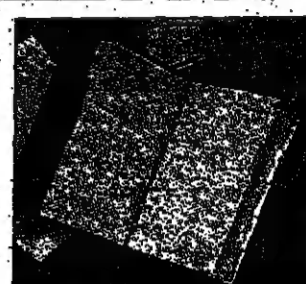


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# EUROPEAN FINANCE AND INVESTMENT

# SWITZERLAND

## Outlook fair but uncertain

Interim reports from the big Swiss banks which indicate a recovery in operating earnings this year have given heart to the financial community. However, there is room for caution as doubts about Swiss competitiveness remain. William Dullforce reports

THE financial and investment barometer at the end of 1991 is set on variable; a mixture of sun and cloud prevails while the longer term outlook is fair but by no means certain.

Interim reports from the big Swiss banks have signalled a strong recovery in operating earnings from last year's unexpected profit slump. The recovery may reach record levels. Margins have improved, particularly on foreign lending, the switch by investors and savers to safe and high quality placements after the speculation of the 1980s has benefited the Swiss. The BCI and Max-well disasters have not carved troughs in Switzerland.

The banks have provisions that net earnings will be affected by provisions, mostly to cover risks on mortgage lending which have been compounded by steep falls in property values.

Switzerland has experienced its own financial scandal in the collapse of Mr Werner Rey's Omni company, the repercussions of which have proved to be more extensive than expected. A small cantonal bank is in its death throes and the viability of several regional banks is at stake. Grist has been added to the mill of those who have been forecasting the disappearance through takeover or merger of a 100 or so of the 630 banking establishments in Switzerland.

More in the international limelight has been the announcement by Moody's, the credit-rating agency, that it was placing Credit Suisse on its watch list for possible downgrading from its triple-A

ranking. If, against Swiss expectations, this should happen, it would be regarded as confirmation of the deterioration in competitiveness of the Swiss financial centre. The triple-A status of the Big Three - Union Bank of Switzerland (UBS) and Swiss Bank Corporation (SBC) are the other two - is the hallmark of the quality of Swiss financial services.

Doubts about Swiss competitiveness have been assuaged this year by assessments showing that an increasingly large proportion of trading in the shares of leading Swiss companies is being conducted in London. The volume of participation certificates of Nestlé, the food group which has the largest market capitalisation among Swiss companies, traded in London during the first 10 months of the year was almost equal to that traded on the Swiss bourses. The volume of trading in Nestlé registered shares in London reached 74 per cent of the Swiss volume over the same period.

In the political and broader economic sphere the mood in Swiss financial circles is one of concern and uncertainty about the future. Two national referenda which will have a significant impact on Swiss financial prospects are scheduled for the end of next year.

The first will determine Switzerland's future relationship with the European Community. Voters will approve or reject the agreement to form a European Economic Area (EEA) reached by the EC and the European Free Trade Association (EFTA), of which Switzerland is a member. A majority among the 23 cantons is required as well as a majority

of voting. However, the cantonal majority is doubtful. Bankers back the EEA as a stepping stone to full Swiss EC membership but are upset by the Community's refusal to allow the EFTA countries to participate in the consultative committee on banking which elaborates EC banking directives.

At stake in the second referendum will be the stamp duty on securities transactions which has been the principal target of attack by the Swiss financial community for the past few years. Victory appeared to be in sight when the federal parliament this year approved a partial revision of the charges but the Social Democrat party, backed by environmentalists, managed to force a referendum on the parliamentary decision.

Stamp taxes not only penalise transactions in securities but also on behalf of foreigners in Switzerland; they have hindered the development of Swiss short-term financial markets and severely curbed secondary trading in bonds. If the electorate agrees, revision of the stamp duty could be effective from the beginning of 1993 and open the way for the market making in shares which is still lacking on Swiss stock exchanges.

The referendum on the stamp duty will test the bankers' ability to put across a case which in the context of international competition is incontrovertible. They are not in a very favourable position. The increase in mortgage rates and by extension in housing rents which they have imposed over the last two years have not increased their popularity.

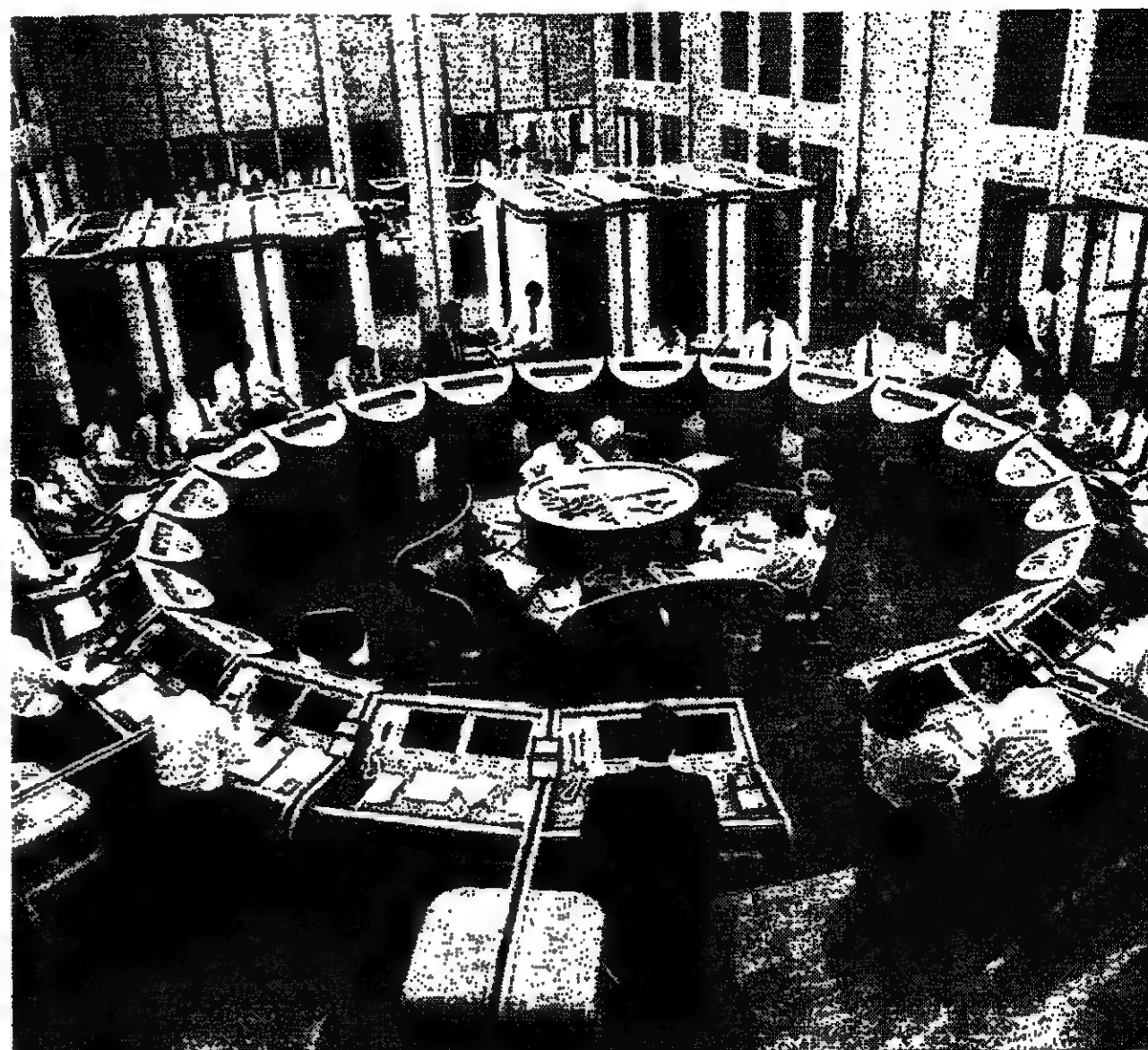
If they were to announce record 1991 profits next spring, lowering of mortgage rates, they could find themselves fighting an uphill campaign to convince voters that a partial scrapping of stamp charges is necessary. If they lost, the bigger banks would simply do more business abroad, but even the pragmatic Swiss would not be in a mood to bow to a Swiss

In fact, the banks face a real financing problem. The days when they could count on acquiring cheap deposits from docile savers and could even charge negative interest on deposits by foreigners are past. One effect of the deregulation in international banking in the 1980s has been to make Swiss banks more sophisticated about the return on their placements, while foreign investors no longer see a Swiss franc deposit as a sure hedge against exchange rate risks and inflation. The big banks have managed to improve margins this year mainly by increasing lending abroad.

Domestic inflation and high interest rates are another cause for unease. Consumer prices have doggedly pursued an unexpectedly high growth trend by Swiss standards for most of the year and Mr Marcus Lusser, president of the Swiss National Bank (SNB), did not improve investors' confidence when he announced in late October that he did not foresee any rapid decline in interest rates. In early November the average yield on Swiss government bonds hit a high of 14.5 per cent.

Mr Lusser aggravated the situation by giving a tongue-lashing to the federal government, the cantonal authorities and the publicly-owned corporations which increased spending and price hiking, he said, was hampering the SNB's efforts to tame inflation. The message sent by financial markets was that inflation was alive and kicking.

A 20 per cent increase in the general index in the early part of the year, up to April, a sense of gloom has prevailed on the Swiss stock



Squaring the circle: the Geneva stock exchange awaits reforms which could see it and Basle close in the near future

exchanges and reforms aimed at making the securities market more attractive were hanging in the air. At the end of November, quarrels between the bourses and Arthur Andersen, managing consultant, and between the bourses over the project for a national electronic stock exchange were patched up and a more ambitious plan than would be trading in shares as well as in bonds at an early stage put in place.

Costs have quadrupled from the 1970s of the initial project but the Swiss appear to be satisfied on a unique, pioneering effort that could give them an edge in international competition as well as providing better services with a more efficient and efficient trading place for domestic stocks.

The attempt to remodel the securities market marks the successful struggle of the Swiss in the early 1980s to rescue their watch making industry

when it was besieged by the Japanese. After a long investigation the Swiss banks led by Mr Niklaus Hayek, an engineering consultant, was put together a team of innovative engineers and marketing specialists that produced the Swatch, the cheap plastic watch, and put the Swiss back on top.

The banks are using their financial muscle to renovate the stock exchanges although they still have to pick a leader.

In addition, a new federal stock exchange law and a revision of the companies' law are in the pipeline. In spite of the pressure from traditionalists they should end up providing a better environment for shareholders in both regulatory controls and corporate disclosure.

The longer term outlook is devoid of bright patches. It is a habit of the Swiss initially to resist change but then to adapt pragmatically and efficiently.

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## SWITZERLAND 2

## SECURITIES MARKETS: the price of high rates

## This difficult year

IT WAS a difficult year for most participants in Swiss securities markets.

Extraordinarily high interest in both stocks and bonds, and put extra pressure on banks' brokerage and dealing operations just as their fixed commission structure was abolished.

Meanwhile, the flow of Japanese convertible debt, which contributed so much to the primary market in the late 1980s, has remained at a very low level because of the depressed Japanese stock market.

In the absence of significant reform of the Swiss stock market, the tendency of trading activity to move to London continued to gain. According to stock exchange officials, perhaps a quarter of all trading in leading Swiss equities is done in London.

Apart from a post Gulf war increase in February, March and April, activity in the Zurich stock exchange has been low. Turnover has been low for about 70 per cent of the national total, will probably remain at that level, and last year's SF518.5bn, which was some 20 per cent down from the 1989 level.

The Swiss bond market has long suffered from its small size. The aggregate value of outstanding bonds is only about SF44bn, of which SF27.6bn are foreign, and SF16.7bn are equity. The Swiss federal government has always been a major borrower, with only SF11.1bn principal outstanding at the end of 1990.

The market is also illiquid. Most portfolio managers have tended to buy for the long term, and the notorious stamp duty on all transactions is a strong disincentive to those who would trade actively.

Market makers point out that it is impossible to quote small spreads on bonds when a stamp duty exists. As a result, more and more trading is moving to London, especially on large blocks, and more is done privately.

The bond prices you see on the Zurich stock exchange often give a false impression.

one bank dealer says.

Now that securities dealers are becoming more interested in marketing derivative products, bonds, which have been made into a Swiss franc bond market, Swiss Bank Corporation has brought out three of what it calls benchmark bonds earlier this year, starting with a SF600m 10-year 7 per cent issue for the World Bank in January. A large portion of the issues were placed with investors outside Switzerland, and secondary market trading arranged in London as well as in domestic markets. The prospect of additional tranches of these bonds has been added later.

With the government planning a fairly large budget deficit next year, banks are encouraging the Ministry of Finance to make benchmark-type bonds next year. But some are sceptical that this will make much difference.

In the equity markets, while it has been quiet on the trading floors, there has been a good deal of upheaval behind the scenes. The first part of Switzerland's big bang - the removal of fixed commissions - took effect at the beginning of the year. Coincidentally, four of the country's main exchanges closed their doors at the end of last year, and the pressure is intensifying for further consolidation.

Two weeks ago, Swiss Volksbank announced it would withdraw from the Geneva and Basel stock exchanges by the end of next year. Banks claim that following the abolition of fixed commissions last year the competition for institutional business has become brutal, with rates not coming anywhere near covering costs. Big bank officials are convinced that this will force a number of smaller banks out of the brokerage business fairly quickly. There has been a shake-out in the Zurich stock exchange market. In Zurich, the number of members has dropped from 29 in 1989 to only 24.

As in the bond market, business continues to be hurt by the presence of the stamp duty - which is larger than commission income on some trades - and many large transactions

in the leading shares are being done in London. The bank dealer says that the lead in pricing most top Swiss issues comes from London, with the Swiss exchanges following. And for the past few months, London has not been providing any lead.

Bank exchange officials and banks are urgently considering the second part of their big bang - the creation of a unified national electronic exchange. They are out to design a SF30m system mainly for bond trading, with the intention of expanding it to equities later. The project did not go well, and there is a drive to start over again on a comprehensive plan that would include equities from the start.

Such a scheme would enable exchanges to close in the near future with dignity and would possibly help the Zurich stock market to regain some of the business it lost to the London market. But the figures being mentioned to develop the system range from SF100m to SF150m. This is particularly frightening to many of the Zurich stock exchange members, who are investing heavily in a new stock exchange building, which is due to open in July.

One lower alternative being considered is to share trading in the highly competitive Zurich and options computer system. A decision must be made in the next few weeks if the team of experts from Andersen Consulting is to be kept intact.

Ian Rodger

**CORRECTION**  
Echo Netting, the global foreign exchange clearing house project, has decided in principle to base its system on the Accord confirmation matching service operated by S.W.I.F.T., the bank-owned telecommunications network, and Trade-Link, the treasury management system marketed and supported by Logica. In the FT survey on November 12 it wrongly stated that the S.W.I.F.T. Accord system had been rejected.

WHILE Swiss stock exchange officials wring their hands about the difficulty of agreeing on how to create a central electronic exchange, the model for the solution to their dilemma, Soffex, is immediately to hand.

Soffex, the Swiss Options and Futures Financial Exchange, is a runaway success story after only three years of operation.

The leading Swiss banks knew from the early 1980s that they needed a futures and options exchange, but none of the then seven stock exchanges in the country was big enough to support one. The obvious answer was to set up a single electronic system, but the likelihood of all the exchanges agreeing on its design and operating policies was remote, so a separate corporation was established with a clear mandate and a budget to carry it out.

Soffex opened in May 1988,

trading options on 11 leading shares, listed to 12, representing more than a quarter of the Swiss stock market capitalisation. Trading was done from the start through a SF60m bespoke electronic system that not only handled trading but also transaction processing, enabling next day clearing.

Apart from one large crash in June 1989, when the system was down for three days, the computer has proved very reliable. The past two years have been without a single incident, and the company last year won the Computerworld Smithsonian Award for the innovative use and further development of communication technology.

Soffex has grown very rapidly.

## FUTURES &amp; OPTIONS

## Successful Soffex

## PROFILE: Walter Frehner

## Banking on trust

tend to invest more in bank sponsored and managed unit trusts. "So we can keep the flow of money inside the bank more than before," he says.

He believes the trends of disintermediation and securitisation, that characterised the 1980s, will continue, but at a lesser pace. "The big shifts have taken place. We do not see any more movements away from banks, and some customers are coming back looking for more traditional products."

SBC has been criticised in the past for being less committed to capital markets than its two big Swiss rivals, Union Bank of Switzerland and Credit Suisse, but in the past year it has transformed its stance with a management reorganisation and an alliance made last year with the Chicago

options house, O'Connor Partners.

The bank maintains its headquarters and manages its Swiss business in Basel but has shifted its international management to Zurich. "We have improved our position in the league tables and have become the most innovative bank in the Swiss franc market, thanks partly to O'Connor," Mr Frehner claims.

SBC was the first of the big Swiss banks to appoint a non-Swiss to its board, and Mr Frehner says the group's policy is to "take the best people from the group", regardless of nationality, provided, for some time to come at least, that they are fluent in German.

Mr Frehner is cautious about the outlook for the bank. Cash flow has been strong this year,

reflecting increasing success in many markets. But profits are being hurt by big provisions for bad loans, including the bank's highly publicised \$55m loan to one of the private companies controlled by Mr Robert Maxwell. "We are appalled by the way we were treated in a transaction which was on a fully secured basis and prepared with all due diligence," he says.

Mr Frehner says the bank has already implemented a policy to scrutinise more carefully its exposure "to groups that depend largely on one person or small groups of persons". If a group is run by a tycoon, with a complicated and fast changing group structure, these things will be taken much more as signs of alarm than before.



Walter Frehner: We have got more competition.

"We think next year can be equally good on the operating side. We have some interesting opportunities - the whole derivatives business is just starting. We will again have to make provisions next year because the economic environment is not improving, but they will not be so large as this year, and that should be the end of them."

## REGIONAL BANKS: under pressure as commission acts

## Squeezed on two sides

THE Swiss banking community got a terrible shock on October 4 when the Federal Banking Commission closed Spar und Leihkasse Thun, a regional bank, near Bern.

It was the first time that the federal supervisory body had closed such a well-known bank, raising questions about the stability of other Swiss banks at a time when interest rates are unusually high.

Certainly, the country's 135 regional banks have been hit harder than most. They, after all, together with the cantonal banks, are the specialists in mortgages.

More than 70 per cent of their SF88.2bn in assets at June 30, 1991 were in mortgage-backed loans.

They finance their mortgages mainly through individual savings deposits, which account for more than a quarter of their liabilities.

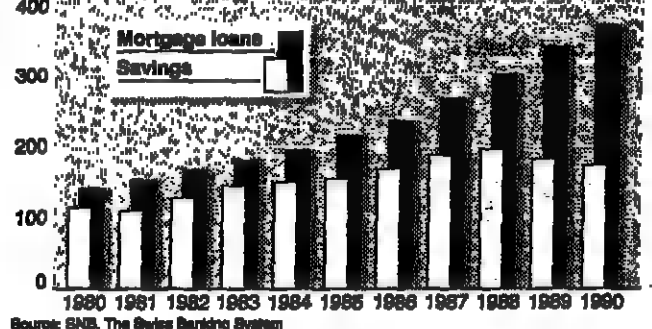
In the past decade, they have been squeezed on both sides of this business. On the one hand, the big banks have piled into the mortgage business, forcing price cutting all round. The regional banks saw their share of the total mortgages outstanding fall from 38.9 per cent in 1980 to 33.7 per cent in 1989, while the five big banks raised their share from 33.1 per cent to 39 per cent over the same period.

On the other side, savers, like bank customers everywhere, have become more sophisticated, and began shifting their savings from the regional banks to other instruments. This trend has become particularly pronounced in the past two years when market interest rates have been extremely high. Indeed, the share of the regional banks' liabilities occupied by savings accounts tumbled from 57 per cent in 1980 to 35 per cent last year.

Everyone knew that many of the regional banks were very small - three quarters of them

## Mortgage loans and savings

Swiss francs billion



Source: SNB, The Swiss Banking System

have assets of less than SF500m - so it was not surprising that one of them got into difficulty. And it seems that the Thun bank, which had total assets of SF1.1bn at the end of 1990, had been particularly imprudent in its property-related lending.

Still, the Association of Swiss Regional Banks was not very happy about the authorities' swoop on the Thun bank - the uncertainty that followed. Some people say it would have been better if the authorities had increased the gradually on the bank to put its affairs in order rather than closing it without warning. In the immediate aftermath of the closure, the association

The association has decided to take a more active stance in promoting mergers and other forms of restructuring of the sector.

"It is clear that the structure of the banking industry in Switzerland must change, and our union will be very active in promoting it," the association says.

Meanwhile, what about the poor Thun depositors? There is no doubt that the bank will go into liquidation, but the details remain to be worked out. The banking industry as a whole lined its protection for depositors in 1984, setting up a scheme to provide up to SF30,000 for each savings depositor (regardless of how many savings accounts he holds) in a given bank.

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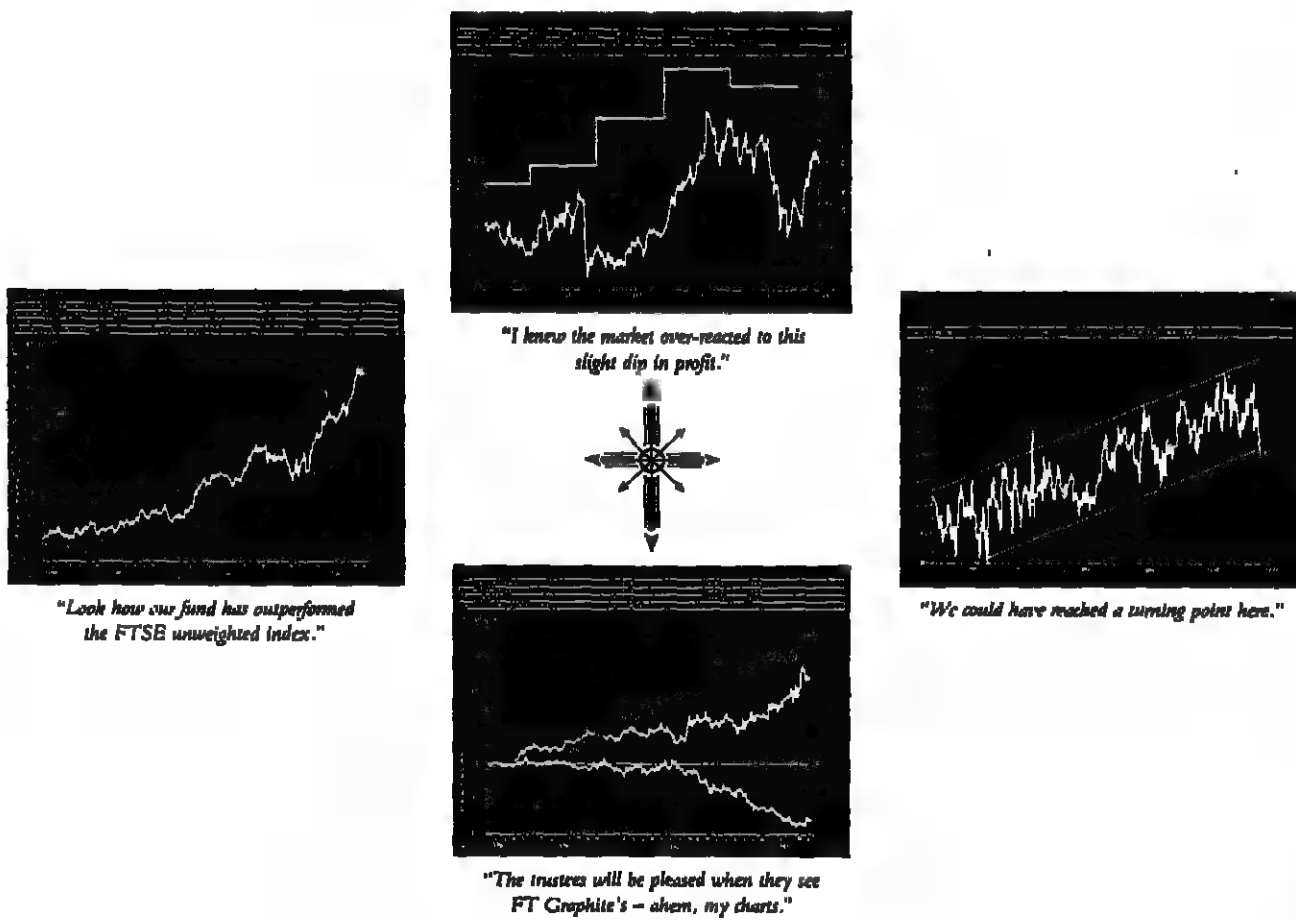
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## EUROPEAN FINANCE AND INVESTMENT

THE BIG THREE: hanging on to their triple-A ratings but

# This is no time to gloat

IF THE leaders of Switzerland's three big banks were not instinctively driven to look for things to worry about, they might have a moment to gloat.

As they survey the banking world from their modest offices in Basel and Zurich, they can see the signs of a global economic recovery. Some of the biggest names in banking - in Japan, America and Europe - have been humbled by the consequences of their imprudent trading in the heady days of the late 1980s.

The Swiss too have had their moments, such as those people stung by the late Robert Maxwell and by a similar figure, Mr Werner Rey, whose Omni group collapsed earlier this year, but they have managed to keep their losses under control.

In the whole world, only five leading international banks have maintained triple-A ratings from the three main agencies, and the big three Swiss banks are among them. In October, Moody's shocked the market by putting Credit Suisse ratings on its watch list, but Standard and Poor's raised its ratings on the three big banks in the next few months.

Part of the reason for the shock at the Moody's was its timing. At the begin-

ning of the year, all three banks were reeling after a very bad 1990, especially Credit Suisse, the smallest of the three, which cut its dividend after reporting consolidated profits of only Sfr1.5bn, down 20 per cent from the previous year.

However, this year, profits have surged back, as the banks have been able to capitalise on their solid foundations in international markets. Credit Suisse gross profit jumped 71 per cent to Sfr1.3bn in the first half. Both Credit Suisse and Union Bank of Switzerland (UBS), the largest of the three, have forecast record earnings in the current year. SBC has been slightly more cautious, indicating that only its cash flow is likely to move into record territory. Big provisions could prevent profit from doing likewise.

Anyway, the big three will not gloat, because they believe they still face considerable challenges.

Within the Swiss market, they have been suffering from a classic margin squeeze. High interest rates have driven depositors away from savings accounts into money market instruments, while political uncertainties have made the banks timid about raising interest rates.

Slumping property markets have brought about a substan-

Banking system: comparative sizes (1989)		
	% of total assets	Number of entities
Cantonal	18.83	29
Main	49.18	5
Regional & savings banks	8.50	210
Credit	3.01	2
Other	5.39	91
Finance companies	2.42	136
Foreign banks	12.08	135
Private	0.54	22

tial increase in the number of non-performing mortgage loans, and the banks have warned that they will be making substantial provisions for the next couple of years to cover losses in this sector. However, as UBS officials point out, it is nothing like as serious as the effect of property slumps in the US or the UK, partly because the banks tend to hold on to their homes rather than trade in frequently. UBS notes that over 65 per cent of its mortgage portfolio is non-performing.

At this point, the banks' preference is to stay tight and hope the short-term interest rate will come down soon, enabling them to re-establish spreads. The yield curve has been inverted for over three years and, if it does not revert, the country could face a recession, the UBS officials say.

The banks have been complaining about the collapse of commission income from securities brokerage fees in the wake of the abolition of fixed commissions at the end of last year. But they should not be taken too seriously. As the banks' players in the Swiss capital markets, handling something like half the business, they stand to gain from the shake-out of weaker banks caused by the keener competition for business. Moreover, Mr Walter Frehner, president of the executive committee of SBC points out, the banks' fund managers will benefit from the tendency of individuals to invest in collective funds.

Around the banks have reasons to worry about the relative decline of the prestige of their private banking business. The private bank of the big three - like most of the Geneva private banks - has been the

portfolio management services they provide that special group of clients called high net worth individuals.

For these people, Switzerland has had various attractions in the past, notably the strength of the Swiss franc and a strong practice of bank secrecy. In the past few years, both have wavered.

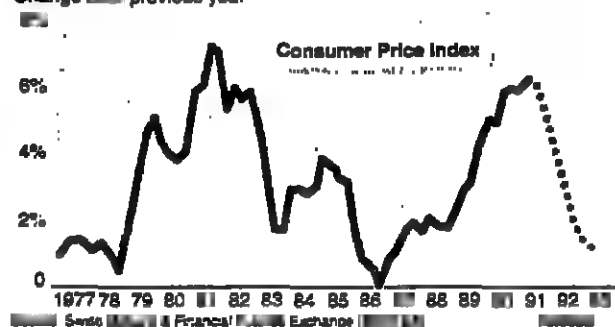
The big three recognise that, like the Swiss industrial companies, they can no longer rely on Swiss capital markets for their own capital, and have gone a long way in the past couple of years to build up their images in international capital markets. Credit Suisse led the way, publishing consolidated accounts in 1989, and the others followed last year. All three make regular presentations on their activities to analysts and are putting out increasingly informative interim statements.

Restrictions on share ownership are being removed, but the banks are in a tricky position - under Swiss law they must be over 50 per cent owned by Swiss citizens. However, the executive committee of the big three are becoming more international.

Ian Rodger

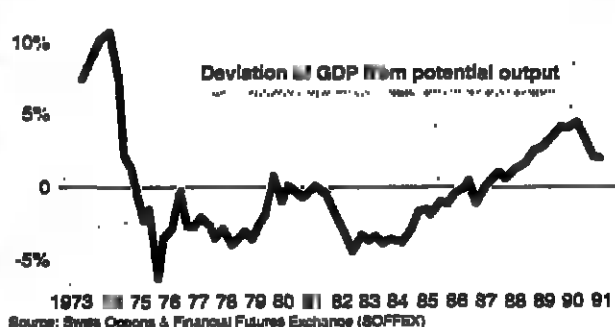
### Inflation

Change from previous year



### Output

Deviation of GDP from potential output



PRIVATE BANKS: greater foreign competition

# A tightening of belts

THE SWISS are being tested in their speciality, private banking, by mounting foreign competition, uncertainty about Switzerland's future relationship with the European Community, and by the funding way in which their authorities are changing the rules of competition.

For all that, many private bankers report a faster growth in assets under management this year than in 1990 and no evidence as yet to suggest that Switzerland's position as the leading international centre for private banking has been greatly undermined. Swiss banks' reputation as a safe haven for assets has been enhanced by the Gulf war and the BCCI scandal.

Foreign bankers in general seem unable to make up their minds about the value of having a private banking base in Switzerland. Manufacturers in Hanover, Chemnitz and First

have quit. American Express handed the Trade and Development Bank had acquired from Mr Edmond Sarrà to Mr Edgar Picot, a domestic CBI bank.

However, Mr Sarrà has returned and is reporting steadily growing profits from his Geneva-based operations. Chase Manhattan has moved its headquarters for its European, Middle East and African private banking business from London to Geneva while National Westminster has based its international private banking - under the Latin name - in Zurich. Japanese investment houses have been securing Swiss banking licences with an eye to private asset management as well as business in bonds and shares.

On the purely domestic side the attrition in number of truly private banks - those in which the owning partners commit their own fortunes - has continued with the merger of Dürler and Bentsch, but the bigger banks, Pictet and Lombard, Odier, apparently go from strength to strength. The Big Three banks - Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse - have been taking over small private banking operations although their assets appear to have been slashed in recent months.

Without question Switzerland retains its supremacy in private banking. Mr Hans-Dieter Wüthrich of the Zurich-based Vontobel Bank recently calculated on the basis of annual surveys that Swiss banks managed some Sfr1,600bn in assets, of which 70 per cent represented foreign capital. The Big Three banks are understood to hold between 40 and 50 per cent of the total with the traditional private banks accounting for about 10 per cent.

Still, Swiss private bankers have their worries. Fundamental to the perception that the Swiss franc has become a currency like any other and that Swiss bank secrecy is no longer enough to lift them right in the banking licence. Switzerland, he said, would continue to be "an extremely desirable place" for asset management.

amend their refusal to disclose details of their clients' business to foreign tax authorities but the situation within the EC could change in a few years.

A more immediate concern is the move to profit margins - real or anticipated - from securities trading after the Cartel Commission had forced the banks to abandon their fee-fixing brokerage convention from this year. This change may have hurt Zurich banks most. Mr Vontobel pointed out that the Geneva bankers focus more on portfolio management and investment advice while the Zurich private banks aimed at substantial trading in securities

The attrition in the number of private banks has continued

and currencies to increase their incomes. Some smaller banks, both in Zurich and Geneva, have stopped trading on the stock exchange.

Customers' loyalty is traditionally strong in private banking. So far, however, they have moved their accounts because they have found other cheaper recommendations and the price war is largely confined to the institutional sector. New high net worth individual customers, however, are looking for competitive pricing.

Similarly to the traditional banks, private banks have been tightening their belts. Many have laid off staff - an indication that profit performance may have fallen considerably this year. There is a general perception that the good times of the 1980s have ended and that a harder time will prevail in the 1990s.

Swiss private banks are not alone in finding some reason to worry. In a recent remark by Mr Lawrence Huntington, president of Fidelity Trust International in the US, which manages the UN's pension fund and which has applied for a banking licence in Switzerland, he said, "Switzerland is an extremely desirable place" for asset management.

William Dullforce

PROFILE: Thierry Lombard, private banker

## Retaining the advantages

ONE PRIVATE banker who believes it is time to do little to retain Switzerland's standing as an international banking centre is Mr Thierry Lombard, a sixth-generation descendant of one of the merchants who founded Lombard, Odier & Cie in 1798.

In the past 189 years ownership of the bank has passed through only 41 partners. Mr Lombard, 48 years old, is one of eight partners whose average age is 48. Since his arrival he has seen a transformation of the bank, as the partners have responded to the fierce competition and the deregulation of international banking that has rattled the previously cosy world of Geneva private banks.

Prominent people at all levels in Switzerland need to work to retain and develop the

advantages we possess instead of thinking that we have been given them as a gift for eternity," Mr Lombard says.

He said, while he shares with other members of the small but high prestige Groupement des Banquiers Privés Genevois, that private bankers and businessmen must assume greater responsibility for promoting Geneva as a financial centre. He is involved in projects for an association of private and public bodies, to ease the way for the establishment of new enterprises and to improve the training of bankers.

He is acting chairman of the Geneva bourse which has played an important role in putting the plan for a nationwide Swiss electronic stock exchange back on track after

it had a disastrous start. Yet Mr Lombard might have been a banker.

His uncle was a partner in the bank but his father was a geologist. For three years from the age of 15 he worked on a ship, then in a retail chain, before finally embarking on his course via an economics degree, a year at Cambridge, a year at Chase Manhattan, and periods with Bank Sarasin in Basel and the Zürcher Kantonalbank that brought him to a partnership in the family bank.

He singles out two important elements in Lombard, Odier's adaptation to change in the past 15 years: the development of a network outside Switzerland and the achievement of a mass in funds under management in organisational structure which has equipped the bank to cope with the more difficult world of private bankers are likely to experience in the 1990s.

The partners have made a point of setting aside a substantial part of the profits to the relatively low rates of the 1980s to build up reserves and reinforce the bank's capital base for the 1990s.

Expansion outside Geneva was achieved, first, by the realisation that Swiss banks could no longer wait for clients to come to them and, second, by the limits on the services that could be offered from Geneva, most seriously imposed by the infamous stamp duty on securities transactions.

Lombard, Odier's main foreign operation is in London, from which it administers about \$5bn of the assets than it manages. But, more importantly, it has developed expertise in London, particularly in fixed-income investments, which is not duplicated in Geneva.

Some 80 per cent of the assets managed belong to institutions, a relatively high percentage for a private bank. The traditional tradition is looking after the wealth of pri-



Thierry Lombard: Requires top quality service

vat clients. Mr Lombard sees this as proof of the bank's ability to satisfy pension fund managers' demand for performance and argues that the private clients benefit from the bank's extensive analytical skills developed to meet the institutions' demands.

"At the end of the day it comes down to providing all kinds of advice with top performance over time and top quality service," he says.

Competition in private banking from foreign banks is tougher both within Switzerland and abroad, Mr Lombard acknowledges. "But we have the name, the reputation, the structure and the expertise and the potential for growth" still there. Finally, it comes down to people: if Lombard, Odier is not successful in the 1990s and beyond, it will be because we are not good enough."

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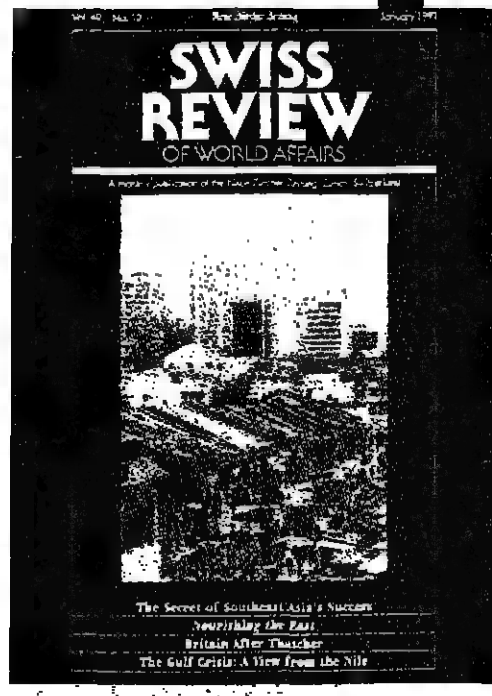
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مكاتب الأهل







## FINANCIAL TIMES

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Tuesday December 17 1991

## Helping post-Soviet reform

It is the first and, perhaps, the best chance for the reform of the former Soviet Union. Until the August coup, the dead hand of the old empire made reform impossible. Mikhail Gorbachev never understood what economic reform required or, he did, was unwilling to accept its implications for his Leninist faith.

With the collapse of the empire, the opportunity has now fallen to the republican governments. But their chances are slim. From now on they will be held responsible for the decline. If they decline to progress unchecked, they will lose their popularity and perhaps their power. These governments must act, in their own individual interest. But after the signing of the commonwealth agreement between Russia, the Ukraine and Belarus, they also enjoy an opportunity to act, where necessary, together.

An integrated economy needs free trade and convertibility. The west should, therefore, make assistance to the individual members of the new commonwealth of independent states contingent on this agreement being a ban on customs barriers to internal trade, and to a free union.

Experience in eastern Europe confirms the importance of the individual element. Members of Comecon were far less dependent on trade with Soviet republics than were Soviet republics on Comecon. The collapse of Comecon has contributed significantly to what is an economic depression.

Meanwhile, reform in individual republics will have to focus on the trinity of macro-economic stabilisation, price liberalisation and privatisation.

## Monetary reform

Experience suggests that a change of political regime will be a catalyst for a new currency or an old one. In the case of the former Soviet Union, the government is seeking to make the transition to a low-inflation economy and it is likely to pursue this objective through the Exchange Rate Mechanism (ERM). Such a change in macro-economic management, in which all the three main political parties are committed, cannot be brought about without huge adjustment costs. The rise in repossessions from less than 10% in 1989 to a possible 85,000 this year is a reflection of this fact. In effect the government is seeking to make the transition to a low-inflation economy and it is likely to pursue this objective through the Exchange Rate Mechanism (ERM). Such a change in macro-economic management, in which all the three main political parties are committed, cannot be brought about without huge adjustment costs. The rise in repossessions from less than 10% in 1989 to a possible 85,000 this year is a reflection of this fact.

## Rough stuff in housing

IF THE British government's response to the rising tide of repossessions in the housing market has, in Mr Paddy Ashdown's phrase, been timid and indecisive, there is a very obvious reason for it. The government is seeking to make the transition to a low-inflation economy and it is likely to pursue this objective through the Exchange Rate Mechanism (ERM). Such a change in macro-economic management, in which all the three main political parties are committed, cannot be brought about without huge adjustment costs. The rise in repossessions from less than 10% in 1989 to a possible 85,000 this year is a reflection of this fact. In effect the government is seeking to make the transition to a low-inflation economy and it is likely to pursue this objective through the Exchange Rate Mechanism (ERM). Such a change in macro-economic management, in which all the three main political parties are committed, cannot be brought about without huge adjustment costs. The rise in repossessions from less than 10% in 1989 to a possible 85,000 this year is a reflection of this fact.

House prices have always been prone to sharp fluctuations in real terms over the course of the economic cycle. In the boom, home ownership would borrow increasing amounts in relation to earnings, as propelling prices upwards. In the downturn inflation provided an adjustment mechanism that minimised social tension. House prices fell in real terms, earnings rose to help bring debt-to-income ratios back into line and borrowers found their investment in housing at negative real rates of interest.

## Ratios doubled

The difference in the present boom and bust cycle is that financial deregulation helped double the debt-to-income ratios in the personal sector during the boom. This has led to a level of outstanding debt that is not, in the Treasury's claims, sustainable when compared with other developed economies such as the US, Canada or Japan. But those who retain the illusion that the government is in a position to reduce interest rates in response to domestic conditions. In contrast Britain's personal sector now has to face the high real rates appropriate to conditions in continental Europe while sporting an Anglo-Saxon debt mountain.

This recipe for rapid disinflationary adjustment with

demonstrating the old Soviet reform and substitute with new republican money. The quantity is consistent with the current overall price level.

Monetary reform is impossible, however, if budget deficits cannot be reduced. Ways must be found of doing so within the limits of the republics. Among these must be included both radical and swift reform of the tax system.

## Price liberalisation

Price liberalisation should, ideally, follow monetary reform and include the privatisation of retail and wholesale trade, small enterprises and agriculture. Reconstruction and privatisation of large enterprises will prove a huge task. But in the case of the most important industry, which is oil, leasing of much of the infrastructure to western interests - perhaps on a profit-sharing basis - is an immediate priority.

In the hazardous enterprise of building the republics of the former Soviet Union, there are now engaged, in what may help four things: emergency help to overcome basic shortages, help to build up the cities and parts of the military-industrial complex, comprehensive technical assistance, preferably through joint commissions located in each republic; a fund to secure convertibility of new republican currencies on current account; and long-term assistance with the infrastructure needed by a market economy.

The recent activism of the US, including the role of the Baker, the Secretary of State, marks a recognition that it alone falls the burden of leadership. But the need to act is far more widely shared. Most of the major reasons for strong reasons - be they budgetary or political - for holding back. But all have far stronger reasons for coming forward. The chances of success may be low, but the costs of failure are daunting. The west, has spent trillions defending itself from the Soviet Union; it cannot now afford not to make such spending unnecessary in future.

## The media giants

COMPANY	NATIONALITY	REVENUE
1. Time Warner	US	\$11.5bn
2. Bertelsmann	Germany	DM14.5bn
3. ABC Corporation	US	\$10bn
4. Capital Cities/ABC	US	\$5.4bn
5. Hachette	France	FF30.1bn
6. Sony	Japan/US	\$5bn
7. Dun & Bradstreet	US	\$4.8bn
8. Paramount	US	\$3.9bn
9. Times Mirror	US	\$3.6bn
10. International Thomson	Canada	\$3.4bn

## Bronwen Maddox on media winners and losers

W

Mr Rupert Murdoch's media empire was recently shaken by the collapse of the Daily Telegraph. Mr Murdoch, he burst out laughing. "We won't be in a position to buy anything for ages," he said.

While media groups are still labouring under a mountain of debt acquired during the spending spree of the 1980s, some are building empires: yesterday the Canadian Mr Conrad Black, proprietor of the Daily Telegraph, won control of the failed Fairfax Australian newspaper and magazine group.

Mr Murdoch's collapse signals the end of the attempts to build a media empire, or the more convincing argument that the winners of the race that began in the mid-1980s.

Between 1980 and 1990 the world's media companies - owning films, television, newspapers and books - spent about \$150bn on acquisitions. They spent roughly \$50bn-\$100bn in satellite and cable channels, and in developing new print imprints. Mr Allen & Hamilton, the UK-based media consultants, say media companies spent a further \$20bn (\$11.1bn) on television last year alone.

That expansion led many of the world's largest groups financially strained. Mr Murdoch's media empire, the third-largest in the world with assets of \$1.2bn, is a victim of this.

Mr Murdoch's empire, the third-largest in the world with assets of \$1.2bn, is a victim of this. The world's largest media group, owned by Time Warner, publisher of Time magazine and Warner Bros. film studio, is being hit by debt of \$1.2bn (\$72bn), and is issuing calls for joint venture partners to share the cost of developing its cable television and magazines. The French giant Hachette, the world's largest five media group, finds its plans strained by debts of some FF70bn (£10bn).

Even the financial predicament of some of the most aggressive predators of the media, investors, bankers, and the companies themselves have been shaken. The question is whether the expansion was worthwhile. Several reports suggest that it may now be falling sharply.

Chairman of The Reform Club, sports personality of the year, and now head of M16. Women are certainly winning a foothold on the bastions of male-dominated establishments.

True, getting to be chairman of a FTSE 100 company, CBI director-general or headmaster of Eton might take longer. But their cause is advancing, accelerating speed.

Not a lot is known about the 55-year-old Stella Rimington, the new director-general of the Security Service. She has worked in it for 22 years, and is currently at deputy level. Since no one is able to interview her, the photograph here, we shall just have to trust the government's word that she is the person for the job. Which is the thought that, while US-Congress-style hearings are not the right answer for the media, the appointment of one like Mrs. Rimington, a former director-general of the national tax agency, will be able to use his influence to ensure their ideas are heard where it most counts.

Clark's exit

It will come as no great surprise that 44-year-old Stephen Clark, the County NatWest finance director acquitted of being part of the alleged Blue Arrow rights issue fraud, has now left the bank.

Part of Clark's successful defence was to allege that the bank's management conspired with Bank of England to unfairly blame those at the merchant bank involved in running the issue. This allegation was denied by the Bank.

Unlike Alan Keat, the solicitor acquitted of joining the conspiracy who is now back

## Headline makers

The belief that advertising, the mainstay of television, newspapers and magazines, is recession-proof is a popular hit. Second, particularly films, television programmes, and books - "sink their costs" up front - they spend a greater part of the total investment at the outset in creating the film or book. The costs of then marketing the film or book are relatively small. It is, therefore, critical to win as wide an audience as possible; the wider the audience the greater the profit.

Such arguments were widely used by the big media groups in the 1980s to justify their appetites. But the dismal performance of these groups, coupled with the recession, has somewhat undermined them.

First, economies of scale proved elusive. Many Street analysts have commented that Time Warner has been disappointingly slow to make the most of its scale advantages. The company's way of doing business is high.

Second, successful examples of truly global media businesses are scarce. While different countries share the same tastes, businesses that travel well tend to be specialised - Elsevier, the Dutch publishing house, is the world's leader in science journals and books. In publications are read outside the Netherlands. More than 100,000 of these books are sold in the UK.

Sony, the Japanese electronics giant which paid \$1.2bn (\$1.2bn) for the Hollywood studio Columbia Pictures in 1989, and Matsushita, Sony's rival, which paid \$1.2bn (\$1.2bn) for the MCA studio last year, are the big players in the global media business. They are a global product - the next few years will show whether that is correct.

Yet these examples are rare and in between. While some global groups do manage to diversify or extend their worldwide operations, most concentrate on their home market, from where most of their busi-

ness is derived. The large, print-based groups such as Gannett and Knight Ridder unsurprisingly are mainly English-language based, and mainly American. Reed International, the UK publisher which has a \$1.5bn turnover and is one of the 20 largest media groups in the world, is a business between the UK and US.

The same dependence on domestic revenues is true of many of the leading European groups. The German publisher Bertelsmann and the French Axel Springer and Burda were granted magazine, film and television publication rights after the second world war. These allowed the publishers to dominate their markets, even though the rules were gradually liberalised, and laws discouraging media cartels introduced in 1976.

In Italy, Mr Silvio Berlusconi, the property tycoon, has been allowed to gain control of several TV channels through his holding company Fininvest, and is estimated to control more than a fifth of Italian weekly magazine sales.

Most of these European groups have only just begun to experiment with doing business outside their national boundaries. They have not yet managed to demonstrate that the media industry is truly international. But they will have an opportunity to test that proposition as acquisition prices fall, bargain appear on the market, and rivals are busy repairing their balance sheets.

Among the best-placed companies to expand in the market ahead is Reed International. It is known to be interested in companies within Mr Murdoch's empire, in particular Official Airline Guide, the US travel directories business, which Mr Murdoch bought for \$750m (\$416m) in 1990. Reed hopes to pay a lower price.

Bertelsmann, which like Reed, held back from the media takeover race in the 1980s, is similarly well-placed. It has announced that it plans to spend DM 6.5bn (£330m) in the next three years, on German pay-TV, new newspapers in east Germany, and possibly on new ITV licences in the UK, if stakes become available.

Companies such as Reed and Bertelsmann, now searching for cheap acquisitions, have ruled out paying the dizzy prices of the 1980s. They will not come to bid as they happily concede, there are plenty of bargains to be had. It is companies, and Mr Murdoch and Time Warner, which may yet emerge as the winners.

## OBSERVER

## No longer "M" but "W"

Chairman of The Reform Club, sports personality of the year, and now head of M16. Women are certainly winning a foothold on the bastions of male-dominated establishments.

True, getting to be chairman of a FTSE 100 company, CBI director-general or headmaster of Eton might take longer. But their cause is advancing, accelerating speed.

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his former colleagues there. So - wearing his new hat as director-general of Quick Institute, a privately-owned think tank - he has set out a new agenda, mostly of executives from foreign banks and securities companies. Rejoicing in the title of the "committee of how to make Tokyo financial markets more transparent and international" is CPTI.

In short, the group has to prepare a report on further market liberalisation to present to the finance ministry next summer.

While sceptics might suppose the ministry already has enough reports and reports, Nagatomi, this former company director, is co-ordinating their views. Although some of the questions he approached claimed they were busy to join his committee, he says, others hailed it as a good idea.

No doubt the committee members will be hoping that Nagatomi, a former director-general of the national tax agency, will be able to use his influence to ensure their ideas are heard where it most counts.

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University, he trained as an accountant with Ernst & Young. He then worked as financial manager of Hossons, the retail holiday centre firm, but came to public notice when Ernst & Young invited him to run the Phoenix Initiative in Manchester, a charitable inner city project.

Involved with the Olympics bid as one of a large team put together by impresario Bob Scott, who incidentally met the prime minister yesterday to woo support for Manchester's attempt to stage the games of 2000.

By his work on the previous bid, Parry undoubtedly proved himself in the arcane world of sports politics as well as picking up the diplomatic skills to deal with the International Olympic Committee.

Baptism of fire

Still on the subject of premier league, Parry's new boss, Barclays' mid-mannered Sir John Quinton must be wondering what he has let himself in for.

Just a week into the job and he has already upset Gordon Taylor, the rather sensible boss of the Professional Footballers' Association. "He has got a big shock coming if he thinks he can equate professional footballers to his bank tellers," says Taylor.

Even worse, Sir John seems to have got on the wrong side of TV show host

Parkinson, who says that "if the Premier League is to be the cock-up in promises, then who better to have in charge than someone from an industry which thought the late owner of Oxford United was a man you could lend money to."

Optimist

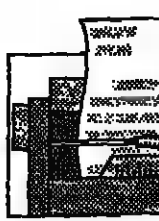
What is the definition of an optimistic central banker?

One who sees the deteriorating rapidly than before.

## PERSONAL VIEW

## How to get London moving

By Tony Travers and Stephen Glaister



London's public transport system is suffering from decades of under-investment and new funding has yet to solve most of its problems.

Something must be done.

Several reports have been published on the capital's transport problems. Some of these have included proposals for more spending on investment or fares subsidy. But it is rare for such proposals to include ways of funding. Nor is the public given the information in a form which would allow it to express a view about the choices on offer.

So what are the best means of raising additional sums to revive a service sorely in need of greater investment? There are five principal ways of raising the extra money:

● Road pricing;

● A development levy or supplementary business rates;

● Increasing the existing national non-domestic rate (NDDR);

● Large fare increases; and

● Private sector contributions to new rail lines.

It would be possible, for example, to use roads more effectively. At present road space is rationed by queuing. Road pricing could reduce congestion so that it would be easier to run bus services. London Transport estimates that if the 30mph limit in bus speeds since the mid-1970s could be restored, the savings to buses would amount to \$68m a year (largely because in a faster service, fewer buses would be required) and the extra passengers would exceed \$120m per year. The yield from road pricing could be invested in the transport system.

If bus services could be made more effective, their expansion would be a reasonable alternative to new London Underground lines. Some firms will buy 10 new double-decker buses, but in the Underground.

Whatever might be done by road pricing and buses, there will be continuing demands to expand and extend the existing tube and suburban rail systems. British Rail and London Transport's list of government-approved projects for the next decade or so includes the east-west Crossrail, the Jubilee Line extension and the Chertsey-Hackney Line (each costing at least £1bn at today's prices). BR requires several billion to bring its system up to date.

One of these projects - the Jubilee Line - has received private support and should be completed by 2000. The others are unlikely to be completed before 2000 and do not, at present, appear likely to be funded by anything other

than national taxation. The alternative options above have barely been considered. Like standards of service, fare levels have fallen behind incomes or standards of living, while the long-term costs of maintaining the system are much higher than previously thought.

Fare increases, can, and should, make a contribution towards funding. But fare increases will not, alone, yield sufficient resources. The government has stated that it would like private sector contributions to new rail lines, but has yet to find an effective mechanism to capture the financial benefits.

Olympia & York, the Canadian company developing Canary Wharf in Docklands, has made voluntary contributions towards the cost of new transport infrastructure. Few other developers have responded likewise. An alternative could be a development levy on properties within a limited distance of a new line.

A further possibility would be a small additional non-domestic rate payment on top of the existing non-domestic rate (NDDR).

If the extra cash yielded by road pricing, a development levy or supplementary business rates were used as a national 40-year mortgage to fund transport investment, for every £100m collected an extra £120m worth of infrastructure could be bought at an 8 per cent real rate of interest.

As an example of the many alternatives, all the bus and rail investment proposals outlined above could be funded in full by a 30 per cent increase in fare, together with an 8 pence levy on the NDDR in Greater London, a 4 pence levy on the NDDR in the rest of the south-east and an annual \$68m government grant (representing an estimate of traffic congestion benefits).

To date the public has not been given the opportunity to weigh up the costs and benefits of using resources for, say, renovating the existing Underground as against building new lines, or balancing the advantages of new railways against improvements to bus services.

There are choices to be made about priorities for transport investment, about how services should be provided and about financing options. Only when these choices are understood and the trade-offs, costs and benefits can be made appropriate to political decisions. At present, decisions affecting the capital's future are being made in ignorance.

This article is based on "Transport Options for London" published by the Greater London Group, London School of Economics, price £17.50. Stephen Glaister is Cassel Reader in Economics and Tony Travers is director of research, Greater London Group, LSE.

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July 1990, Bari, S. Italy  
A horse is stepped up through the stable by its hind legs. It is still alive, but only just. Its body, covered in blood, is then dumped on the ground. It lay shaking until its legs were just as dead as the horse shipped Argentina to Italy. It was route, others were injured. This cruel, barbaric method of transport is commonplace on the continent. It is the largest international equine charity and we are fighting it. We help by lending money now, thank you.

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مكتبة الأصيل



Russian historians have described Ukraine as the cradle of the Russian empire but Mr. Leonid Kravchuk, the Ukrainian president, says it is more apt to say that it is the cradle of the Soviet Union.

The empire which endured for 37 years no longer exists and Ukraine is the author of its destruction, the second most powerful man in the embattled Soviet Union explained. "For me, it is a source of personal pride."

The silver-haired peasant's son from traditionally central-western Ukraine is an avid chess player. He has skillfully manipulated the pieces on a much larger board. According to 57-year-old Mr. Kravchuk, the state of the union hinges on Ukraine because the crucial player, Russia, was only willing to enter the renewed feder-

ation championed by Soviet leader Mikhail Gorbachev if Ukraine joined too.

Faced with Mr. Kravchuk's categorical refusal, Mr. Gorbachev, the Soviet president, agreed to amend the union and form a far looser commonwealth between the republics of Russia, Ukraine and Belorussia.

Mr. Kravchuk regards the deal, hammered out in a dacha outside Brest, Belorussia, as a victory for Ukraine. It expelled Russia and Belorussia to recognise Ukrainian independence and to state with it that Mr. Kravchuk would have been a Gorbachev showdown with the central government.

The chief casualty is Mr. Gorbachev. After making the requisite nod in the waning days of his presidency, Mr. Kravchuk firmly stated that "there is no role for him in those structures we are proposing".

But as the Soviet president exits the scene, a new struggle is shaping up between the two strongest republics - Ukraine and Russia. Mr. Kravchuk is eager to paper over the differences, insisting that there are "no major differences" between the two Slavic strongmen. But his uncompromising view that the new commonwealth must play a purely

## Chess player moves to a bigger board

President Leonid Kravchuk outlines his plans for an independent Ukraine to Chrystia Freeland



"consultative and organisational but not administrative" role is likely to be a body with real decision-making powers.

"Right now we must monitor the situation very carefully so that no one tries to stand above anyone else," Mr. Kravchuk said. "If there is any effort to do this then the commonwealth will fall apart because Ukraine will never agree to be subordinated."

Yet in two important areas - the military and the economy - Ukraine and Russia are advancing rival interpretations of the agreement less than 10 days after it was signed.

Mr. Kravchuk, who issued a presidential decree last week naming himself commander-in-chief of the Soviet army stationed on Ukrainian territory, said that the Ukrainian minister of defence now had effective and exclusive control over the conventional forces in Ukraine. Last week, Mr. Yevgeny Shaposhnikov, the minister of defence, Mr. Kravchuk maintained, that the Soviet armed forces should remain under central control.

In the field of tactical and strategic nuclear weapons, Mr. Kravchuk was careful to reiterate his view that they should all remain under the control of Marshal Shaposhnikov and that Ukraine did not intend to take them over. Indeed, he went so far as to say that Ukraine planned to destroy the nuclear weapons - which include nearly 50 per cent of the Soviet Union's most modern silo-based missiles - on its territory as quickly as possible; the only constraint is cost and the lack of facilities. He is willing to allow the US and international organisations to monitor closely the dismantling process.

His position should go some way towards easing US fears over safeguarding the Soviet nuclear arsenal. Mr. James Baker, US secretary of state, is scheduled to visit Mr. Kravchuk in January. He said Ukraine would not supply it with a promised 150n rubles. Without them, Ukraine would be physically unable to match

that American recognition of an independent Ukraine was "important", said he would be a tough negotiator when he met Mr. Baker. "It is unpleasant for us when others set us conditions," he said.

He speaks with the authority of a man who won the first democratic presidential elections in Ukrainian history on the strength of his reputation as a coalition builder, who could unite both the hardline communist apparatus which controls much of southern and eastern Ukraine and the radical nationalists who dominate western Ukraine.

Turning to the economy, Mr. Kravchuk contested the Russian assertion that an economic agreement, signed together with the Russian treaty, binds its signatories to raise prices simultaneously on January 2. He said Ukraine would not raise prices at all unless Russia supplied it with a promised 150n rubles. Without them, Ukraine would be physically unable to match

Russian price rises because there would not be enough money in circulation for people to pay higher prices for goods.

If the additional rubles were not supplied, he said, Ukraine would have to raise prices on January 2, perhaps on January 15, Mr. Kravchuk speculated.

A further source of possible discord between Ukraine and Russia is the question of a separate currency. While Russia's deputy prime minister and economics minister, Mr. Viktor Gaidar, is under the impression that Ukraine has agreed not to introduce a separate currency, Mr. Kravchuk said the country was likely to bring in the hryvnia by late summer.

"No one can restrict or ban the introduction of a separate currency; it is a matter for each state," Mr. Kravchuk said, explaining that the economic treaty only commits Ukraine to reach an agreement with the other republics for bringing in the

Mr. Kravchuk, who has been wooed by an unbroken succession of foreign officials in the two weeks since the Ukrainian elections and referendum, backed up his economic policy by quoting Russia's press adviser - Professor Jeffrey Sachs, a Harvard economist, in a meeting on Saturday. Prof. Sachs said this is not a tragedy for other states when one of them introduces its own currency, according to Mr. Kravchuk.

The Ukrainian leader is less zealous about Prof. Sachs' other advice - that the republic cure its ailing economy with the shock therapy he pioneered in Poland. Mr. Kravchuk argues that Ukraine lacks the banking infrastructure, balanced budget and developed private sector which he believes are prerequisites for radical economic reform.

Indeed, extreme measures of any kind are anathema to Mr. Kravchuk. His approach is exemplified by his strategy for kicking out a new geo-political niche for Ukraine. He admits that in the long run, Ukraine must become a member of the European Community, but said that "realities and reality are very different things". He believes that in the short term Ukraine must focus on its relationship with its eastern European neighbours and with other former Soviet republics.

But there is a question-mark over his conversion from the role of ideology secretary of the Communist party of Ukraine, to that of a proponent of a degree of political pluralism.

Though he spearheaded the campaign against the nationalist movement Rukh in 1989, Mr. Kravchuk now says he plans to include members of the nationalist opposition in his cabinet. He says that if at times he has kept silent it has been a gambit to ensure that the Ukraine would achieve statehood peacefully. A shaky justification perhaps, but Ukrainian dissidents have spent months in prison on the orders of Mr. Kravchuk's former associates.

They have argued behind him in the belief that the party taught Mr. Kravchuk the cunning he will need to steer Ukraine out of three centuries of a Russian embrace. They also believe that Mr. Kravchuk has made a crucial switch in loyalties, embodied by a symbolic piece of interior redecoration: the Lenin bust which once dominated his office has been replaced by a bust of Taras Shevchenko, the national poet of Ukraine.

## Joe Rogaly Carbon tax on its way



The European Union, as we know it, is likely to have a carbon tax in place by 1992.

That would seem to be self-defeating, but its inspiration was from the chemical, cement and similar industries. Its rationale is that Europe would be at a competitive disadvantage unless it imposed similar fiscal burdens upon their

global diplomacy is likely to be an EC-only tax diluted by exemptions for whichever industries seen to be at a competitive disadvantage. That means initially the European Union's carbon tax would boil down to an impost on European cars and domestic heating, period. In short, it would hit private consumers, not industry. Its principal aim on the level of atmospheric pollution of the planet would be symbolic - although in some cities, like obnoxious London last week, a curb on exhaust emissions is becoming urgent.

The chances of getting the US and Japan to participate are slim. One positive factor is the departure from the White House of Mr. John Sununu, a passionate flat-earthier. It was in May that Mr. Sununu was urged by some of his EC colleagues to fly to Washington. His task was to persuade the US government to move from its adamant opposition to targets for reductions in greenhouse

emissions. The environment secretary could not budge Mr. Sununu, even after a friendly dinner. I suspect that Mr. Sununu is retreating into his history, small green shoots are to be discerned.

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Known as the Earth Summit, this is to be held in Rio in June. It has too much money to put on an American change of heart in Rio, however. Nothing discovered by meteorologists has yet frightened US sufficiently to encourage politicians to interfere with cheap gasoline and low-priced heating oil. The only leverage in the EC's hands is persuasion and continued pressure. A modest contribution might be the publication of some of the excellent work being done in preparing for inter-departmental use.

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## LETTERS

### Washington offers example to solve London's transport problems

From Mr Nigel Seymour.

Sir, In your leader on London's future ("Mr Heseltine's view of London", December 13), you say that "what Mr Heseltine lacks are precise ideas" for achieving a better London. I should be glad to offer him several; and these do fit into my own "coherent vision of London's transport" (you say no such vision exists).

One idea is that London should emulate the example of Washington by adopting a programme of transportation demand management to discourage people from driving one-per-car into London at peak times (road pricing would not achieve this, the "fat cats" would still roll in one-per-car, while the less affluent were priced off). The programme includes facilitating the formation of car pools (ride sharing), provision of park-and-ride facilities, the favouring of car pools by employers; and the introduction of "HOV (High Occupancy Vehicles) lanes", reserved in peak hours for buses, and with at least three occupants.

This programme has proved acceptable in a car-owning democracy, whereas so far road pricing has not (and, even if it were so accepted, the Washington measures are surely still desirable). But policymakers in the UK turn a blind eye to this experience.

The other basic idea is a recognition of the fact that new office developments will generate new traffic and thus will

further overload transport facilities, unless the capacity of these is increased, which is very expensive and disruptive. At King's Cross, for example, there is concern in some quarters that the proposed Channel Tunnel terminal will overload the area. But Camden planners have told me that two-thirds of the expected load on the street system there (amounting to 60 per cent on Euston Road,

which is already overloaded) would be met by the proposed massive office development, and only one-third from the rail terminals.

It was Department of Transport officials who stated this score quite late in the hearings on the King's Cross Bill. But if it is worried about overloading the streets it ought to object to the office development.

Nigel Seymour, 63 Edmond Road, London W14

### Charity trustees' liability risk

From Mr Andrew Crawford.

Sir, Mr Smith's article ("Charity Bill", December 13) reporting on the amendments made in committee to the Charities Bill - giving trustees wider investment powers - may enable some charity trustees to sleep more easily for the time being.

These trustees and their investment advisers are likely to operate within the restrictions of the 30-year-old Trustee Act 1961 which is only too aware of the risk of an inadvertent breach of trust arising from the misinterpretation of the Act. Such a breach of trust may lead to personal liability for those trustees.

It will be interesting to see whether MPs share similar concerns to those of the Lords. Andrew Crawford, Cameron Markby Hewitt, Solicitors, 40 Tower Hill, London EC3

### The losers in the Lasmo bid

From Mr P N Bowker.

Sir, The eight Lasmo's offer document for Ultramar is entitled "Lasmo delivering value to shareholders". This rings pretty hollow to Lasmo shareholders just now. Ultramar may have yielded to Lasmo but it looks like being a win-lose situation in which neither will win. In

### Ofwat strategy on metering

From Mr I.C.R. Byatt.

Sir, My recently published statement on methods of paying for water argues for a selective approach to metering. I am, however, concerned that there has been some misreporting of my comments ("Ofwat backs metered water for most areas", December 13) about the cost of metering, and would like to set the record straight.

I have not said that installing meters would increase bills by £24 a year. I have deliberately not advocated a cash programme of universal metering which could possibly have an effect of this kind. Moreover, I am not contemplating adjustments to price limits which would permit this.

One strand of my strategy is selective metering in areas where water resources are under pressure. In such cases, companies will pay for the installation of meters, but will save money through deferring expenditure on resource development. The effect on bills should be small.

The second strand is to make it easier for customers to choose meters where they can reduce their bills. In such cases it is only fair to ask customers to contribute to the cost of installation.

I.C.R. Byatt, Ofwat, Centre City Tower, 7 Hill Street, Birmingham

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## Write your way to the top

Being able to write clearly and concisely has been an important to a successful career in the City, professions or in industry. The Young Business Writer of the Year competition gives you the chance to show what you can do.

Whether you're at school, college or university, we want you to demonstrate the communications necessary for today's business environment.

Of course, literary craftsmanship is its own reward. But in this case you could win £1,000 as well.

The competition is sponsored by leading law firm Clifford Chance, supported by the Financial Times and organised by City University Business School.

The competition is divided into two sections: undergraduates and sixth formers.

Undergraduates - need to prepare one of the following pieces:

- 1 An 800-word essay on one of the following topics:
  - Europe: Business opportunity or wishful thinking?
  - Citizen's Charter: Can it pressure change privatised industries?
  - Business and the law?

- 2 A 400-word summary of what you think the significant business items from a UK perspective are any one weekday (Monday to Friday) chosen during the week starting Monday 1 February 1992.

- 3 An 800-word profile of a local entrepreneur and their business, operating close to your place of study or home.

Sixth-formers - can choose either question 1 or question 3.

Prizes	
Undergraduates:	
£1,000 overall winner	
£500 overall runner up	
£150 in category (3)	
Sixth-formers:	
£1,000 overall winner	
£300 overall runner up	
£100 best in category (2)	

The overall winner in each section will spend a day with a Financial Times journalist. All winners - and sixth-form teachers - will also be invited to an award ceremony, lunch and organised tour of key City locations.

Entry forms are available from:  
Alison Dalby, Competition Organiser, City University Business School,  
Frobisher Crescent, City Centre, London EC2Y 8HB  
Tel: 071 920 0111 ext 2232  
(From February 1992 Tel: 071-477 7777)

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### UK approach at Maastricht akin to political emergency first aid

From Miss Fiona Webster.

Sir, There are strong signs that the UK government has adopted an approach to EC social policy in Maastricht which is akin to political emergency first aid.

The prime minister's employment secretary claim that a special protocol which provides Britain to opt out of the EC's expanded social competencies and use of qualified majority voting is good for British industry. This up-beat approach does not seem to tally with reality.

While the 11 member states signed up to a more expansive EC social policy, an increased applica-

tion of qualified majority voting, the protocol stipulates that this will not apply in Britain. Meanwhile the Labour party has stated that it would immediately opt out of the anticipated implementation in 1993.

Even more unsettling is the possibility that, if Labour were to win the government, the election of a future Labour government would have to comply with all of EC employment legislation over which it had had no say. Britain found itself doing just this in 1973, a sorry tale that

we will repeat as well as setting a precedent for other states.

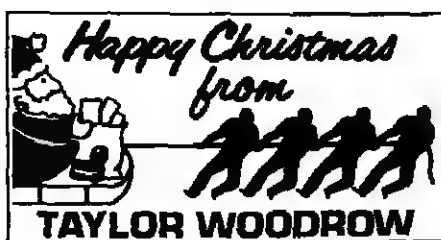
It is very unlikely, too, that Japanese and US industry will flood into Britain simply because of reduced labour costs. Such companies locate in the EC on the basis of strategy not expediency; they will want to be at the nerve-centre of the Community and not isolated on the political fringes. In any event, multinationals will have to respond to trends and pressures across the Community - employees do not need EC-wide European works councils in order to communicate with each other.

Ironically, the British government seems inadvertently to have ceded more power to the European parliament, where Britain's MEPs may have more opportunities to influence the shape of future employment legislation through the co-operation procedure than the British government will enjoy in the Council of Ministers under the protocol. I am sure that British MEPs look forward to the prospect of Mr Howard reporting to them!

Fiona Webster, 55 rue de la Madeleine, 1000 Brussels, Belgium

REAL LEAGUE FOR  
CTION OF HORSES





# FINANCIAL TIMES

Tuesday December 17 1991



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## The Soviet chain of command always led to the Kremlin: the future is less sure Moscow faces nuclear button dilemma

By John Lloyd in Moscow

NO ONE is quite sure just how the Soviet chain of command over nuclear weapons - perhaps not even the Soviets.

When Mr James Baker, the US secretary of state, grapples with the post-Soviet leaders over control of the nuclear forces, he is likely to be partly in the dark, and talking to people who are also unsure of what they are talking about.

His aides have assured him and the world that the nuclear forces are under full control. In part this can be taken at face value: the forces, as far as is known, are in the hands of the Soviet Union. In some cases, the weapons are kept apart from their delivery systems: procedures for collusion between different levels of command, making the so-called "Madman Scenario" all but impossible; security at launch sites, in the hands of special forces who remain in the hands of the Soviet Union; and a variety of closed circuits, atmospheric pressure, and switches protect the weapons from misuse or detonation.

The "Soviet Nuclear Forces" report from the Central Intelligence Agency and International Affairs at Harvard's Kennedy School describes the "multiple but not absolute" safety devices. It might be added that probably no such devices exist at all.

The problem is not so much of security, but of command and control systems. These are much more than a Presidential Button. They are, in Soviet terms, an elaborate, multi-layered system of warning stations, monitoring and command built up over four decades in an effort to ensure as complete security as possible. Because of the system's age, and the very large number of production, storage, inspection, monitoring, maintenance and security installations, no one person or group is likely to have a complete

grasp of its workings. It is assumed to work but, of course, could only be fully tested in a nuclear exchange.

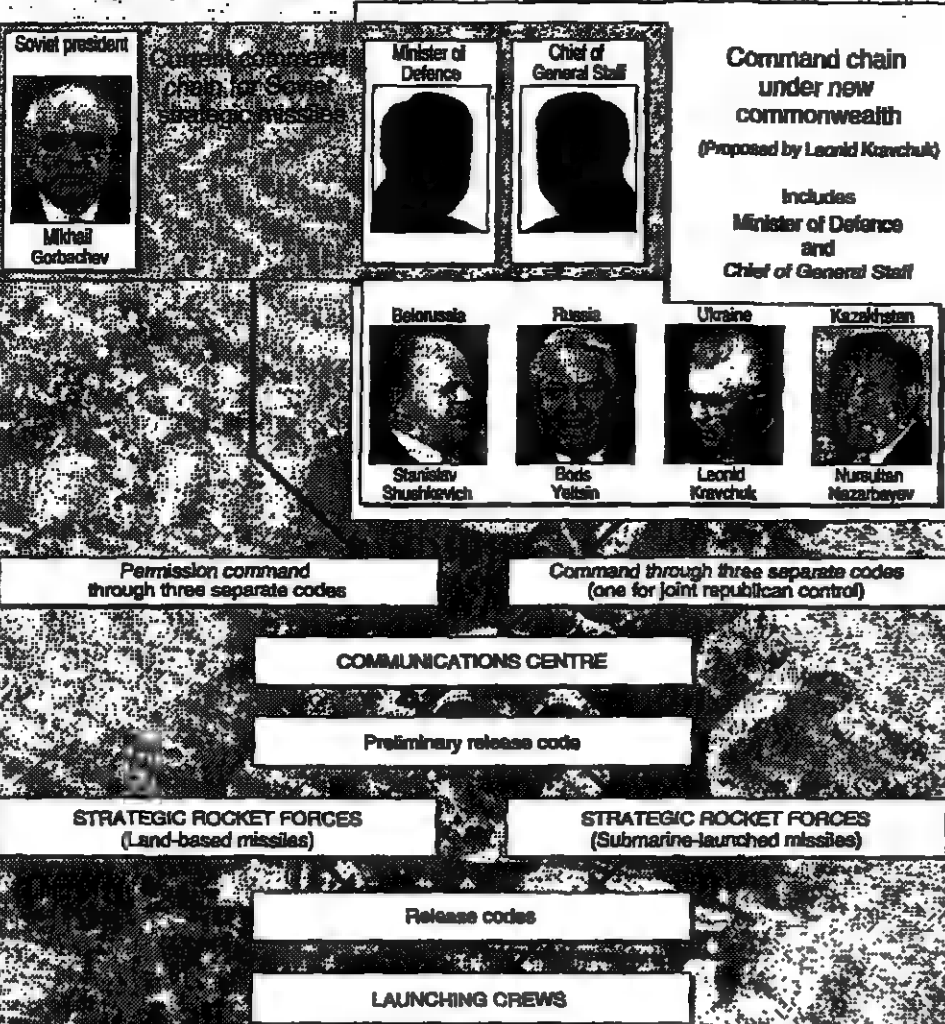
Further, though much of the system is based on the huge Russian landmass, some Soviet early warning satellites are launched from Kazakhstan and many of the radars are outside the Russian Republic, in the Baltic and in the Belarusian states of Ukraine and Belarus.

All of the command and control forces under full control, but not everything, as far as is known, directly to the President. The system of command and control is thought to be more diffuse than in the West. The nuclear forces are kept apart from their delivery systems: procedures for collusion between different levels of command, making the so-called "Madman Scenario" all but impossible; security at launch sites, in the hands of special forces who remain in the hands of the Soviet Union; and a variety of closed circuits, atmospheric pressure, and switches protect the weapons from misuse or detonation.

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### The nuclear button



buttons, but one button under joint political control. However, just exactly whose finger would be there was not made clear.

Nevertheless, even to make this vision feasible, the four buttons would have to be linked into a system constructed for the use of one, in order to have the required

amount of information quickly enough to make joint consultation meaningful.

While the president of Russia could hope to have available a relatively complete system, the other three must not be constructed, but they would be costly, time consuming and difficult to render secure.

This now appears to be what is demanded. Much more difficult would be any attempt to render them "independent" strategic nuclear powers - a proposition none have demanded, but one which must have occurred in them, and one which may yet appear in public debate.

## Main concern in west focused on shorter-range tactical weapons

By David White, Defence Correspondent, in London

PROCEDURES in the Soviet nuclear command under full control are believed to have been strengthened since the coup attempt in August.

The system that must be followed before a strategic weapon can be launched is thought to mirror the US model closely. It involves personal electronic codes and repeated warnings as the order passes through several layers of command.

Less is known about control arrangements for shorter-range tactical nuclear weapons, which have been the main focus of concern. To enable these weapons to be used in a tactical battle, it is thought that regional command would be allowed to exercise greater autonomy once the initial permission was received.

The only weapons outside the Russian Federation are in Ukraine, Belarusia and Kazakhstan, and account for 30 per cent of the total at present.

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## The momentum of recovery

Yes, retail figures ought in theory to be a crumb of comfort to those starting to worry about a double-dip recession. Even allowing for statistical distortion and the regular margin of error, retail sales volume still grew by some 0.4 per cent, slightly above the 0.2 per cent expectation. Perhaps December will be better than November.

Since it is too early in the cycle to expect much revival in manufacturing output, it would be wrong to take October's fall in production as evidence of a double dip. But the 2.7 per cent decline in production of capital goods over the past three months hardly suggests an imminent revival in corporate investment either. The latest survey from the Confederation of British Industry holds out little hope for exports. So where is the recovery to find the nourishment it needs?

Were it not for the exchange rate constraint, one answer ought to be in further falls in interest rates. With real short-term rates at 6 per cent, it is not surprising that the recovery looks uncertain. From this perspective, the world may even turn out to have a silver lining. Eventually it should allow the authorities to resume the programme of cuts in rates which were halted in September. The problem for the government is not only whether this will happen in time for the election, but also that it may be even harder by that time to find enough reserves to do so.

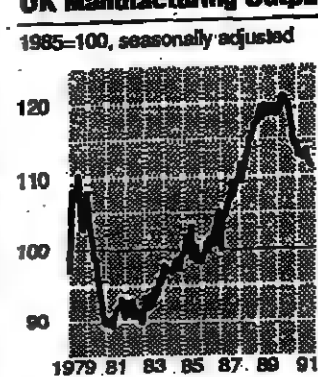
Ultramar/Lasmo  
Lasmo's bid for Ultramar ranks as one of the more peculiar takeover battles of recent years. Barring a BTR/Hawker-style late rush of acceptance, the odds are that the bid will fail tomorrow. A sharp decline in share value will mean that shareholders in underwriting the entire independent oil sector, Lasmo included, it has shown the value which underpins the sector to be misleading when no-one has the cash to pay up. Even if Lasmo wins, a wider recovery will probably have to wait until the perception changes.

But after initial enthusiasm, the market has become steadily less enamoured of the

FT-SE Index: 2,440.8 (-10.8)

UK Manufacturing Output

1985=100, seasonally adjusted



Source: Department of Trade and Industry

bid. Since the day after the offer, Ultramar's share price has fallen by 27 per cent, Lasmo's by 18 per cent. Relative to the market, Ultramar is very nearly back where it was before the bid. Ultramar's share price has fallen by 27 per cent, Lasmo's by 18 per cent. Relative to the market, Ultramar is very nearly back where it was before the bid.

One could argue that to justify its paper bid for Ultramar's assets, Lasmo needed to demonstrate that downstream and upstream operations are incompatible. Granted, the bidder has achieved what Ultramar's shareholders could not: the company has partly cleared out its board and committed itself to financial targets. But if Ultramar survives, its spirited defence may come to be seen as less significant than investors' reasonable reluctance to take on more Lasmo paper. Had Lasmo or anyone else been able to put straight cash on the table, that would doubtless have been the end of it.

House prices

Building societies are professional optimists. So when the Halifax says house prices will do no more than edge up at the end of the year, it is worth taking note. The society, after all, forecast a 5 per cent rise at the start of 1991, whereas the outcome has been a 3 per cent fall. If that record was repeated, its own projection for 1992 would in time translate into the sort of meltdown in house prices the alarmists are now predicting.

There is certainly very little to be cheerful. The likely next year has doubtless been exaggerated in the highly charged political climate. But roughly 6 per cent of the property transactions in 1991, they are already having more than a marginal influence on the mar-

## Liquidator to probe share deals by Maxwell lawyer

By Richard Gourlay and Raymond Hughes in London and Alan Friedman in New York

THE DISCLOSURE in a London court yesterday that Mr Robert Maxwell's New York lawyer, Mr Kevin Maxwell, had been ordered to return to New York after the High Court.

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following day. The court also ordered an application from Mr Ian Maxwell to return to New York for a visit to his in-laws in the US over Christmas.

Mr Maxwell is a long-standing associate of the late Robert Maxwell. He was named to the board of the New York Daily Mirror shortly before the late owner's death. He was also named to the board of the New York Daily Mirror shortly before the late owner's death.

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## UK manufacturing faces prospect of 'double-dip' recession

By Peter Marsh, Economics Staff, in London

BRITAIN'S manufacturing industry, which the government hopes will help pull the economy into recovery, faces the prospect of a "double-dip" recession, official figures suggested yesterday.

A sharp underlying fall in factory production since the summer suggests the manufacturing sector may be about to run out of steam and that the outlook is even more bleak as export markets such as the US weaken.

According to the Central Statistical Office (CSO), manufacturing output dropped a seasonally adjusted 0.4 per cent in October compared with the previous month. The fall was a 1.1 per cent fall in September.

On a three-monthly basis, which gives a clearer picture of underlying trends, factory production fell 1.1 per cent in October compared with the May-July period, the biggest three-monthly fall since April.

A weak manufacturing sector would place a question mark over the government's aim in the run-up to a general election that the economy is on the mend.

Mr John Major, the UK prime minister, yesterday said in a House of Commons reply that "conditions necessary for resumed growth have now been established".

ment claims about a strong end-of-year recovery".

The decline has set in after several months in which factory output - which accounts for just over a fifth of gross domestic product and strongly influences other sectors such as services - had appeared to stabilise after the heavy falls in late 1990 and early this year.

The Treasury's Autumn Statement last month said manufacturing output would increase by 3.25 per cent next year.

News of the decline in factory production took the gloss off a rise in retail sales volumes in November. The three-monthly drop in manufacturing output was especially marked for engineering products and cars, demand for which had been buoyed in the summer by strong buying pressure from overseas.

It increased fears that faltering growth in big export markets - especially Germany and the US - could delay or inhibit the upturn. Worries about the US economy were heightened by figures yesterday indicating a sharp decline in US industrial production last month.

The Treasury put a brave face on the UK figures, saying "contradictory numbers" were bound to arise as any economy moved out of recession. The CSO's retail-trade figures boosted the Treasury's hopes that overall economic output will show a rise in the second six months of 1991 compared with the first half.

## "we have the highest opinion of Shepherd's achievement"...

Batchelor, Project Manager, Gatwick Airport Ltd. Extract from 'NEW BUILDER' Aug 91

Shepherd Design & Build's design and project management skills extend over more than 30 years experience.

That's why recent projects for clients such as Gatwick Airport, APV Baker and Coca-Cola & Schweppes Beverages have earned such plaudits as the above.

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WORLDWIDE WEATHER											
Europe				Africa				Asia			
London	12	15	18	Cairo	22	25	28	Tokyo	15	18	21
Paris	10	13	16	Nairobi	20	23	26	Seoul	12	15	18
Berlin	8	11	14	Accra	18	21	24	Manila	10	13	16
Rome	11	14	17	Dar es Salaam	19	22	25	Beijing	9	12	15
Moscow	5	8	11	Windhoek	17	20	23	Harbin	7	10	13
St Petersburg	3	6	9	Antananarivo	16	19	22	Urumqi	5	8	11
Odessa	4	7	10	Lima	15	18	21	Qingdao	6	9	12
Kiev	2	5	8	Santiago	14	17	20	Shanghai	8	11	14
Minsk	1	4	7	Buenos Aires	12	15	18	Hangzhou	7	10	13
Novosibirsk	0	3	6	Rio de Janeiro	11	14	17	Chongqing	6	9	12
Yekaterinburg	-1	2	5	Sao Paulo	10	13	16	Chengdu	5	8	11
Omsk	-2	1	4	Montevideo	9	12	15	Wuhan	4	7	10
Irkutsk	-3	0	3	Asuncion	8	11	14	Xi'an	3	6	9
Krasnoyarsk	-4	-1	2	Caracas	7	10	13	Shenyang	2	5	8
Novokuznetsk	-5	-2	1	Lima	6	9	12	Harbin	1	4	7
Baikonur	-6	-3	0	La Paz	5	8	11	Qingdao	0	3	6
Ust-Ilimsk	-7	-4	-1	Santiago	4	7	10	Shanghai	-1	2	5
Verkhne-Ilimsk	-8	-5	-2	Buenos Aires	3	6	9	Chongqing	-2	1	4
Zhigansk	-9	-6	-3	Rio de Janeiro	2	5	8	Chengdu	-3	0	3
Verkhne-Aldan	-10	-7	-4	Sao Paulo	1	4	7	Wuhan	-4	-1	2
Verkhne-Tura	-11	-8	-5	Montevideo	0	3	6	Xi'an	-5	-2	1
Verkhne-Ulenok	-12	-9	-6	Asuncion	-1	2	5	Shenyang	-6	-3	0
Verkhne-Yareysk	-13	-10	-7	Caracas	-2	1	4	Harbin	-7	-4	-1
Verkhne-Yudinsk	-14	-11	-8	Lima	-3	0	3	Qingdao	-8	-5	-2
Verkhne-Zhigansk	-15	-12	-9	Santiago	-4	-1	2	Shanghai	-9	-6	-3
Verkhne-Zhigansk	-16	-13	-10	Buenos Aires	-5	-2	1	Chongqing	-10	-7	-4
Verkhne-Zhigansk	-17	-14	-11	Rio de Janeiro	-6	-3	0	Chengdu	-11	-8	-5
Verkhne-Zhigansk	-18	-15	-12	Sao Paulo	-7	-4	-1	Wuhan	-12	-9	-6
Verkhne-Zhigansk	-19	-16	-13	Montevideo	-8	-5	-2	Xi'an	-13	-10	-7
Verkhne-Zhigansk	-20	-17	-14	Asuncion	-9	-6	-3	Shenyang	-14	-11	-8
Verkhne-Zhigansk	-21	-18	-15	Caracas	-10	-7	-4	Harbin	-15	-12	-9
Verkhne-Zhigansk	-22	-19	-16	Lima	-11	-8	-5	Qingdao	-16	-13	-10
Verkhne-Zhigansk	-23	-20	-17	Santiago	-12	-9	-6	Shanghai	-17	-14	-11
Verkhne-Zhigansk	-24	-21	-18	Buenos Aires	-13	-10	-7	Chongqing	-18	-15	-12
Verkhne-Zhigansk	-25	-22	-19	Rio de Janeiro	-14	-11	-8	Chengdu	-19	-16	-13
Verkhne-Zhigansk	-26	-23	-20	Sao Paulo	-15	-12	-9	Wuhan	-20	-17	-14
Verkhne-Zhigansk	-27	-24	-21	Montevideo	-16	-13	-10	Xi'an	-21	-18	-15
Verkhne-Zhigansk	-28	-25	-22	Asuncion	-17	-14	-11	Shenyang	-22	-19	-16
Verkhne-Zhigansk	-29	-26	-23	Caracas	-18	-15	-12	Harbin	-23	-20	-17
Verkhne-Zhigansk	-30	-27	-24	Lima	-19	-16	-13	Qingdao	-24	-21	-18
Verkhne-Zhigansk	-31	-28	-25	Santiago	-20	-17	-14	Shanghai	-25	-22	-19
Verkhne-Zhigansk	-32	-29	-26	Buenos Aires	-21	-18	-15	Chongqing	-26	-23	-20
Verkhne-Zhigansk	-33	-30	-27	Rio de Janeiro	-22	-19	-16	Chengdu	-27	-24	-21
Verkhne-Zhigansk	-34	-31	-28	Sao Paulo	-23	-20	-17	Wuhan	-28	-25	-22
Verkhne-Zhigansk	-35	-32	-29	Montevideo	-24	-21	-18	Xi'an	-29	-26	-23
Verkhne-Zhigansk	-36	-33	-30	Asuncion	-25	-22	-19	Shenyang	-30	-27	-24
Verkhne-Zhigansk	-37	-34	-31	Caracas	-26	-23	-20	Harbin	-31	-28	-25
Verkhne-Zhigansk	-38	-35	-32	Lima	-27	-24	-21	Qingdao	-32	-29	-26
Verkhne-Zhigansk	-39	-36	-33	Santiago	-28	-25	-22	Shanghai	-33	-30	-27
Verkhne-Zhigansk	-40	-37	-34	Buenos Aires	-29	-26	-23	Chongqing	-34	-31	-28
Verkhne-Zhigansk	-41	-38	-35	Rio de Janeiro	-30	-27	-24	Chengdu	-35	-32	-29
Verkhne-Zhigansk	-42	-39	-36	Sao Paulo	-31	-28	-25	Wuhan	-36	-33	-30
Verkhne-Zhigansk	-43	-40	-37	Montevideo	-32	-29	-26	Xi'an	-37	-34	-31
Verkhne-Zhigansk	-44	-41	-38	Asuncion	-33	-30	-27	Shenyang	-38	-35	-32
Verkhne-Zhigansk	-45	-42	-39	Caracas	-34	-31	-28	Harbin	-39	-36	-33
Verkhne-Zhigansk	-46	-43	-40	Lima	-35	-32	-29	Qingdao	-40	-37	-34
Verkhne-Zhigansk	-47	-44	-41	Santiago	-36	-33	-30	Shanghai	-41	-38	-35
Verkhne-Zhigansk	-48	-45	-42	Buenos Aires	-37	-34	-31	Chongqing	-42	-39	-36
Verkhne-Zhigansk	-49	-46	-43	Rio de Janeiro	-38	-35	-32	Chengdu	-43	-40	-37
Verkhne-Zhigansk	-50	-47	-44	Sao Paulo	-39	-36	-33	Wuhan	-44	-41	-38
Verkhne-Zhigansk	-51	-48	-45	Montevideo	-40	-37	-34	Xi'an	-45	-42	-39
Verkhne-Zhigansk	-52	-49	-46	Asuncion	-41	-38	-35	Shenyang	-46	-43	-40
Verkhne-Zhigansk	-53	-50	-47	Caracas	-42	-39	-36	Harbin	-47	-44	-41
Verkhne-Zhigansk	-54	-51	-48	Lima	-43	-40	-37	Qingdao	-48	-45	-42
Verkhne-Zhigansk	-55	-52	-49	Santiago	-44	-41	-38	Shanghai	-49	-46	-43
Verkhne-Zhigansk	-56	-53	-50	Buenos Aires	-45	-42	-39	Chongqing	-50	-47	-44
Verkhne-Zhigansk	-57	-54	-51	Rio de Janeiro	-46	-43	-40	Chengdu	-51	-48	-45
Verkhne-Zhigansk	-58	-55	-52	Sao Paulo	-47	-44	-41	Wuhan	-52	-49	-46
Verkhne-Zhigansk	-59	-56	-53	Montevideo	-48	-45	-42	Xi'an	-53	-50	-47
Verkhne-Zhigansk	-60	-57	-54	Asuncion	-49	-46	-43	Shenyang	-54	-51	-48
Verkhne-Zhigansk	-61	-58	-55	Caracas	-50	-47	-44	Harbin	-55	-52	-49
Verkhne-Zhigansk	-62	-59	-56	Lima	-51	-48	-45	Qingdao	-56	-53	-50
Verkhne-Zhigansk	-63	-60	-57	Santiago	-52	-49	-46	Shanghai	-57	-54	-51
Verkhne-Zhigansk	-64	-61	-58	Buenos Aires	-53	-50	-47	Chongqing	-58	-55	-52
Verkhne-Zhigansk	-65	-62	-59	Rio de Janeiro	-54	-51	-48	Chengdu	-59	-56	-53
Verkhne-Zhigansk	-66	-63	-60	Sao Paulo	-55	-52	-49	Wuhan	-60	-57	-54
Verkhne-Zhigansk	-67	-64	-61	Montevideo	-56	-53	-50	Xi'an	-61	-58	-55
Verkhne-Zhigansk	-68	-65	-62	Asuncion	-57	-54	-51	Shenyang	-62	-59	-56
Verkhne-Zhigansk	-69	-66	-63	Caracas	-58	-55	-52	Harbin	-63	-60	-57
Verkhne-Zhigansk	-70	-67	-64	Lima	-59	-56	-53	Qingdao	-64	-61	-58
Verkhne-Zhigansk	-71	-68	-65	Santiago	-60	-57	-54	Shanghai	-65	-62	-59
Verkhne-Zhigansk	-72	-69	-66	Buenos Aires	-61	-58	-55	Chongqing	-66	-63	-60
Verkhne-Zhigansk	-73	-70	-67	Rio de Janeiro	-62	-59	-56	Chengdu	-67	-64	-61
Verkhne-Zhigansk	-74	-71	-68	Sao Paulo	-63	-60	-57	Wuhan	-68	-65	-62
Verkhne-Zhigansk	-75	-72	-69	Montevideo	-64	-61	-58	Xi'an	-69	-66	-63
Verkhne-Zhigansk	-76	-73	-70	Asuncion	-65	-62	-59	Shenyang	-70	-67	-64
Verkhne-Zhigansk	-77	-74	-71	Caracas	-66	-63	-60	Harbin	-71	-68	-65
Verkhne-Zhigansk	-78	-75	-72	Lima	-67	-64	-61	Qingdao	-72	-69	-66
Verkhne-Zhigansk	-79	-76	-73	Santiago	-68	-65	-62	Shanghai	-73	-70	-67
Verkhne-Zhigansk	-80	-77	-74	Buenos Aires	-69	-66	-63	Chongqing	-74	-71	-68
Verkhne-Zhigansk	-81	-78	-75	Rio de Janeiro	-70	-67	-64	Chengdu	-75	-72	-69
Verkhne-Zhigansk	-82	-79	-76	Sao Paulo	-71	-68	-65	Wuhan	-76	-73	-70
Verkhne-Zhigansk	-83	-80	-77	Montevideo	-72	-69	-66	Xi'an	-77	-74	-71
Verkhne-Zhigansk	-84	-81	-78	Asuncion	-73	-70	-67	Shenyang	-78	-75	-72
Verkhne-Zhigansk	-85	-82	-79	Caracas	-74	-71	-68	Harbin	-79	-76	-73
Verkhne-Zhigansk	-86	-83	-80	Lima	-75	-72	-69	Qingdao	-80	-77	-74
Verkhne-Zhigansk	-87	-84	-81	Santiago	-76	-73	-70	Shanghai	-81	-78	-75
Verkhne-Zhigansk	-88	-85	-82	Buenos Aires	-77	-74	-71	Chongqing	-82	-79	-76
Verkhne-Zhigansk	-89	-86	-83	Rio de Janeiro	-78	-75	-72	Chengdu	-83	-80	-77
Verkhne-Zhigansk	-90	-87	-84	Sao Paulo	-79	-76	-73	Wuhan	-84	-81	-78
Verkhne-Zhigansk	-91	-88	-85	Montevideo	-80	-77	-74	Xi'an	-85	-82	-79
Verkhne-Zhigansk	-92	-89	-86	Asuncion	-81	-78	-75	Shenyang	-86	-83	-80
Verkhne-Zhigansk	-93	-90	-87	Caracas	-82	-79	-76	Harbin	-87	-84	-81
Verkhne-Zhigansk	-94	-91	-88	Lima	-83	-80	-77	Qingdao	-88	-85	-82
Verkhne-Zhigansk	-95	-92	-89	Santiago	-84	-81	-78	Shanghai	-89	-86	-83
Verkhne-Zhigansk	-96	-93	-90	Buenos Aires	-85	-82	-79	Chongqing	-90	-87	-84
Verkhne-Zhigansk	-97	-94	-91	Rio de Janeiro	-86	-83	-80	Chengdu	-91	-88	-85
Verkhne-Zhigansk	-98	-95	-92	Sao Paulo	-87	-84	-81	Wuhan	-92	-89	-86
Verkhne-Zhigansk	-99	-96	-93	Montevideo	-88	-85	-82	Xi'an	-93	-90	-87
Verkhne-Zhigansk	-100	-97	-94	Asuncion	-89	-86	-83	Shenyang	-94	-91	-88
Verkhne-Zhigansk	-101	-98	-95	Caracas	-90	-87	-84	Harbin	-95	-92	-89
Verkhne-Zhigansk	-102	-99	-96	Lima	-91	-88	-85	Qingdao	-96	-93	-90
Verkhne-Zhigansk	-103	-100	-97	Santiago	-92	-89	-86	Shanghai	-97	-94	-91
Verkhne-Zhigansk	-104	-101	-98	Buenos Aires	-93	-90	-87	Chongqing	-98	-95	-92
Verkhne-Zhigansk	-105	-102	-99	Rio de Janeiro	-94	-91	-88	Chengdu	-99	-96	-93
Verkhne-Zhigansk	-106	-103	-100	Sao Paulo	-95	-92	-89	Wuhan	-100	-97	-94
Verkhne-Zhigansk	-107	-104	-101	Montevideo	-96	-93	-90	Xi'an	-101	-98	-95
Verkhne-Zhigansk	-108	-105	-102	Asuncion	-97	-94	-91	Shenyang	-102	-99	-96
Verkhne-Zhigansk	-109	-106	-103	Caracas	-98	-95	-92	Harbin	-103	-100	-97
Verkhne-Zhigansk	-110	-107	-104	Lima	-99	-96	-93	Qingdao	-104	-101	-98
Verkhne-Zhigansk	-111	-108	-105	Santiago	-100	-97	-94	Shanghai	-105	-102	-99
Verkhne-Zhigansk	-112	-109	-106	Buenos Aires	-101	-98	-95	Chongqing	-106	-103	-100
Verkhne-Zhigansk	-113	-110	-107	Rio de Janeiro	-102	-99	-96	Chengdu	-107	-104	-101
Verkhne-Zhigansk	-114	-111	-108	Sao Paulo	-103	-100	-97	Wuhan	-108	-105	-102
Verkhne-Zhigansk	-115	-112	-109	Montevideo	-104	-101	-98	Xi'an	-109	-106	-103
Verkhne-Zhigansk	-116	-113	-110	Asuncion	-105	-102	-99	Shenyang	-110	-107	-104
Verkhne-Zhigansk	-117	-114	-111	Caracas	-106	-103	-100	Harbin	-111	-108	-105
Verkhne-Zhigansk	-118	-115	-112	Lima	-107	-104	-101	Qingdao	-112	-109	-106
Verkhne-Zhigansk	-119	-116	-113	Santiago	-108	-105	-102	Shanghai	-113	-110	-107
Verkhne-Zhigansk	-120	-117	-114	Buenos Aires	-109	-106	-103	Chongqing	-114	-111	-108
Verkhne-Zhigansk	-121	-118	-115	Rio de Janeiro	-110	-107	-104	Chengdu	-115	-112	-109
Verkhne-Zhigansk	-122	-119	-116	Sao Paulo	-111	-108	-105	Wuhan	-116	-113	-110
Verkhne-Zhigansk	-123	-120	-117	Montevideo	-112	-109	-106	Xi'an	-117	-	



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hotel boom  
group's success story

The first step toward a hotel boom was the decision to build a hotel in the heart of the city. The group's success story is a testament to their vision and hard work.

Mr. Jones, the group's leader, has been instrumental in the development of the hotel. His leadership and vision have been the driving force behind the group's success.

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The group's success story is a testament to their vision and hard work. They have built a hotel that is a landmark in the city.

NEW YORK  
The group's success story is a testament to their vision and hard work. They have built a hotel that is a landmark in the city.

INTL COMPANIES AND MARKETS

Nike beats recession to produce record results

Karen Zagor in New York

NIKE, the US sports shoe and apparel maker, yesterday posted record second-quarter results, continuing its trend of improving its performance in the face of recession and a dreary retail environment.

For the three months ended November 30, Nike's net income rose 6 per cent to \$100.6m, or 77 cents a share, from \$94.8m, or 71 cents a share, in the quarter to August 1990. Revenues grew 15 per cent to \$1.14bn, from \$984.8m.

Although the results met most expectations following first quarter analysis, they were encouraged by the growth in the company's revenue for delivery by April, which

SA financial groups in share swap

By Philip Gawth in Johannesburg

FEDSURE and Investec, two South African financial services groups, have set up a new company to swap shares in a move which will create an important force in the nation's financial services sector.

Together, they have created a new company, Investec FedSure, which will have a combined net worth of assets of \$1.5bn, making it one of the largest independent groups in the sector.

Investec FedSure will have a combined net worth of assets of \$1.5bn, making it one of the largest independent groups in the sector.

PPM sets up Australian subsidiary

By Norma Cohen, Investments Correspondent

PRUDENTIAL Portfolio Managers (PPM), the asset management arm of Prudential Corporation, is to establish a subsidiary in Australia as part of the globalisation of its investment management services.

Mr Hugh Jenkins, chief executive of PPM, said the formation of the subsidiary was intended to capitalise on the expected build-up of pension funds in the country.

The subsidiary is intended to help the company compete for management pension portfolios for others. So far, it has signed up two international pension funds.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available exchange rates against the pound sterling on Monday, December 16, 1991. In some cases the rate is nominal. In other cases the rate is an average of buying and selling rates where they are shown to be otherwise. Rates have been calculated from the pound sterling which they are 100.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Algeria (Algeria)	99.25	54.388	34.217	42.415	Guinea (Guinea)	703.465	386.212	244.69	300.635
Algeria (Dinar)	10.15	5.723	3.534	4.370	Guinea (New Guinea)	141.145	72.578	46.61	56.835
Algeria (Dinar)	34.36	21.608	13.694	16.826	Guinea (New Guinea)	141.145	72.578	46.61	56.835
Algeria (Dinar)	34.36	21.608	13.694	16.826	Guinea (New Guinea)	141.145	72.578	46.61	56.835
Algeria (Dinar)	34.36	21.608	13.694	16.826	Guinea (New Guinea)	141.145	72.578	46.61	56.835

Special Drawing Rights (SDR) 1991: United Kingdom £1.7740, United States \$1.3600, Germany D-Mark 2.3636, Japan Yen 136.00. 1990: United Kingdom £1.7740, United States \$1.3600, Germany D-Mark 2.3636, Japan Yen 136.00.

Only one airline flies daily non-stop from London, Paris and Frankfurt to Tokyo.

**JAL**  
Japan Airlines  
A WORLD OF COMFORT

**Announcement**

From January 1st 1992, the Association of International Bond Dealers (AIBD) will be changing its name to:

**INTERNATIONAL SECURITIES MARKET ASSOCIATION**

From January 1st 1992, AIBD (Systems & Information) Ltd will be changing its name to:

**INTERNATIONAL SECURITIES MARKET ASSOCIATION LIMITED**

International Securities Market Association  
Régistrée 60  
PO Box 169  
CH-8033 Zurich  
Tel (41-1) 363 4222  
Fax (41-1) 363 7772

International Securities Market Association Limited  
Seven Limeharbour  
Docklands  
London E14 9NQ  
Tel: (44-71) 538 5636  
Fax: (44-71) 538 4902

**FINANCIAL TIMES**

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For further information contact: Cam Berris, FT Ratings International, Marketing Department, Financial Times Business Information, Tower House, Southampton Street, London WC2E 7HL.  
Tel: 071-240 9391 Fax: 071-240 7946

U.S. DOLLAR STRAIGHTS			
Country	Yield	Price	Change
Algeria (Dinar)	10.15	5.723	3.534
Algeria (Dinar)	34.36	21.608	13.694
Algeria (Dinar)	34.36	21.608	13.694
Algeria (Dinar)	34.36	21.608	13.694
Algeria (Dinar)	34.36	21.608	13.694

**CITY OF VIRGINIA**

US\$70,000,000  
Floating Rate Secured  
Mortgage Due 1998

For the 3 months period 12th December, 1991 to 12th March, 1992, the rate will be at 4.625%.

US\$116.91 will be payable from 12th March, 1992 per US\$100,000 principal amount of Notes.

Yamaichi International (Europe) Limited, Agent Bank

**To the Holders of Warrants**

subscribe for of Common Stock of OBAYASHI ROAD CONSTRUCTION CO., LTD. (the "Company")

(Issued in conjunction with an issue by the Company of U.S.\$25,000,000 1% per cent. Guaranteed Bonds 1992)

Notice of Adjustment Subscription Price

Pursuant to 3(xiii) of the Instrument dated 22nd July, 1987 under which the above described Warrants were issued, notice is hereby given that, as a result of the increase of SFY100,000,000 4% per cent. Guaranteed Notes Due 1995 with Warrants with the initial exercise price per share of Yen 2,153 being less than the applicable "current market price" per share of Yen 2,378.70, the Subscription Price of the above Warrants has been adjusted as follows:

1. Subscription Price before adjustment: Yen 2,378.70 per share
2. Subscription Price after adjustment: Yen 2,378.70 per share
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UK COMPANY NEWS

# YJ Lovell £20.3m in the red and passes dividend

By Jane Fuller

YJ LOVELL (Holdings), the UK house builder, property developer and contractor which recently breached its banking agreement, made a pre-tax loss of £20.3m in the year to September 30, compared with a £19.4m profit in the previous year.

The group's borrowings, which totalled £11.4m at the year-end including off-balance sheet liabilities, are being treated as an overdraft by its seven banks, led by Barclays.

Mr Anthony Hitchens, chairman, said Lovell had the support of its main UK banks and would have sufficient facilities to cover this year's requirements, so long as there was not a "major deterioration in the financial position of the group".

The losses of the losses, which amounted to £247.5m in the retained level, were expected as the company had warned of £251.5m provisions nearly three months ago.

It also said that it would not pay a final dividend in spite of having said it would maintain a 2.5p dividend in April. This leaves the year's total at 2.5p (8.5p).

The share price fell 67 per cent to 33p on the day of the warning, which intensified worries about the construction and building materials sector.

Yesterday's details knocked 2p off Lovell's price, which closed at 28p - a tenth of the January 1991 level when it was bidding for Higgs & Hill.

The provisions were more than double the amount envisaged in April. Mr Hitchens said there had been a false dawn in the spring when it was believed that the improved affordability of houses would end the excessively long building cycle.

But the market had instead gone into decline again, necessitating a £12.7m write-down in the value of group's housing landbank - a fall of about 15 per cent.

The property portfolio was written down by £9.9m, or 19 per cent. These two figures comprised most of the £25.4m exceptional charges.

Below the line came a catalogue of closure costs, led by £20.4m for the urban renewal business.

The losses meant that in spite of the rights issue, net assets fell from nearly £22m (restated from £26m) to £7.0m. This accounted for the first breach of banking covenants, which had stipulated that net assets should not fall below

£56m. The second breach was interest cover which Mr Hitchens said was supposed to be about twice.

Although the figures showed operating profit of £11.8m (£39.9m) and interest payments of £26.7m (£13.5m), about £5.5m of interest had been included in provisions for business closures.

Net assets on the balance sheet was reduced to £33.9m to £68.7m, gearing of 95 per cent. Off balance sheet, there was a further £44.7m (£41.8m) of borrowings.

Mr Bob Selinger, chief executive since April, said his target was for gearing to come down to 50 per cent encompassing all borrowings. "It won't be this year. By the end of 1993, providing we can make the property disposals we want to, it won't be far away."

Turnover fell to £379m (£402.2m). Construction pre-tax profit declined to £1.7m (£11.8m), residential and commercial developments £464,000 (profit of £2.12m), partnerships with local authorities and housing associations advanced to £5.01m (£2.43m). The operations lost £11.1m (profit of £1.2m). (Earnings 23.5p).

They said "significant further profit" would be achieved in the second half.

Turnover expanded from £379m to £379m. There was an exceptional credit of £231,000 relating to the San Juan Basin sale.

Worthington rises to £244,000

Worthington Group, a button supplier and maker of sewing threads, achieved a rise in pre-tax profits from £231,000 to £244,000 in the six months to September 30.

The group is restoring its share price to a 0.5p premium. Earnings per share amounted to 1.7p (1.5p).

United Industries incurs £609,000 loss

United Industries, with interests in materials handling, springs and pressings, cutting tools and process machinery, incurred a loss of £609,000 in the half-year ended October 5.

That compared with profits of £288,000 for the opening half of the previous year and with losses of £1.48m for the second six months.

There were exceptional costs of £108,000 (credits £438,000) but lower net interest charges of £1.1m (£1.2m) helped.

Losses per share worked through at 1.9p (earnings 1.4p) and the interim dividend is being passed - 0.5p was paid previously.

Turnover declined from £11.1m to £10.8m.

Cont Stationery declines 21%

Continuous Stationery, the printer of business forms and stationery, suffered a 21 per cent decline in pre-tax profits in the half-year to September 30, slipping from £1.1m to £870,000.

Although profits and turnover both showed improvement over the second half of the previous year, the directors pointed out that activity levels in the two divisions remained "stable if depressed levels".

An uncertain outlook has prompted them to reduce the interim dividend by 0.4p to 0.5p. Earnings emerged at 2.5p (2.1p).

Amberley slides to £75,000

Taxable profits at Amberley Group, the US-quoted company involved in building precast services, fell from £130,000 to £75,000 in the six months to September 30.

Mr Dennis Buckley, chairman, said the results were "adversely affected" by lower interest receivable than last time.

He also ascribed the downturn to the fact that the small increase in turnover - from £1.52m to £1.59m - was insufficient to generate gross profits at a level to make up for increased overhead costs.

Earnings fell to 0.53p (1.13p) per share.



Anthony Hitchens: Lovell has the support of its banks

COMMENT

Investors, who paid 130p a share in the rights issue, must be hoping that the latest set of provisions - the third bite at the cherry since the 1989-90 accounts - will be the last and that the warnings, which started in August 1990, are also over.

Turnarounds in the loss-making divisions and continued soundness in construction and partnership building

will deliver a pre-tax profit of £11.8m. But in further deterioration in Lovell's position and it might be well to look at the balance sheet closely monitoring the business.

The new chairman, Mr Stuart Hollander, who has been in charge of several other companies since he left Citicorp in 1988, yesterday Mr Hollander blamed the restructuring and reorganising on difficult trading in the high street.

Mr Michael Green, chairman of the company, said he and Mr Richard Lawson, new to the board, were about 10 per cent of the company's equity.

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Mr Robert Jordan, who became chairman at September, said: "In line with accepted practice, we have introduced a holding company structure in the operating divisions and have adjusted the year-on-year comparisons to reflect this change in policy."

Will gearing lower at 20 per cent (per cent) and lower interest rates, the interest charge fell to £267,000 (£411,000). Turnover rose to £379m (£379m). Operating profits in the education and health care divisions rose to £473,000 (£473,000) and in the electrical division to £438,000 (£288,000).

Earnings were up at 5.1p (3.85p) and the interim dividend is held at 2p.

Anglo United seeks buyer for docks arm

Anglo United, owner of the Coalbrookdale Dock Company, is putting the company on the market as part of its programme of disposals of non-core businesses to cut debt.

The dock, which is adjusted profit before tax and interest of £1.4m in the year to end-March. Adjusted net assets at that date were £7.9m.

DC Gardner sells offshoot for £2.8m

DC Gardner, the accountancy and banking training group, has agreed to sell ATC Chart, its accountancy training subsidiary, to MCC Resources, the recruitment, advertising and public relations consultant, for £2.8m cash. ATC Chart will remain inter-company until the sale is completed.

At the time the Gardner group was restructured in December 31, Mr Stephen Johnson, chairman of Coutts, the outplacement subsidiary, is the chairman. Mr Barry Topple is to become chief executive and Mr Michael Allsup and Mr Michael Nicholson have resigned.

## Restructure and board changes at Aitch

By Daniel Green

AITCH GROUP, which supplies clothing to retailers and mail-order companies such as Burton, Freemans and Littlewoods, is restructuring and reorganising to try to worsen losses.

Mr Harry Rogers yesterday stepped down as chairman and chief executive so that he could take private the women's underwear part of the business, the Naughty Clothing Company, which has been a quarter of turnover.

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## Attwoods 72% take up in rights issue higher than expected

By Richard Gourlay

ATTWOODS, the waste management company, where Sir Denis Thatcher is deputy chairman, yesterday announced a higher than expected take-up of its rights issue which the troubled company was forced to issue in order to cut debt.

S.G. Warburg Securities said 72.4 per cent of the £10m rights were taken up, leaving the balance was successfully placed yesterday morning with a wide range of institutions.

More than 27.2 per cent of the deeply discounted cash call was taken up by Laidlaw, the Edinburgh school transport to waste management group, which is Attwood's largest shareholder.

Laidlaw also took up an extra share in the deeply discounted 9 for 25 cash call, raising the stake to 11.1 per cent.

Mr Ken Foreman, the man, welcomed the outcome of the rights issue. "The underlying business is sound but we have a lot of damage repair to do," Mr Foreman said.

Last year some 60 per cent of Attwoods' profits were in the rights issue. Mr Foreman said the company was holding 11.1 per cent in the UK.

Proceeds of the rights issue netted £4.5m and £19.9m to 19 per cent.

Mr Foreman said the investigations in the US, including a criminal investigation by the Department, were "not serious" and that no charges had yet been brought against the company.

The company's financial difficulties were from a suit against it in November 1988 by its single largest customer, South Carolina Service Authority, in which it charged GWR with conspiracy, fraud and inducement in local authority obligations.

SCSA had an agreement to purchase all the US coal produced by a single GWR subsidiary and was responsible for 53 per cent of GWR's revenues. However, following an investigation by South Carolina's law enforcement authorities and the Federal Bureau of Investigation into SCSA's supplier contracts, SCSA sought an audit of GWR's sales.

When efforts to obtain a full audit failed, SCSA filed the suit.

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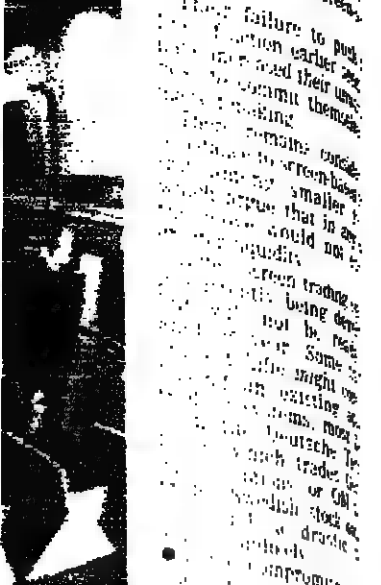
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### on trading

writes Tracy Corrigan



These failures to predict the market have led to a loss of confidence in the company's management. The company's share price has fallen 67 per cent since the warning was issued. The company's financial position is now under serious scrutiny. The company's management must take steps to restore confidence in the company's ability to manage its affairs. The company's shareholders are entitled to know the truth about the company's financial position. The company's management must be transparent and honest with its shareholders. The company's management must take responsibility for the company's losses and explain how they occurred. The company's management must also explain how they intend to prevent such losses from recurring in the future. The company's management must also explain how they intend to restore the company's financial position. The company's management must also explain how they intend to improve the company's performance. 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## UK COMPANY NEWS

## Astra suffers higher losses of £3.5m midway

By Jane Fuller

ASTRA Holdings, the munitions company which is being investigated by the Department of Trade and Industry, suffered an increased pre-tax loss of £3.5m in the six months to September 30.

This was about £1m worse than the first half of last year, although the main difference was the £1.5m exceptional loss of renegotiating a £50m multi-currency credit facility.

At the operating level the group, which was brought low by its purchase of BMARC in the UK and by an abortive Belgian deal, made a £257,000 profit compared with a £237,000 loss in the first half of last year. This was achieved with the help of a £178,000 currency gain.

However, the turnaround was dwarfed by interest which continued to run at more than £3m in the six-month period.

Mr Roy Lewis, the company director who has chaired the group since March last year, said the borrowings amounted to the year-end level of £4.4m. The group was surviving because it was "paying its interest and the alternative

would be very unpleasant for the banks", which are led by the Bank of Boston and include Midland Bank and Hill Samuel.

The £50m facility has been extended until June 1992. Talks are continuing on how to restructure the debt, with an equity swap as one of the possibilities, which would effectively make the £50m the owners' liability.

At yesterday's share price of 4p, the group's market value is £3.6m.

The strain of keeping up interest payments has cut off funds for product development and capital spending.

Astra's first-half turnover fell from £44.3m to £40.4m, with a £1.5m contribution to the £3.5m loss. Mr Barber said the damage was limited by £2m of annual savings achieved since March 1990. Since September, its losses had picked up.

The profitable US subsidiaries had continued to improve their performance in spite of a £1.5m loss in deliveries.

The loss per share was 3.9p (2.1p). There is again no interim dividend.

## Forging: hardly a licence to print money

Paul Cheeseright on the worsening health of an engineering sector

THE FORGING industry, touchstone of UK engineering, is suffering as its main customers in the automotive and aerospace sectors wrestle with recession. The downturn in British forging output, strikingly evident since last year, shows little sign of relenting.

"This year we'll be lucky to get 200,000 tonnes," said David Powis, director general of the British Forging Industry Association (BFIA). In 1990, production of steel forgings was 230,291 tonnes, 15 per cent down on 1989, the year which, retrospectively, marked the industry's zenith after the 1980s recession.

Lower volumes are forcing another round of restructuring in the industry, although not necessarily on the same scale as during the 1980s recession and its aftermath. But then there is much less industry to restructure.

"When we came into the recession in 1989-90, there was nothing like the overcapacity there was in 1980," people were in a lot better shape," noted Mr Graham Mackenzie, chief executive of United Engineering (UES), the dominant force in the UK industry, controlled by British Steel and GKN.

"That said, there has been quite a considerable reduction in employment. We've borne our fair share of that as volumes have dropped. It's almost certain - beyond a shadow of a doubt - that the industry won't come back to its former size."

Indeed, a combination of automation and contraction has reduced the industry's employment roll to about 22,000 in the UK.

Production tonnage is now less than half that before the 1980s recession.

About 40 per cent of the production is from the forging division of UES. The rest is spread widely, split between companies which are part of larger groups like Johnson & Firth, Brown, Hawker Siddeley and Williams Holdings, and a host of independent private companies.

Mr Powis puts the total size of the sector at "between 60 and 70 companies of any significance."

With varying degrees of sophistication, the companies use hot or cold processes to shape the steel, the most commonly used raw material.

The shape of a product is defined by a die. Either a hammer beats or a press squeezes the steel into the die.

The hammer is cheaper and more versatile, for mass production the press is quicker," said Mr Don Parkes, managing director of Epag International, the Wallasey forging company.

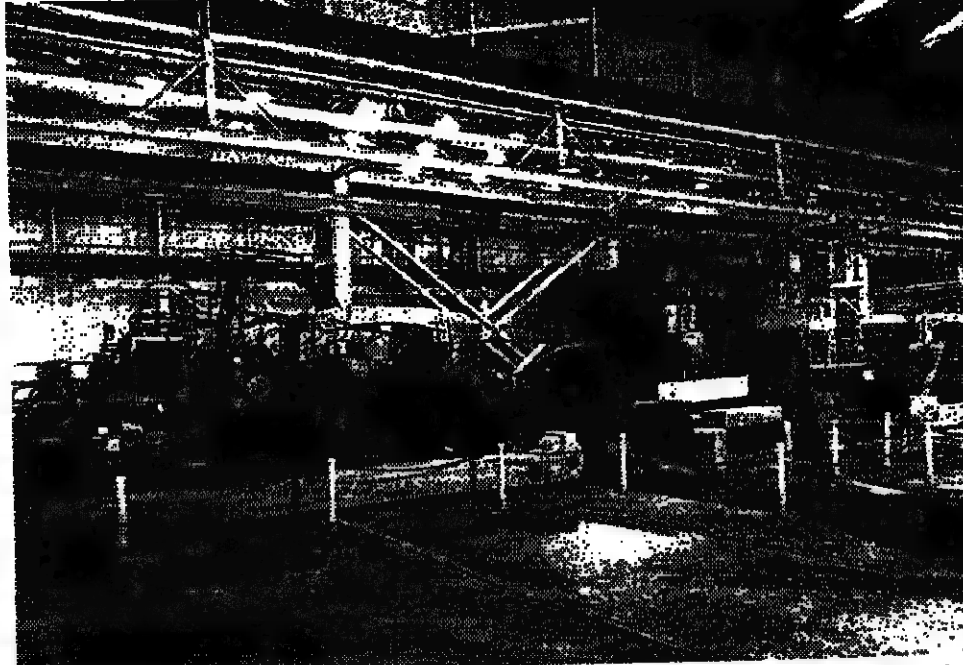
Axle beams and hubs, crankshafts, connecting rods, spindles, gears, pipe fittings, scarfing fittings, blades and engine casings all come out of the forging industry. Around 60 per cent of the steel forgings go to the automotive sector.

At least 20 per cent of the industry's output goes to the aerospace sector. And these two sectors currently are at their toughest, at worst sick.

Contending with these weak markets, UK forging companies are having to make a big change - there's still a big thump at the press which does the job," commented Mr Mackenzie.

He noted two specific thrusts in the changes which are taking place: first, the introduction of computer numerically controlled die-making, and second, innovation in the handling of the steel and in dedicated facilities that is a production dedicated to a particular product.

The first is to cut out a question of cost-cutting, the second a matter of producing a better product. Mr Jones noted that, among competing forging companies, material and labour costs are basically the same. "So you have to look



A forge in 1977 when the industry employed 22,000; now the workforce is 8,000

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where you can find profit. You can only look in the toolroom. The savings come when the time is shorter time and when their quality is better."

He observed that the British forging companies had been quicker than the British in installing dedicated facilities. Specialisation tends to lead to higher quality and higher volumes, a significant factor when car-makers, for example, are consolidating among themselves and hence using more common parts, while at the same time reducing the number of their suppliers.

Such changes in the structure of the industries served by the forging companies, combined with the weight of recession, will affect significantly the shape of the British forging industry. Its future depends on its competitiveness on a European, rather than a national, scale.

Mr Mackenzie predicts rationalisation into a smaller number of better invested companies. Many smaller family businesses will fall by the wayside, while medium-sized companies will be prone to takeover. He believes two types of company will emerge: what he calls "deep niche players" making a small range of specialised products and companies "with linkages back to the steelworks". Like Krupp in Germany and, indeed, his own forging division at UES.

return is not quick enough," he said.

Although companies like UES invested heavily in the second half of the 1980s, more generally investment in primary equipment throughout the rest of the industry seems to have been small. The BFIA keeps no statistics on capital expenditure but Mr Powis observed that "there has been quite a lot of investment in ancillary equipment - furnace dishing, tooling. You get more bang for your buck than buying a new press," he said.

This points to the fact that forging is not an industry where there has been any extensive technological advance in the basic process.

"It's the bits round the edge which change - there's still a big thump at the press which does the job," commented Mr Mackenzie.

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So you have to look

## Greig Middleton launches new investment trust

By Norma Cohen, Investments Correspondent

GREIG Middleton and Co said it is launching a new investment trust which will, in turn, invest in preference shares as well as in the high-yielding income shares of other split capital investment trusts.

The new trust, Greig Preferred Investment Trust, will raise £40m in early January by selling a combination of zero-coupon debentures and ordinary shares. The trust will have a windup date in 1992 and the debentures will be priced to offer a

gross redemption yield of about 1.35 per cent above 10-year UK government gilts. Greig Middleton said that while the debenture holders have a prior charge on the assets of the trust, the implied yield on the debentures is lower than what is expected to be earned from the underlying investments. These are the income shares of other investment trusts which, while not entitled to share in any capital gains, do of their underlying investments, accrue all the dividend income.

Exeter's underlying investments will be managed by Greig Middleton and Ian Henderson, who also manage the £100m Dartmoor Investment Trust. Greig Middleton said its Dartmoor fund was among the top three performers among split-capital investment trusts in 1991.

Investors who purchase the trust during the initial 12-month period will be entitled to place up to £5,000 in a Personal Equity Plan.

## Series of classification changes to the London Share Service

A SERIES of changes to the classification of companies listed on the London Stock Exchange was made at the last quarterly meeting of the FT-Actuaries Indices Classification Sub-Committee.

As a result, the following categories will be moved to new categories in the London Share Service with effect from January 2 1992:

AAI to Other Industrial Materials (FT-A sector 10) from Other Financial (FT-A sector 70);

Building Materials (FT-A sector 10) from Other Financial (FT-A sector 70);

General (7) from Other Industrial Materials (10);

Global Emerging Markets Investment Trust (7) from Other Financial (70);

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## UNION TRANSPORT PLC

## CONTINENTAL LINES SA AND OTHERS

House of Lords  
(Lord Keith of Kinkaid, Lord Ackner, Lord Goff of Chieveley, Lord Jauncey of Tullichettle and Lord Lowry)  
December 12 1991

SHIPOWNERS domiciled in a country subject to the 1968 Brussels Convention may be sued by charterers in the UK for failure to nominate a vessel in London and to provide it elsewhere, in that the UK is the place of performance of the principal of the two disputed obligations, namely the obligation to nominate a vessel, and that which the charter process cannot begin, and jurisdiction once founded on that primary obligation includes accessory obligations.

The House of Lords so held when dismissing an appeal by the defendant shipowners, Continental Lines SA and others, from a Court of Appeal decision that the English court had jurisdiction to hear a claim by the plaintiff charterers, Union Transport plc.

LORD GOFF said that the shipowners were domiciled in Belgium.

The charterers claimed that in December 1988 a fixture was concluded for a voyage charter of a vessel to be nominated by the shipowners, for carriage of a cargo of telegraph poles from Venezuela in Florida to Chelms in Bangladesh.

It provided "vessel to be nominated... suitable to load telegraph poles... 14 days' laycan with 14 days' definite arrival notice".

The charterers contended that the fixture incorporated the terms of a previous charterparty between the parties, which included a provision requiring payment of commission in London, a London average clause, and a London arbitration clause.

It was the charterers' case that the resulting charter was expressly or impliedly governed by English law.

Disputes arose in January 1989 as a result of which the shipowners intimated they were no longer interested in lifting the cargo.

In February 1989 the charterers began arbitration proceedings in London, claiming damages on the ground that the shipowners had failed to nominate a vessel.

The shipowners appointed an arbitrator without prejudice to their contention that there was no concluded contract.

When an issue arose as to the existence of a charterparty containing a London arbitration clause, the party claiming there was such a charterparty would usually commence proceedings in London for a declaration to that effect.

Being domiciled in Belgium, the shipowners invoked article 2 of the Jurisdiction and Judgments Convention 1968 (the Brussels Convention), which provided that, subject to Convention provisions, proceedings should be brought in the courts of that state.

Article 1 provided that the Convention did not apply to arbitration. But the dispute was under the shadow of a litigation in which buyers commenced arbitration in London relying on a London arbitration clause, and sellers, disputing incorporation of the clause, commenced proceedings in Italy. Mr Justice Hirst held that the Convention did not apply. The Court of Appeal referred the matter to the European Court of Justice.

Faced with that situation, the shipowners in the present case decided to commence fresh proceedings in the Commercial Court, claiming damages for breach of charterparty.

They relied on article 5(1) of the Convention, which provided that a person domiciled in a contracting state might be sued "in a contracting state relating to a contract, in the place of performance of the obligation to nominate a vessel was London, and therefore, under article 5(1), the shipowners could be sued in the UK.

In *Marck Rich (FT, October 16 1991)* the European Court held that arbitration in its entirety was excluded from the Convention, including proceedings before national courts, even if the existence or validity of an arbitration agreement was a preliminary issue in those proceedings.

In the Commercial Court, the charterers claimed damages from the shipowners on the grounds that, in breach of contract, they failed to nominate a vessel to provide a vessel.

The shipowners argued that since the obligation to provide a vessel was not to be performed in England, the char-

terers could not found jurisdiction under article 5(1).

They therefore applied to set aside the writ and service. Mr Justice Evans dismissed the application. The Court of Appeal dismissed the shipowners' appeal. They now appealed from that decision.

Section 3(1) of the Civil Jurisdiction and Judgments Act 1982 provided that any question as to the meaning and effect of the Convention should be determined in accordance with principles laid down by the European Court.

Applying such principles, in particular *Shenoi v Kraichner* [1987] ECR 289, Mr Justice Evans and the Court of Appeal concluded that the obligation to nominate a vessel, and that (as was no longer in dispute) the place for performance of that obligation was in London. Accordingly the English courts had jurisdiction under article 5(1).

That conclusion was correct. In *De Bloos (1976) ECR 1497* the European Court held that "obligation" in article 5(1) referred to the contractual obligation forming the basis of the legal proceedings.

It followed that regard must be had to the contractual obligation under consideration, and not to the contract as a whole.

In *Joens v Schwaab (Case 133/81)* which was concerned with employment, the court rejected the *De Bloos* test as inapplicable in the case of employment contracts.

Joens was later recognised by the Rome Convention as a specific exception. Subsequent authority confirmed that it should be read as restricted to contracts of employment, and not regarded as of general application.

In *Shenoi* the court explained that the obligation of employment differed from other contracts by virtue of certain particularities, on account of which the court of the place in which the characteristic obligation was to be performed was best suited to resolving disputes.

The court said when those particularities did not exist, the variety and multiplicity of contracts as a whole were such that the criterion might create uncertainty as to jurisdiction.

It said there was no uncertainty if regard was had solely to the contractual obligation whose performance was sought in the judicial proceedings, and that the various obligations are "in the principal obligation which will determine jurisdiction."

In the present case the courts below concluded that of the two obligations pleaded, the principal one was the obligation to nominate a vessel.

Mr Justice Evans said that charterparty, which called for nomination of a vessel, did not identify the vessel and was fundamentally different from a charterparty with a named vessel - the process could not begin until the vessel was nominated, and nomination was necessary to identify the vessel.

He said the principal obligation was failure to nominate, and jurisdiction was therefore established, and it followed that the jurisdiction included other accessory obligations.

A charter which called for nomination to be nominated - a t.b.n. charter - was for present purposes quite different from charter of a named vessel. Nomination of a vessel under such a contract was not a mere naming of a vessel. It was rather the identification of the subject matter of the contract, with the effect that the name of the vessel, once nominated, became written into the contract.

Furthermore, nomination triggered certain other obligations under the contract, notably obligations on the charterers to keep the shipowners informed of the nominated vessel's position, and to give advance notice of her arrival at loading port.

The question was whether on *Shenoi* principles, nomination of the vessel, or causing the vessel once nominated to proceed to loading port, was to be regarded as the principal obligation.

For the reasons given by Mr Justice Evans it was the former.

The appeal was dismissed. Their Lordships agreed.

For the shipowners: Nicholas Forwood QC and Peregrine Simon QC (Hobman Fenwick & Willan).

For the charterers: V.V. Vender QC and Joseph Smouha (Watkins & Morse).

*Min Deutsche Bank v Ibrahim* (FT, December 13), although the judgment initially indicated that the counterclaim was allowed, the question of delivery up of the vessel has been listed for full argument on December 18.

Rachel Davies  
Barrister

## NMC maintains interim despite profit fall to £2.3m

NMC GROUP, the packaging company which owns UPC, the US cereal manufacturer, is to maintain its interim dividend at 1.25p despite sharply reduced pre-tax profits in the first half.

Pre-tax profits for the six months to September 30 were down to £2.3m against £4.0m last time, when the figure included £1.5m profits on property activities then discontinued.

"We have had to come to terms with the recessionary conditions on both sides of the Atlantic," said Mr Norman Gordon, chief executive. The group's half-year performance was "disappointing", he said, and was hoping for better profits next year.

"But these are difficult times for a business as close to the consumer as ours."

Turnover was down from £56.8m to £48.6m, with the fall partly accounted for by lower US sales owing to adverse weather conditions and

a weaker dollar. Sales in October and November have, however, been "encouraging", said Mr Gordon.

In the UK, costs have been cut, but no marked improvement in profitability is expected in the next year, he added.

The lower added value items in the UK have been particularly hard hit by intense price competition.

"The problem is being addressed by significantly cutting lower added value products," said Mr Gordon. "We are well down the road in tackling the problems but it is unlikely that this will result in any significant benefit in the current financial year."

Earnings per share came out at 2.7p (4.74p) fully diluted. There was an extraordinary dividend of 260,000 representing the provision for costs of the takeover bid for the API Group. This is compared with an £11.1m credit last year.

## Hobson halves losses to £42,000



















# TURKISH FINANCE INVESTMENT & INDUSTRY

Tuesday December 17 1991

## Promises of a better life



For many of Turkey's people, the return of Süleyman Demirel 11 years after he was ousted in a coup is

seen as the start of a new era. He is promising reforms more radical than anything since the republic was founded by Mustafa Kemal Atatürk. John Murray Brown reports

IT SAYS something about the state of Turkish politics that a man who has already prime minister six times should be greeted with such popular fervour on the seventh occasion.

Mr Süleyman Demirel could yet surprise his critics. The veteran 68-year-old conservative leader of Turkey's new general election, is promising reforms more radical than anything since the founding of the Republic by Mustafa Kemal Atatürk in the 1920s.

Familiarity, it is said, breeds contempt. But for many of Turkey's 56m people, Mr Demirel's return 11 years after he was ousted by a military coup, is seen as the start of a new era.

The optimism is hard to fathom. Mr Demirel heads a fragile coalition between his True Path party and the Social Democratic Populists. Political division may yet derail the government's best efforts.

He inherits an economy suffering rapid inflation, high real interest rates and a mounting budget deficit. Moreover, his government is likely to encounter the problems of growing labour unrest, environmental concern and student protest which the outgoing

Motherland party was able to side-step when it came to power in the wake of the 1980 coup.

Mr Demirel has nonetheless caught the public mood with his liberal political programme, something President Turgut Özal tried but was unable to pursue without party support.

Human rights, the problems of Turkey's 10m Kurdish minority, the crises in the universities and the legal profession on all these issues Mr Demirel is pledged to roll back the authoritarianism imposed by the military.

The changes could have far-reaching effects on the Turkish workforce and on education standards. However it is on the economy where Mr Demirel faces the greatest challenge.

In the 1970s, Mr Demirel had a reputation for political expediency. On the economy, he was better known as a *dirigiste*, raising Turkey's trade barriers to protect domestic industry.

exports fuelled average growth rates of more than 6 per cent. Mr Demirel's new programme pays grudging tribute to the market reforms undertaken by Mr Özal. Where he departs from the Özal legacy is in the implicit call for an increased role for government in the country's economic and industrial affairs.

Mr Demirel is already involved in the difficult process of changing the guard in the civil service. Top bureaucrats are holding their breath in anticipation of their marching orders.

Some of the 500,000 civil servants were political appointees, with salaries but no real jobs. But inevitably the axe will fall on gifted technocrats whose only real fault is to have been hand-picked by the previous Motherland party administration.

The coalition has a small breathing space. Economists predict a slowdown this year. The current projection is for growth of 2.5 per cent, compared with about 9 per cent in 1990, largely the result of declining investment, the Gulf war and the uncertain political environment at home. This has helped restrain inflation to 70 per cent, barely enough to keep pace with a population expanding at 2.5 per cent every year.

Meanwhile the trade picture is not getting any easier. Until the Gulf War and the UN sanctions, Iraq was historically Turkey's second-largest trading partner. New ties are being forged with the Turkish-speaking Soviet Republics, with Turkey hoping to provide a conduit for European and US companies. Netaş, the local subsidiary of Northern Telecom, for example, is exporting digital switches to Azerbaijan and other republics. If *neşet* finance will be the main problem.

There is talk of a Black Sea economic zone, a Balkan community, even a free trade agreement with the US. But the heart of the current trade malaise is Turkey's relations with Europe, traditionally the target for half of its exports.

One reason is the lack of political progress, with Turkey's application for EC membership *stalled* in 1989 and increasingly distant. EC officials believe Turkey remains on track for a *candidate* status under the 1980 Association Agreement. Mr Demirel is expected to propose a new unified tariff system which would in the short run increase duties on special *tariffs* are *reduced*.



Ankara: Talk of a Black Sea economic zone or a Balkan community

Picture: Terry O'Neil

with Turkish exporters struggling to expand *business*. Turkey's more positive way to view the current dispute is as a measure of Turkey's newfound competitiveness.

In survive in any environment where borrowing costs are at 100 per cent, a business has to be robust. Turkey is learning that its advantage no longer lies in *cheap* labour. With recent *anti-dumping* investigations more than any other country. The EC *investigations* that this is a *technical* matter and little ice

lift union restrictions may prompt *higher* wages demands. Turkish *exporters* are now gaining access to new technology and markets through foreign joint ventures to achieve *the* *industrial* *development* *needed* to compete. *Such* *plans* are also *to* *be* *made* *available* to support research and development - the seed corn of a company's future growth.

home market. Sabanci Holdings, the country's largest industrial group, this year signed two important deals with vehicle manufacturer Toyota and US cigarette maker Philip Morris - both investments targeted for domestic demand.

More worrying is the fall in *investment*, particularly in manufacturing. As a result, industrial employment levels are also *expected* to *fall* this year. Indeed, despite private *efforts*, the Turkish *market* *still* *seems* *to* *be* *half* *of* *what* *it* *was* *in* *1980*.

The government is pledged to promote portfolio investment through the Istanbul *stock* *exchange*. Insurance companies and pension funds are *to* *be* *encouraged* in a bid *to* *increase* *market* *liquidity*.

But ownership presents a problem, with many businesses *still* *in* *the* *hands* *of* *a* *few* *families*. The speculative nature of so much of the *market* *is* *likely* *to* *be* *one* *disincentive* *for* *a* *company* *to* *go* *public*. But the *fundamental* *structure* *remains* *unaltered*.

The government's *own* *role* *is* *to* *tackle* *the* *problem* *of* *the* *public* *sector* *which* *is* *now* *more* *than* *10* *per* *cent* *of* *GDP*.

Government paper *is* *more* *than* *50* *per* *cent* *of* *capital* *market* *transactions*, and dominates banking assets, crowding *out* *the* *private* *sector* and fueling *inflation* *which* *is* *turning* *into* *industry's* *enemy*.

Turkey continues to suffer from the immaturity of its *financial* *markets*. The *government* *has* *the* *need* *to* *reform* *foreign* *borrowing*.

But without tackling the *deficit*, the danger is the government will have to *revert* *increasingly* *to* *treasury* *subsidies* *which* *monetise* *the* *deficit* *and* *add* *to* *the* *inflation* *rate*.

Turkish *exporters* are now gaining access to new technology and markets through foreign joint ventures to achieve *the* *industrial* *development* *needed* to compete. *Such* *plans* are also *to* *be* *made* *available* to support research and development - the seed corn of a company's future growth.

This *shortcoming* *is* *that* *many* *companies* *remain* *coupled* *with* *Turkey's* *large* *home* *market*.

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## TURKISH FINANCE INVESTMENT &amp; INDUSTRY 2

John Murray Brown reports on the economy

## The honeymoon is over

LIKE a footballer's comment after the big match, Turkey's economic performance has been one of halves, with the country's growing confidence as an exporter largely overshadowed by the state's public finances.

"Turkey has no problems with the world, only with itself," says one foreign economist.

The new brief honeymoon looks set to be disrupted by rising inflation, high interest rates and a widening deficit on the budget.

Mrs Tanu Çiller, an attractive 45-year-old, better known for having forced her husband to take her maiden name, has been entrusted with introducing tax reform and restructuring loss-making public corporations.

Her will be made all the more difficult by the need to reconcile the broadly liberalisation of the True Path party with the views of its coalition partners, who are less than enthusiastic about the market.

The longer-term challenge is to reverse the recent decline in private sector investment while maintaining the growth in exports at a time when \$7bn has to be found every year to service the country's \$43bn foreign debt.

Turkey's growth in 1983, growth has been more than 6 per cent. In the last three years, a depreciating Turkish lira, a raft of export incentives and industry's idle capacity helped to double Turkey's exports. Then, with the lira showing real appreciation in 1989, investments shot up. The growth in imports was also strong, leading to a trade deficit of \$1.5bn.

trade regime fueled private consumption.

Over the past year, Turkey has seen an 8 per cent real depreciation of the lira. Gross national product is estimated to have grown by just 2.5 per cent compared with close to 9 per cent in 1990 - largely due to the effects of the Gulf War, the fall in imports and continued tight monetary policy.

The slowdown has nonetheless taken heat out of the economy. The picture has been further improved with aid - due to Turkey's role in the Gulf War contributing about \$1.5bn or 20 per cent of the public sector's borrowing needs.

The grants have been treated as current items. Thus the current account for the eighth month to August was showing a surplus of \$521m.

In addition, Turkey's foreign exchange reserves rose to \$12.5bn in November, enough for seven months of imports.

In the immediate wake of the Gulf War, Turkey was thus able to postpone the imposition of a strict austerity package. Today, however, inflation is rising. The annual rate touched 10 per cent in September, but is falling back. Price increases for state enterprise products, delayed by the outgoing government, are likely. The government can mask the public sector's losses by raising prices, but only in the



Mrs Tanu Çiller: entrusted with introducing tax reform and restructuring loss-making public corporations

short term. The policy will further fuel inflation if monetary growth expands to accommodate.

Monetary policy has been free wheeling for several months already as the central bank has made it all but impossible for the central bank to

keep to its targets. The unions, meanwhile, have been promised greater political freedom. This will increase the pressure on the government to meet their demands, creating further inflationary pressures. Internationally, Turkey's trade performance continues to improve

but the search for new markets looks uncertain. Turkey is already the subject of a number of anti-dumping measures - more than for any other country. Negotiations continue with Brussels on tariffs in line with Turkey's commitment to a customs union agreement due to be agreed in 1995.

As for its Middle East business, talks are deadlocked on opening the pipeline with Iraq. Turkey's second-largest trade partner, Baghdad refuses to conform with UN Resolution 706 calling for a one-off oil shipment worth \$1.5bn. Business with former eastern bloc neighbours and the Soviet republics will remain difficult as long as hard currency shortages persist.

Remittances from overseas workers will provide some relief, although this big foreign exchange earner looks set to fall this year from the \$3bn in 1990.

The tourism industry represents the one bright spot, with early bookings indicating that receipts may well reach \$4bn in 1991, up from \$2.5bn projected for this year.

On public finances, Mrs Çiller's room for manoeuvre is limited. As a share of GNP, the Turkish public sector is the smallest of the Organisation for Economic Co-operation and Development (OECD). Public services are often inadequate. On the expenditure side,

civil servants' salaries and debt service comprise about 70 per cent of the total budget outlay. The army will want to see defence spending increase as it bids to upgrade key technologies. The government is also pledged to continue to support the vast GAP south-east Anatolian irrigation project vital if the economy of this troubled Kurdish-speaking region is to revive.

Most economists believe there is some scope to raise revenues in what is one of the least taxed countries in the OECD. The government has said it will review some of the tax exemptions and immunities. Interest paid on both government and other securities is currently tax deductible - an unnecessarily generous provision in an environment of high inflation.

The government's prescription for industrial recovery is more controversial. After years of market-based reforms, the new government is talking of engineering industrial development by way of incentives for foreign investors and subsidies for local producers. Privatisation is only to be used to provide equity capital for investment.

The programme, if implemented, will mark the biggest shift in Turkish policy since the days of import substitution in the 1950s. But it will take money. Without correcting the fiscal imbalance it is hard to see how government funds will be available for the sort of industrial promotion envisaged.

Equally, the monetary and fiscal reforms will be nothing without a more radical shake-up of the bank enterprise.

## Banks broaden their horizons

## Building ties overseas

NO longer content with their insulated domestic market, Turkish bankers are dipping their feet in international waters, embarking on joint ventures and acquisitions in Europe and the US.

The country's banking sector has become visibly more sophisticated in the past few years. The potential for growth in retail banking, with the introduction of credit cards and automated teller machines, was one incentive for Turkish banks to build ties abroad.

At the same time, a surge in foreign trade made Turkish businessmen, constantly on the lookout for cheaper financing, aware of different products offered on international markets.

According to Turkey's Banks Association, Turkish groups now control seven banks in western Europe and three in the US. It is no coincidence that their main activities are trade financing and foreign exchange transactions: these are the two areas where banks in Turkey have recently found it easiest to make money.

Foreign bankers in Istanbul dismiss the suggestion that Turkish expansion abroad might affect their own flourishing trade financing business. They acknowledge that by raising their profile through a foreign presence, Turkish banks can effectively increase their funding leverage. "A Turkish bank in Paris can get more deposits from other Paris banks much more easily than in Turkey, even if it's only a small operation," says a foreign banker.

Central bank supervision in Turkey is tighter than in the past. By 1993, the banks' capital adequacy ratios must be brought up to international levels and for the past three years, banks' accounts have been externally audited.

The preference shown so far for European Community countries reflects the belief of some Turkish bankers that gaining a foothold in Europe in advance of the single market will give them a competitive edge later in the 1990s.

However, some institutions such as Ziraat Bankasi, the state-controlled agricultural bank, are keen to establish a Turkish international network. Ziraat, Turkey's largest commercial bank, has transferred itself from an unwieldy state credit agency into an outward-looking modern institution under Mr Cokuglu Onsoy, a US-trained banker. Deutsche Türkische Bank, Ziraat's joint venture in Frankfurt with a local bank, with capital of DM35m, is intended to provide advanced financing assistance with the initial aim of securing a larger slice of German Turkish trade than a Ziraat branch could aspire to on its own. Ziraat is also making a US acquisition, taking advantage of the plunge in share values of American banks, as well as preparing joint ventures in Soviet republics.

Three other Turkish banks, two state-owned and one private, have together targeted the French market, setting up a joint venture in Paris with Banque Worms which is capitalised at \$100m. In addition to trade financing, the new institution, Banque de Bosphore, offers investment banking and capital market services. Like its Frankfurt counterpart, it also aims at servicing a large community of expatriate Turkish workers.

The privately-owned partner in the Paris venture, Finansbank, last year made the first Turkish bank acquisition in Switzerland, acquiring a local bank, PGB Privatbank Geneva, that had done very little business during two years in operation.

Mr Husnu Ozyegin, who founded Finansbank four years ago, has a reputation for being one of the most aggressive of younger Turkish bankers. His Swiss acquisition, seen as a launchpad for doing business with eastern Europe, has the advantage of being able to offer anonymity for customers under Swiss banking law.

At Istanbul Bank, another private institution, Mr Errol Aksoy is trading a similar path, with acquisitions in France and the US.

Istanbul holds a 76 per cent stake in Banque Internationale de Commerce (BIC) in Paris, with paid-up capital of \$770m. Last year it paid \$6 (eight) to take control of Park Avenue Bank, a New York institution with an unsuccessful record in private banking. Under Mr Aksoy, Park Avenue is focusing on specialised trade finance, offering a range of services to East Coast exporters.

"Our strategy is half local business, half international. We prefer to act as lead manager in the syndication market, keeping only a small part of the Turkish risk on our books," Mr Aksoy says.

However, foreign acquisitions have not always been plain sailing for Turkish banks. The Çukurova group, an industrial conglomerate which owns four banks - including one in Germany - was the leading bidder for British and Commonwealth Merchant Bank (BCMB) after its collapse in 1988. But the deal collapsed over two British clearing banks showed reluctance to roll over their interbank deposits with BCMB in order to provide it with liquidity.

Istanbul, too, had its share of difficulties in Britain. When it became clear that Bank of England approval would not be forthcoming for a BIC branch in London, a trade finance company was set up instead.

"We decided to start doing business in London anyway, establishing a presence and getting to know the market. We'll be applying for branch status early in 1993," Mr Aksoy says.

Kerim Hope

## BANKING

## Leaner times ahead

TURKISH bankers are preparing for leaner times. After the astonishing profits record of recent years, the industry looks set for a period of consolidation.

For the past six months, as the country approached elections, boardroom discussion has been dominated by one issue: that of leaner times.

The policy pursued by the central bank, leaning towards banks to expand their assets and switch to computerisation coupled with the growing budget deficit, have pushed up the cost of credit.

In real terms, only Ziraat the state agricultural bank, now offers negative real rates. The rate of interest on a one-year bank deposit reached 80 per cent in late November before falling on the announcement of Mr Onsoy's cabinet reshuffle. Turkish manufacturing, however, is holding close to 110 per cent net working capital.

The high reserve requirement - the proportion of a bank's deposits to be held at the central bank - is now about 13 per cent, adding to banks' expenses.

Bank intermediation expenses mean the difference between lending and deposit rates - large by the standards of other OECD (Organisation for Economic Co-operation and Development) economies.

The one comfort for bankers is that the volume of non-performing loans has turned out to be smaller than expected. The head of an Istanbul bank

estimated that less than 0.5 per cent of consumer loans would be written off.

Turkey's banking landscape has certainly changed dramatically since the financial crisis of 1982. Better managed and more professionally audited, in many ways Turkish banks have set a standard for the rest of the country's industry. Banks are the only institutions which by law have to be externally audited, lodging their accounts with the central bank.

The industry has mushroomed to finance Turkey's economic growth, which has averaged 6 per cent over the past decade. Today there seems to be a bank on every street corner. Many carry the names of the commodities which they were originally set up to finance.

Every self-respecting Turkish group has its own bank. Sabanci group, the largest industrial company, owns Akbank and the profitable private bank Koc Trading Bank. The American Dogus construction group owns Garanti Bankasi. Çukurova, another large Turkish conglomerate, is estimated to earn more than half its revenues from financial business from its Istanbul - Yapi Kredi bank, Pamukbank and Interbank.

Turkey's banking sector is still dominated by three big banks: Ziraatbank, the state-owned agricultural bank, Akbank, also state-owned, and the private Akbank. Together, these account for more than half the banking sector's assets.

Banks have traditionally been among the most profitable institutions in Turkey. Of the 100 or so listed companies on the Istanbul stock

exchange, the four best performers are banks. However the coming period may prove leaner. The quality of many loan books has deteriorated in the past two years as consumer lending has taken off and domestic investment has slowed down.

The easy relationships between banks and their affiliated companies will pose a serious challenge to banking supervisors. The banks have floated equity on the stock market, partly to meet the capital adequacy requirements of the Bank of International Settlements.

But most Turkish banks are still undercapitalised. Indeed, the equity positions in related companies can sometimes be more than the capital of the bank itself. To comply with the BIS, banks may now have to sell off some of their industrial participations.

The new government is widely expected to replace the heads of the

Where banks in the UK will focus on the coupon offered on a government gilt-edged stock, in Turkey, volume is the key indicator of the weekly treasury auction. Government securities account for about one third of banking assets, squeezing out the private sector's demand for investment capital. Under liquidity requirements, banks are obliged to hold 30 per cent of their deposits in government paper. Provided government bond rates reflect positive real interest rates, banks will make money. However, those holding government bonds enjoy tax exemptions, which encourages banks to hold treasury paper to reduce their tax liability.

Over the past six months, the industry has been preoccupied with a tug of war between the central bank and the government. Under Mr Rıdvan Sarıoğlu, the central bank has kept interest rates high to protect the currency and the government was keen to see rates drop to spur investment. "No one wanted to lose a deposit of more than three months," says a leading banker.

Investment has suffered, with private domestic investment falling in 1991 for the second time in a decade. This trend is reflected in a

shift in bank loan books with the emphasis increasingly on consumer credit rather than on lending to manufacturing industry.

Some economists are concerned at the recent proliferation of new banking licences. Issued to banks and new foreign banks. Another imponderable is the impact of the buying spree on bank balance sheets as Turkish banks swap up overseas operations in Europe and the US. The more conservative Turkish bankers dismiss the move as a fad.

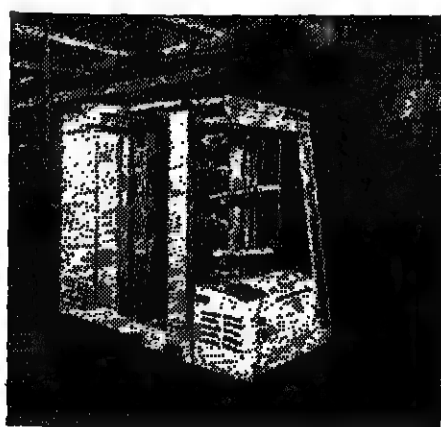
A richer prospect is the merger and acquisition business. Many in the industry expect corporate finance work to take off in the next few years as Turkey search out foreign partners and foreign investors take direct equity stakes to gain more management control over Turkish businesses.

Today, bankers wait to see how the new government will flesh out its proposals on tax reform and improve the efficiency of the state sector companies. One banker warned that the changes proposed by the new government, in reducing the prudential ratios, could in the short term increase banks' funding costs.

The first task will be to reduce the demand for treasury financing. By increasing the financial discipline of the state sector, the government hopes to cut the deficit. Only then will the government tackle the question of banking sector reforms.

John Murray Brown

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## TURKISH FINANCE INVESTMENT &amp; INDUSTRY 4

## STATE SECTOR REFORMS

## An uncertain future looms

MR Süleyman Demirel, the prime minister is choosing his words carefully. Reform of the state sector was never going to be easy in a country where "etatism" was once almost a national religion.

The government has nonetheless put the centre of its economic programme - Mrs Tansu Çiller, the minister in charge, prescribing a period of rehabilitation rather than a garage sale of state assets.

Mrs Çiller has given herself six months to push the necessary laws through parliament. The results may take a lot longer to realise.

In the short term at least, privatisation as set in motion by the outgoing Motherland party government, faces an uncertain future. As the World Bank argued in a report last year: "Turkey's privatisation effort has shrunk to being a technique for financing the budget deficit, with the latter pushed into the background."

The aim of the programme is to improve efficiency in the state sector as well as

the market economy. It is sought to spread share ownership in the economy using the flotation of state companies to give a boost to the country's infant stock exchange.

Its achievements have been modest. The sale of minority stakes in public companies raised about \$300m in 1990 and is expected to raise a further \$600m in 1991. The stock exchange had little appetite for companies while the block sale of shares to foreign interests encountered legal objections.

Unlike in Western Europe, in Turkey there has never been a great political momentum to roll back the frontiers of the state. Indeed, the Motherland party government never sought to garner a broad consensus behind its programmes, pushing ahead using its parliamentary majority.

Even the bureaucrats charged with implementing the programme often seem less than happy about a policy which ultimately aims to reduce their influence over the economy.

Mrs Çiller's proposals not rule out privatisation. But her short-term target is for institutional reform of state sector companies, investing funds where necessary and scaling back loss-making operations.

It faces a formidable task. The Turkish state constitutes a massive drain on national resources. In all, the government has stakes in 235 enterprises - either majority holdings, affiliates or minority interests - ranging from state utilities to trading and retail operations.

The state accounts for an estimated 45 per cent of gross

The management will no longer be appointed by the government

fixed investment, although this is much less than it was 10 years ago.

The internal debt of the public sector - central government subventions to other operating firms - is this year estimated at

TL18,000, or 11 per cent of the public sector borrowing requirement. In addition, the outstanding foreign debt of the state companies is more than \$4bn.

In the words of one Treasury official, the government could build 10 brand new universities with the money now used to keep the Zonguldak state coal corporation running. In short, Turkey can no longer foot the bill.

Mrs Çiller's plan is to rationalise the state sector, merging the companies according to their business activity. The enterprises will be consolidated as joint stock companies under the Turkish commercial code and organised under nine new holding companies. The management will no longer be appointed by the government but will be directly responsible to parliament.

Economists have been quick to point out the plan's shortcomings. One thing, the programme appears not to cover the main loss-makers - the state railways, the telecom company, the power utility, the tobacco and

alcohol monopoly and the Turkish grain board. Together, these are said to account for 90 per cent of the state corporations' total deficit. With these enterprises still controlled by their respective ministries, the problem of political interference will remain.

Even the more limited objective of improving the management could meet with legal objections. According to the constitution, all managers of state companies have to be civil servants, answering not to the commercial code but to civil service law. The idea of public sector managers being motivated by a profit incentive has still to take root.

The plan has clearly been shaped much by political as economic and commercial considerations. No government minister, especially one in a fragile coalition, can take responsibility for laying off thousands of workers. That decision would, under the new arrangement, be left to parliament. Zonguldak, for example, employs more than 50,000 men. The state telecom a whole employs almost 500,000.



Prime Minister Süleyman Demirel: choosing his words carefully

There could also be opposition within the coalition. On two occasions this year, the Council of State, the highest court of administrative law, has ruled to annul the sale of state enterprises.

It was Mr Demirel's own True Path party, DYP, which raised objections when the old government sold five cement companies to a French concern in 1988. A new concern has still not been fully resolved in the courts. The constitutional court ruled that the sale was

illegal, arguing that it contravened the terms of a 1987 decree which gave priority to domestic buyers.

Privatisation suffered another setback in November when the Council of State ruled against the 1990 sale of Uras, the airport caterer, to the Scandinavian Airlines System. On this occasion, it was the deputy from the Social Democratic Populists, the SHP, who first filed the suit.

The SHP is now opposing plans to sell the distribution

companies of Tek, the power utility, to domestic buyers.

The sale was one of the conditions for a \$500m World Bank loan to restructure the state concern.

With the DYP and SHP in coalition, the chances for further sell-offs appear fairly bleak. But then as one Turkish economist put it: "What you do in opposition is one thing. In government, people act differently."

John Murray Brown

## Kerim Hope on the car manufacturing industry

## Enjoying dynamic growth

LOOKING out of a taxi caught in one of Istanbul's frequent traffic jams, the impression is of being surrounded by an army of trim but old-fashioned saloons.

If their shapes are familiar, it is because the popular cars in Turkey are locally made versions of the Fiat 131 and Renault 12. The Turkish car industry is enjoying dynamic growth, with total sales forecast to rise above 230,000 units this year, a 40 per cent improvement over 1990. Industry analysts predict that by the end of the decade the domestic market will absorb 500,000 cars a year.

To meet the surge in demand, Fiat and Renault have rushed to expand their plants at Bursa in south-west Anatolia, introducing more up-to-date models. But competition is expected to intensify with the arrival in Turkey of a Japanese car maker.

Toyota has launched a \$400m joint venture with

Sabancı, a leading Turkish conglomerate, to produce the 1.6-litre Corolla at a greenfield site at Adapazarı in north-west Anatolia.

Sabancı holds a 50 per cent stake in the venture, while Toyota Motor Corporation and Mitsubishi Corporation have 10 and 10 per cent respectively. The project was delayed by difficulties in finding a suitable site within easy reach of Istanbul, the main Turkish market, with one third of total car sales. The first Corollas are now expected to roll off the assembly line late in 1992.

Meanwhile, a network of Toyota dealerships is being established around the country with the aim of whetting the Turkish consumer's appetite through a steady supply of imports, both of the Corolla and other Toyota models.

Japanese cars already head the list of imports, but their sales have been sharply cut in 1990 enabled them to compete with locally produced models. With duties now set at

30 per cent, imports account for almost one quarter of total sales. But further import penetration, particularly by European models, is restricted by a 10 per cent tariff and other sales services, according to industry analysts.

The Toyota factory is intended to make 100,000 cars a year, although it will take up to 18 months to reach this target from 12,000-15,000 units in the first 12 months of production.

The Corolla's engine and transmission system will initially be imported, probably from Toyota's UK plant. A parallel factory to manufacture electrical components is planned at Adapazarı; eventually about 70 per cent of the car will be local production.

"It's not realistic to try to produce a 100 per cent Turkish-built car," says Mr Özdemir Sabancı. "But the difference in import duties between built-up cars and auto components is not very big, so we need to be operating at full

capacity before we can become profitable."

Although wages in the Turkish auto industry have risen by about 30 per cent in the past year, approaching southern European levels, automation along Japanese lines is not a priority, according to Mr Sabancı. While assembly lines will be fully computerised, robots would be introduced only gradually as the firm gains experience. In fact the Corolla, aimed at a small but growing number of Turkish consumers looking for a more powerful and stylish car, is not expected to capture much more than 25 per cent of the local market.

"But just to maintain that percentage we would probably have to expand as soon as we reach full capacity," Mr Sabancı says. "There will be plenty of room for other manufacturers."

Little has been heard of a \$400m project by Peugeot and Citroën to produce the Peugeot 405 at a



The Turkish car industry: total sales are forecast to rise above 230,000 units this year

plant near Izmir on the Aegean coast since the collapse of Polysar International, the third partner in the venture.

Production of the Opel Vectra by General Motors of the US is underway at a plant at Tuzluköy near Izmir. A total of 5,000 cars - half the factory's annual capacity - will be shipped this year to France, Italy and Spain in an \$80m export deal.

Exports tend to play a secondary role in an industry based for years on import substitution. But Renault last year sold \$90m worth of cars, including a shipment to the Soviet republic of Moldavia.

This year, Fiat expected to earn \$18m from sending 3,000 completely knocked down kits (CKDs) for assembly in Egypt. Fiat, in a joint venture with the local holding group Koc, dominates Turkish car sales, with a 67 per cent share of the market.

"Most Turkish consumers still choose a roomy family car, but we think demand will grow both for an executive car and for a smaller car for young people and city driving," says Mr Ugurhan Yelken, chief executive of Tofaş Oto, the Fiat distribution company.

Fiat will have spent \$400m by next year on increasing plant capacity to produce the 1.6-litre Tempra. An additional \$600m investment is planned to bring two more models into

full production by 1993. These are likely to be the Tipo hatchback and a new small car, the successor to the Fiat 600.

Fiat expects to produce 110,000 units this year at Bursa, rising to 200,000 over the next three years. Almost 12,000 Tempras have been sold since production started a year ago, competing with the locally produced Renault 21 and imported Toyota Corollas. Within a few months the Tempra engine will be produced in Bursa, an important development in Fiat's strategy.

"Putting the Tempra engine into all the 131 models will allow us to introduce catalytic converters and prolong the life of this range," says Mr Franco Cossato, the plant manager.

Including the engine, the Tempra will have 60 per cent local manufacture. This compares with more than 95 per cent for the 131 series, for which only the carburettor, camshaft and a few electrical parts are imported. Twenty years of car-making in Bursa has spawned a network of local components suppliers, sometimes in co-operation with foreign manufacturers.

With only 1.8m privately-owned cars in a country of 67m people, the car producers feel confident there is almost unlimited room for growth.

## THE STOCK EXCHANGE

## Intent on expanding its services

AS ONE Istanbul broker put it: "We have more time these days in the delights of the Bosphorus." But that was before the formation of a new government in Turkey breathed some life into a floundering Istanbul stock exchange.

Turkey's newly formed coalition government has promised to curb public spending and to channel funds to stimulate the stagnant economy. It also pledged to diversify capital instruments which is welcome news to the exchange.

On November 26, shares shot up to an eight-month high in a rush of buying that lifted the market 21 per cent in two days. The 75-share index soared to 10,322 cent on March 27 when it had been at 8,454.02 the highest since April 27 when it stood at 8,454.02.

As well as the hopes for lower interest rates, the bourse was looking for possible tax changes in corporate equities and the return of foreign investors.

Mr Kemal Kocak, an official at the stock exchange, said that foreign investors had been attracted back to the market which by early December had stabilised after the recent surge. However, he said, the angueries were good. The market's price earnings

ratio at December 1 stood at 13.5 and the value of shares traded had jumped to TL31,300m; double the amount at the same stage last year.

Before the formation of the government coalition, the stock exchange had taken on an unwelcome and uneasy calm. Little new money was coming in and the ISE 75 index had taken a dive from which some brokers believed it would take a considerable time to recover.

The key, Istanbul brokers say, was the formation of a new government. Once that had been achieved, the hope was that the exchange's ISE index would start to take off again - as it did.

The market had declined significantly, Mr Kocak said. Small investors had lost confidence in the stock exchange and had put their money into the banks where they could earn more than 10 per cent interest on deposit accounts, or into foreign currency.

The market, he added, had become extremely volatile, with political events and concerns over the economic fundamentals keeping investors away.

In addition, foreign investors had avoided allocating fresh funds, which further depressed

the market, said Mr Sinan Arslaner, manager at Tekstilbank.

Brokers looked back with fond memories on the heady days of 1989, a vintage year when the exchange managed to put on a record high of 5,749 in August, ironically just as Iraq invaded neighbouring Kuwait. But the shockwaves from the war dragged down the market, leaving the index at 2,791 at the year end.

Since then the economy has been putting on a relatively lacklustre performance and political uncertainty has kept the market at bay.

The election in October produced a temporary political calm, but there was little incentive to invest. Short-term speculation was rife while the long-term investor waited for a change in the market.

Mr Yilmaz Karaman of the Istanbul brokers Rehber Menkul Kıymetler said the instability had hit the market hard; so hard that it had

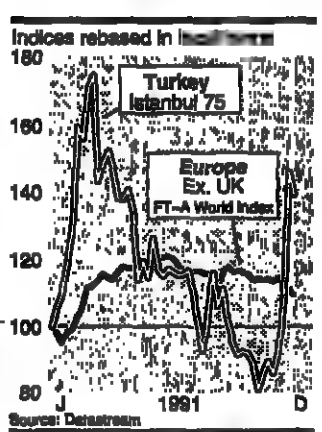
almost returned to its 1980 level.

He believed the cheapness of blue chips might in itself be sufficient to bring back investors. Once the upturn began he predicted that it would be strong.

The developing Istanbul stock market - it was opened in its present form in 1986 and to foreign investors in 1988 - has certainly displayed vigour in its early years. It has had to face challenges presented by its changing economic and political environment and those of a more elemental nature.

Turkey's high inflation - now standing at about 70 per cent - is one of its main problems. Inflation has resulted in the stock market having to compete with increasingly high bank interest rates.

But the ISE has in the main succeeded in performing well against the bank deposit rate, but last year it was just beaten by the banks. Helping it to counter the high bank interest rates were several factors, including the absence of capital gains tax, no dividend withholding tax, no stamp duty. An added incentive to the foreign investor is that earnings can be freely remitted overseas.



Source: Dataquest

It has also had to absorb the government's privatisation programme. Last year the Public Participation Administration (PPA), a government body responsible for privatisation, made bulk sales of six blue chip companies, causing instability in the market.

Mr Arslaner also pointed out that some issues had been too highly priced, for which he blamed the lack of consultation with the market. The tempo of privatisation which was introduced in part to boost the infant market has, however, slowed markedly this year as a result of the turbulent state of the stock market.

Mr Kalkavan believes that initially the process of privatisation had been too fast and that because of this any weakness in the market would be exacerbated. But he added, the government had improved its techniques.

One benefit of the slowdown in market activity was that the government was able to catch its breath. Since it is still a physical market, a rush of trading put great pressure on the system and this is an issue which is being addressed by the authorities.

At the end of October the number of companies trading on the exchange had risen to 133 and this is set to rise. The expansionist move is laudable but those working in the market realise that it will have to improve its facilities, both in terms of accommodation and the dealing system, if it is to achieve its ambitions.

Last month at a conference of fund managers in Istanbul, some of these problems were highlighted. The exchange was urged by fund managers from various brokerage houses to improve its technical service, automate trading and improve the disclosure of company figures which, they said, lagged behind international standards.

Fund managers also complained about the lack of information investors are called on the authorities to take action to improve institutional investment. Such a move would go some way to answering criticisms from some quarters that the

exchange has no trading - which is being manipulated by those who commit money for short-term gains.

The exchange is looking at these problems. It intends to move to a new building but progress has proved slow, and it is earnestly pursuing negotiations with the Vancouver exchange on a computer-based system which would improve its efficiency and facility expansion.

It is also working on new requirements for capital adequacy for brokers. The concern in the exchange that some brokers could be in trouble following the market downturn. It is estimated that the 10 top brokerage houses

account for 70 per cent of trading - which in the recent market downturn leaves slim pickings for the remainder.

Nonetheless the market is intent on expanding its services. Officials are looking at forward and options markets, the introduction of investment instruments for gold and other precious metals and at expanding capital markets operations.

Computerisation is obviously a key to some of these ambitions but this will have to go hand in hand with developing the market's regulatory system and building up a bedrock of institutional investment.

Bob Vincent

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مكاتب الأصيل



## TURKISH FINANCE INVESTMENT &amp; INDUSTRY

## THE SEED INDUSTRY

## Well established

TURKEY'S seed industry has established its roots in the country, with the private side of the industry - nurtured by foreign companies - taking a growing slice of the market.

The increasing influence of the private operators arrived with a new emphasis on the agricultural sector which tended to play second fiddle to the industrial build-up on which the Ozal administration had been concentrating.

In the early 1980s, the government began to open up the sector. A policy of liberalisation began in which the administration moved away from price controls for farmers and allowed more imports.

It also encouraged the introduction of new seeds. This was integral to the development of an efficient agriculture industry which was required to

place increasing emphasis on a growing population and which accounted for 10 per cent of exports in 1990.

The government then began to place increasing emphasis on private seed production. Foreign companies started to move in, seeking local partners.

Until then, hybrid seeds were virtually unknown in Turkey, except for a few varieties which had been smuggled in through the "suitcase trade".

Foreign companies were attracted by the climate, relatively cheap labour and the sales potential in Turkey.

There are now about 20 foreign companies operating in the country in collaboration with local enterprises. These

include Ciba-Geigy, Pioneer, Sandoz, Interstate, Cargill and Dahlgren. They are mainly US, French, Dutch and German concerns, and between 1985 and 1990 they have made considerable progress.

1988 was a landmark year with the formation of the Seed Industry Association, set up to establish a sector and represent the interests of the private companies. Since its inception it has grown rapidly in size and influence. It deals with issues such as registration, certification of seeds and production, and holds regular meetings with the Ministry of Agriculture.

In this organisation, whose members account for the bulk of private production, accounted for just

He warns that after the initial rush and expansion some companies may be forced to withdraw

10 per cent of total seed production. There was an almost corresponding decline in public production.

There are still private producers outside the industry association, but their production is exported, mainly to the European Community.

In 1990 the company produced 1,000 tonnes of seed and this year it hopes to increase this to 1,400 tonnes.

Mr Kutay at Ciba-Geigy, which specialises in corn seed used mainly for feed stuff, is bullish about the future. Three quarters of the operation's production is exported, mainly to the European Community.

The average seed yield in Turkey is greater than in the US and EC. The erratic weather in the country is also hitting seed growers, he added.

The US could, therefore, become an unreliable seed supplier, especially if predictions about the effect were correct. He said that already US growers were having difficulty meeting some commitments because of unexpected weather conditions in the past three years.

Bob Vincent



Bob Vincent examines the electronics industry

## Looking overseas for new business

Organisation which is

Alcatel of France and Northern Telecom of Canada.

The size of the market is indicated by the fact that last year the PTT invested about \$100m, but there is still a long way to go. The number of subscribers was lifted to 2.7m by the end of last year yet the number of lines per 100 inhabitants was still at a relatively low 13.

Investment, therefore, should be set to continue apace, providing there are no government cutbacks.

The beneficiary will be Telecom, formerly a part of PTT which was floated on the stock market in 1987. Ninety per cent of its sales are to the PTT, but it is anxious to reduce this dependence, to protect itself against any spending cutbacks, and to use the cash to increase exports. It has a subsidiary of Northern Telecom which has developed a design capability, has been pushing its exports.

The consumer side of electronics is, however, a stranger to exports. Last year, for example, exports of television sets jumped to 1.2m, a three-fold increase on 1989. The white goods sector, dominated by Arçelik and Profilo, is estimated to have exported about 10 per cent of production last year.

Turkish companies are intent on building up their overseas markets although the government has a tight policy on foreign exchange. They have a tight policy on foreign exchange. They have a tight policy on foreign exchange.

They are sitting on a market with substantial potential which should provide a firm base for their export ambitions and they are protected by tariffs on finished goods which average about 40 per cent, although these are gradually coming down.

It is a large and young market to target - Turkey's population is about 57m, half of whom are under 20 - and the market is far from saturated. For example there were, according to estimates, only 97 refrigerators and 111 television sets per 1,000 inhabitants in 1990, well below Western standards.

The leading companies exploit the market through networks of dealerships or by setting up their own, cheaper plants.

In their search for overseas markets, companies have been knocking on doors in Algeria for beyond these regarded as being in the captive areas, such as the Middle East and neighbouring countries. Western and Eastern Europe and the US are targets.

Bekoteknik, part of the group, is one of the top TV manufacturers, along with Vestal and Telra. Last year it doubled the number of units it turned out to 100,000, with exports to Europe accounting for more than 20 per cent. The company, which produces under its own and other Koc brand names, manufactures and assembles televisions and video and audio equipment. It also makes

registers.

Mr Gözaydin said the company was exporting to the Middle East, North Africa, the Soviet Union and Europe about 10 per cent of turnover, mainly TVs. Overall turnover this year should be well over \$400m.

The company has set up a factory in Poland through a long-established relationship there. This would produce TVs, audio and video products and cash registers and it expected to produce some white goods there.

The company was looking at further ventures in Europe.

The company is thus setting itself ambitious goals with the companies confident they can remain competitive in tough markets. Doubtless they have achieved a great deal, not least in the quality of their products.

Some analysts point out, however, that inflation has shielded inefficiencies within the industry which, said one, has sought to drive up production while making similar advances in efficiency.

In addition, Turkish companies may have in the battle in foreign markets against a background of continuing high inflation, higher wages and an increasingly competitive

Profilo, with a wide of companies producing telecommunication equipment and white and brown goods, exports to well over 30 countries and has developed strong links with a range of

foreign companies. These include IBM of Germany, Thomson Consumer Electronics of France, which takes in Telefunken and other brands, Singer of the US, Olivetti of Italy and Sony of Japan.

The company has built a large manufacturing complex at Çerkezköy and continues to pump in money in the shape of all the latest technology, including robots and other computerised machines.

Last year it spent TL100bn modernising its white goods PEG Profilo plants, and Mr Kanihi said they were continuing to pump in new machinery and plant totalling another TL100bn.

Last year, Profilo produced 320,000 TVs, of which about 100,000 were exported, and this is set to rise.

Mr Farzad Kuchani, general manager at Profilo's Telra, said the group would have to export TVs to run their plants to capacity. Over 2½ years the company has invested TL150bn of which half has been spent.

He said the group had concentrated on the European Community market since this market was getting tighter they were looking to the east European countries which the company regarded as an increasingly important market, and to the US.

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TURKEY'S electronics industry is increasingly looking overseas for business. The industry, which was worth \$2bn-plus last year, has been extending its tentacles overseas. As Mr Cefi Kanihi, general co-ordinator at the Profilo conglomerate, put it: "Domestic demand is not enough for our ambitions."

Such a statement is an indication of how far the industry has come from the time when the government identified the need for an indigenous electronics industry. The industries were largely based through licensing deals with foreign companies which provided the know-how and materials for the assembly of a range of products.

Turkish companies and their foreign partners are thus able to launch the industry with the latest technology and without the burden of old investments. Turkey has also provided a source of relatively cheap labour, although costs are rising.

The foreign links, both commercial and technical, have been and in some cases still are integral to the growth of companies such as Profilo's Vestal, which is going through a tough period, Profilo and Koc which dominate the domestic goods side.

But the Turkish groups have ploughed money into improving production techniques and into parts manufacture which is particularly strong in high-growth white goods where Koc's Arçelik and Profilo's Bekoteknik are leaders.

The leading Turkish electronic groups based in Istanbul are regarded as more operators of screwdriver plants. Those in the industry now see things differently, pointing to the growing sophistication of local operations and the increasing amounts of money being spent on research and development.

Mr Kanihi, the one, maintains that the group imports no more than 10 per cent of its components. Mr Kanihi, the one, maintains that the group imports no more than 10 per cent of its components.

Mr Muvaffak Gözaydin, president of Koc's Bekoteknik, said they aimed for a mixture of local and imported parts which would give them quality at the right price so that they could more than hold their own in the domestic market and build up export markets which were increasingly important to maintaining economies of scale.

In the telecommunications side, the government has spurred rapid growth through the state monopoly of the Post Office and Telecommunications

Bob Vincent

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# The Pacific

Writes John Madeley

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## LONDON STOCK EXCHANGE

# Equities slip lower in troubled session

By Terry Byland, UK Stock Market Editor

**SLUGGISH** UK stock market was restrained further yesterday by a delayed opening. Seag electronic trading system and widespread problems with commuter rail networks following renewed terrorist activity in London. Although there was a number of special features in equities, overall turnover was poor and the market made little response to economic data on domestic retail sales and industrial output.

Starts at securities firms had a hard struggle to reach their offices yesterday morning after London's main railway stations were closed temporarily following a bomb explosion close to Clapham Junction, the important rail junction. Because of these problems, it was agreed to delay the official

opening of the stock market until 9.00am. But there were fresh problems for traders, when the Stock Exchange building was closed because of a fire bomb warning, causing some disruption to company news reporting systems. When trading did get under way, share prices were very thin and share prices began to sag as an early premium on the futures market was trimmed. The FT-SE

quickly fell by 15 to 2,440.8. Share prices steadied later without showing much enthusiasm for news. Sales of new issues gained a little, but while manufacturing output had risen by 0.2% in October, the UK Treasury said that these figures were consistent with its recovery forecast, but the stock market finally took a somewhat negative view of the statistics.

At mid-session, the stock market was within 10 points of its overnight level but, with the institutions still remaining on the sidelines of the UK market, there was no strength in the rally. The London market then resumed its downward drift as Wall Street made a slow recovery to the latest statistics on the US economy. In spite of a gain of 14 Dow points on Wall Street in UK hours, the FT-SE index closed down 10.8 at 2,440.8.

## Clouds over Reckitt

**FOOD AND DRUGS** group Reckitt & Coleman fell 21 to 613p after third quarter results cut their forecasts for forthcoming profits. The house came down to 2,255m from 2,265m after forecasting 2,272m in August. Hoare's figure for 1992 has been pared by 220m to 2,255m.

Hoare moved its stance on the stock held to overvalued, but said the company's fundamentals were sound. Mr James Culverwell of Hoare said the cut was prompted by continuing weakness in Reckitt's big markets, especially North America, Australia and Europe. He added that he was not turning aggressive seller because "if Reckitt is finding things tough at the moment, other companies are finding it tougher."

## BT 'new' weak

The marginal uptick in BT "new" shares last Friday proved a short-lived rally. The rating fell to 246p and persistent small gains from the market. Turnover in the "new" was 5.5m shares. The partly-paid shares were sold to private investors at 246p, with institutional investors paying 125p a share.

It was pointed out by telecom specialists that the majority of the selling was UK-sourced, with most of the European and Japanese institutional buyers still firm holders of the stock. Disappointed equity salesmen also pointed out that the market was bracing itself for a flood of selling pressure from small investors scheduled to receive their share certificates tomorrow. Other factors said to be holding BT "new" back include the stock going ex the interim dividend on January 13, and the next moves by Ofcom, which is expected to publish its consultation document towards the end of next month.

## Rolls-Royce busy

Enthusiasm over a large order for Rolls-Royce was countered by bearish profit forecasts from at least two analysts and the shares saw good two-way business before ending 3p off at 199p on 6.1m shares traded.

The good news was that the engine manufacturer had gained a United Parcel Service contract, worth up to \$900m (250m) to provide its RB211-535 engines for 787 aircraft. There had been hints of this in the market on Friday, but the shares might have been expected to improve as the hard announcement. They were held back by profit forecasts cut from Strauss Turnbull, and more significantly, Hoare Govett, broker to the company.

Strauss brought its estimate for this year down by 15m to 255m, at the bottom of the range of analysts' expectations. It cut its 1992 figure by 10m to 210m. Mr John Cunningham of Strauss had already been

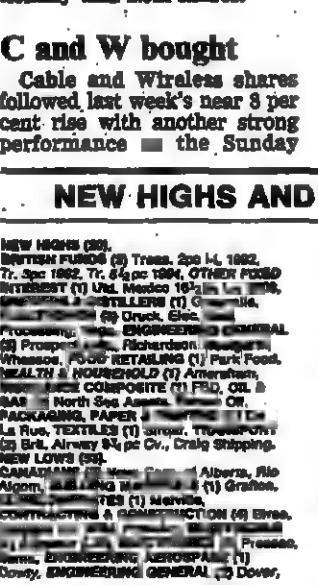
## Account Dealing Dates

the shares saw good two-way business before ending a net 3 off at 125p on 6.1m shares traded.

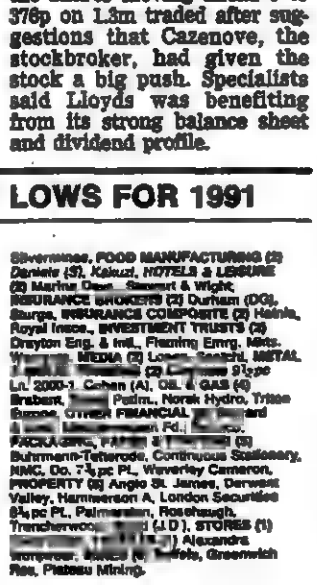
The good news was that the engine manufacturers had signed a United States Service contract, worth up to \$900m (\$500m) to provide its RB211-5 engines for twenty 757 aircraft. There had been hints of this in the market on Friday but the shares might have been expected to improve before the announcement. They were held back by profit forecasts cuts from Strauss Turnbull and, more significantly, Moore Govett, broker to the

Strauss brought its estimate for this year down by 2.5m to 45m, to the bottom of the range of analysts' expectations. It cut its 1992 figure by 210m to 46.5m. Mr. J. Cunningham had already been

## FT-A All-Share Index



## Equity Shares Traded



## NEW HIGHS AND LOWS FOR 1991

Company	High	Low
British Airways	1,200	1,100
British Telecom	2,500	2,400
British Petroleum	1,500	1,400
British Steel	1,800	1,700

## APPOINTMENTS

**Changes in train at Orient-Express**  
With the impending departure of three top executives at ORIENT-EXPRESS Hotels, the train-to-hotels... is filling the gaps in a move that may herald a restructuring of its leisure interests.

## Marketing on BA board

Robert Ayling has joined the board of British Airways. Ayling's appointment comes exactly three months after his promotion to marketing director from deputy secretary and legal director. He replaced Liam... who, in a highly publicised move, became chief executive of retail...

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## FINANCIAL TIMES STOCK INDICES

	87.34	87.39	87.12	86.97	86.81	82.87		82.17	82.17	49.18
							(18/8)	(2/1)	(19/35)	(31/75)
FTSE 100	87.49	87.67	87.12	87.08	86.93	82.87	87.49	86.59	86.6	49.18
							(18/12)	(2/1)	(26/1147)	(31/75)
Ordinary Shares	1855.4	1856.2	1856.2	1856.4	1856.2	1856.2	1856.2	1856.2	1856.2	1856.2
							(2/2)	(2/2)	(2/2)	(2/2)
1st Div	152.1	152.1	152.1	152.1	152.1	152.1	152.1	152.1	152.1	152.1
							(11/7)	(11/7)	(11/7)	(11/7)
FT-SE	2423.3	2423.3	2423.3	2423.3	2423.3	2423.3	2423.3	2423.3	2423.3	2423.3
							(2/8)	(18/1)	(2/8/91)	(2/8/91)
FT-SE Eurotrack 200	1092.86	1092.86	1092.86	1092.86	1092.86	1092.86	1092.86	1092.86	1092.86	1092.86
							(18/1)	(18/1)	(18/1)	(18/1)
	4.99	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
● Earning	7.43	7.43	7.43	7.43	7.43	7.43	7.43	7.43	7.43	7.43
% (full)										
Ratio (Net/9)	16.75	16.75	16.75	16.75	16.75	16.75	16.75	16.75	16.75	16.75
4.45pm										
Equity Turnover (cm)	858.56	1113.54	858.56	858.56	858.56	858.56	858.56	858.56	858.56	858.56
Equity Basepoint	25.894	25.894	25.894	25.894	25.894	25.894	25.894	25.894	25.894	25.894
Traded (mil)	401.8	401.8	401.8	401.8	401.8	401.8	401.8	401.8	401.8	401.8
Ordinary Share Index, Hourly changes										
Day's High										
Day's Low										
Open 1859.1	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm		
	1859.1	1859.1	1859.1	1859.1	1859.1	1859.1	1859.1	1859.1		
FT-SE 100, Hourly										
Day's High										
Day's Low										
Open 2446.08	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm		
	2446.08	2446.08	2446.08	2446.08	2446.08	2446.08	2446.08	2446.08		
FT-SE Eurotrack 200, Hourly changes										
Day's High										
Day's Low										
Open 1105.02	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm		
	1105.02	1105.02	1105.02	1105.02	1105.02	1105.02	1105.02	1105.02		

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	5
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**MANAGED FUNDS NOTES**  
Prices are in cents unless otherwise indicated and those designated S with prefix refer to U.S. dollars. Yields % allow for all taxing expenses. Prices of certain closed-end funds are based on the last available closing bid price. A sales charge, a Distribution fee of U.S. \$2.00, a Periodic premium insurance plans a Share premium insurance plan. Designated as Luxembourg by a UGITS (Undertakings for Collective Investments in Securities) fund. The fund's expenses include all expenses except agent's commission. 2. Previous bid price 3. Secretary price 4. Suspended or yield before Jersey tax 5. Suspension, or only available for Luxembourg. 6. Yield from Luxembourg share available for NAV increase but is divided.  
1. Funds not S.B. recognized. The regulatory authorities for these funds are Germany: Financial Services Commission; Luxembourg: Grand Ducal Commission; U.S.: Financial Supervisors' Commission; Jersey: Commercial Relations Department; Luxembourg: Institut



## FOREIGN EXCHANGES

## Dollar drifts in thin market

THE DOLLAR drifted lower in this pre-Christmas dealing as attention switched from the Soviet Union to the possibility that US interest rates might be lowered this week and German rates raised.

The dollar traded in a narrow range of DM1.5740 and DM1.5840 and finished the session in the middle at DM1.5785 from DM1.5825 on Friday. It finished lower against the yen, at Y138.45 from Y139.80.

For much of the European day, turnover was depressed as the London market turned quiet after the disruption to transport caused by a bomb attack near a railway station.

The dollar had been edging higher last week as its main haven qualities attracted investors, worried by the political turmoil in the Soviet Union. But with few fresh developments to capture the market's interest, the dollar edged lower.

Depressing the US currency speculation that the Federal Reserve, at its open market committee meeting today, would cut the discount rate by 25 basis points.

Further downward pressure on the dollar may come on Thursday when the Bundesbank council will meet.

will maintain the squeeze on inflation by raising the Lombard rate to 9% per cent from 8% per cent.

The other factor causing the dollar to decline was the latest batch of US economic statistics, which underscored market belief that a cut in interest rates is imminent.

November industrial production fell by 0.4 per cent compared with October's unchanged number and the unemployment rate rose to 6.1 per cent from 6.0 per cent.

Capacity utilisation in November dipped to 79.1 from 79.8 in October and forecasts of 79.4. Analysts said a big fall in output from the automotive sector was particularly worrying.

The dollar's fall on the foreign exchange market was also caused by strong buying interest against the mark before dipping in the session.

worries about the economy crept back into the market. Initially, sterling rose by a penny to DM2.8500 as two orders worth around £100m in total, to buy pounds for marks were executed in London and Frankfurt.

But sterling fell back to close unchanged on the day at DM2.8750 as the market concentrated on a 1 per cent decline in manufacturing output in October, compared with forecasts of a 1 per cent rise. Output in September fell 0.3 per cent.

Analysts also still assessing the comments on Friday by Norman Lamont, the UK Chancellor, when he said that sterling would move to the narrow 2% per cent band in the ERM as a central aim of DM2.95. Mr Mark Austin, at Hongkong Shanghai Bank, said: "Just as in the run-up to ERM entry, sterling being talked up by officials."

## EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Spanish Peseta	100	165.48	-0.1
Italian Lira	1,000	2036.27	-0.1
French Franc	100	6.55957	-0.1
German Mark	100	1.93636	-0.1
Swiss Franc	100	1.73633	-0.1
Dutch Guilder	100	2.36363	-0.1
Belgian Franc	100	20.3609	-0.1
Austrian Schilling	100	13.7603	-0.1
Portuguese Escudo	100	200.482	-0.1
Irish Punt	100	7.87564	-0.1
Greek Drachma	100	340.750	-0.1
Yugoslav Dinar	100	13.6371	-0.1
Czech Koruna	100	16.6021	-0.1
Slovak Koruna	100	15.7500	-0.1
Hungarian Forint	100	200.482	-0.1
Romanian Leu	100	16.6021	-0.1
Bulgarian Lev	100	1.93636	-0.1
Soviet Ruble	100	16.6021	-0.1

Percentages are calculated on the basis of the previous day's closing rate. The percentage change is calculated on the basis of the previous day's closing rate. The percentage change is calculated on the basis of the previous day's closing rate.

## POUND SPOT - FORWARD AGAINST THE POUND

Period	Spot	Forward	% Change
1 month	1.5785	1.5785	0.0
3 months	1.5785	1.5785	0.0
6 months	1.5785	1.5785	0.0
12 months	1.5785	1.5785	0.0

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Period	Spot	Forward	% Change
1 month	1.5785	1.5785	0.0
3 months	1.5785	1.5785	0.0
6 months	1.5785	1.5785	0.0
12 months	1.5785	1.5785	0.0

## EURO CURRENCY INTEREST RATES

Currency	Rate	% Change
Spanish Peseta	165.48	-0.1
Italian Lira	2036.27	-0.1
French Franc	6.55957	-0.1
German Mark	1.93636	-0.1
Swiss Franc	1.73633	-0.1
Dutch Guilder	2.36363	-0.1
Belgian Franc	20.3609	-0.1
Austrian Schilling	13.7603	-0.1
Portuguese Escudo	200.482	-0.1
Irish Punt	7.87564	-0.1
Greek Drachma	340.750	-0.1
Yugoslav Dinar	13.6371	-0.1
Czech Koruna	16.6021	-0.1
Slovak Koruna	15.7500	-0.1
Hungarian Forint	200.482	-0.1
Romanian Leu	16.6021	-0.1
Bulgarian Lev	1.93636	-0.1
Soviet Ruble	16.6021	-0.1

## EXCHANGE CROSS RATES

Currency	Rate	% Change
Spanish Peseta	165.48	-0.1
Italian Lira	2036.27	-0.1
French Franc	6.55957	-0.1
German Mark	1.93636	-0.1
Swiss Franc	1.73633	-0.1
Dutch Guilder	2.36363	-0.1
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## FINANCIAL FUTURES AND OPTIONS

Contract	Price	% Change
3-month T-bill	100.00	0.0
6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

Contract	Price	% Change
3-month T-bill	100.00	0.0
6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

Contract	Price	% Change
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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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3-month T-bill	100.00	0.0
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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

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12-month T-bill	100.00	0.0

Contract	Price	% Change
3-month T-bill	100.00	0.0
6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

## Money Market

## Trust Funds

Contract	Price	% Change
3-month T-bill	100.00	0.0
6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

## Money Market

## Bank Accounts

Contract	Price	% Change
3-month T-bill	100.00	0.0
6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

## Money Market

## Bank Accounts

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3-month T-bill	100.00	0.0
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## Money Market

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## Money Market

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## Money Market

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## Money Market

## Bank Accounts

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## Money Market

## Bank Accounts

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6-month T-bill	100.00	0.0
12-month T-bill	100.00	0.0

## MONEY MARKETS

## UK rates firmer

UK MONEY markets were slightly firmer as sterling gave up early gains against the D-Mark on the exchange markets.

Three months money rate at 10 1/2% per cent, up 1/4 point from 10 1/4% per cent, and the 6 months rate unchanged at 10 1/4% per cent.



CANADA									
Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low
TORONTO									
3:00 pm prices December 16									
Quotations in cents unless marked S									
3700 Alcan	PE	57 1/2	57	57 1/2	0	15200	Can Pac	518	518
4000 Agropur		425	425	425	0	200	Cashflow	57	57
4000 Air Can		57 1/2	57 1/2	57 1/2	0	61800	Crown A	18	18
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	15200	Devcon A	21	21
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	200	Domestic	57	57
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	4700	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	6900	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	7800	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8200	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8300	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8400	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8500	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8600	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8700	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8800	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	8900	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9000	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9100	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9200	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9300	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9400	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9500	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9600	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9700	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9800	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	9900	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10000	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10100	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10200	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10300	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10400	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10500	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10600	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10700	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10800	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2	51 1/2	0	10900	Domestic	57 1/2	57 1/2
4000 Alcan	EN	51 1/2	51 1/2						



## 3:00 pm prices, December 16

**Continued on next page**

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**NASDAQ NATIONAL MARKET**

3:00 pm prices December 18

[illegible]

## 3:00 pm prices December 16

[illegible]**FINANCIAL TIMES**



## AMERICA

## Dow's rally continues on hopes of interest rate cut

## Wall Street

GROWING HOPES of an interest rate cut meant that news of a bigger-than-expected decline in monthly industrial production failed to interrupt the stock market's rise yesterday morning, writes *Patrick Harverson* in New York.

By 1 pm the Dow Jones Industrial Average was up 12.97 at 2,927.33. The more broadly based Standard & Poor's 500 was also higher at 388.57, while the Nasdaq composite of over-the-counter stocks added 1.30 to 542.90. Volume on the NYSE was 99m shares.

The market opened surprisingly firm, given that the 0.4 per cent decline in November industrial production reported by the Federal Reserve at 8.30 am was twice analysts' forecasts. The unwillingness of investors to sell on the news suggested that the weak state of the economy had already been factored into prices. The fact that shares actually rose after the figure was announced might have indicated that hopes of further interest rate cuts - the Fed's Open Market Committee meets today to discuss policy - are keeping up investors' spirits.

Among individual stocks,

DuPont fell 4% to \$43 1/2 as the market digested last Friday's late news that the company will be increasing its planned fourth-quarter charge by \$350m, which will take the overall charge to \$75m and push quarterly earnings into the red. The charge is being made to cover the costs of recalling an anti-tumour growth product for plants that was withdrawn from the market in March because some shipments were found to be contaminated with a herbicide.

Upjohn fell 4% to \$39 1/2, troubled by a television report about alleged side-effects of Halcion, its top-selling sleeping drug which has been temporarily banned in the UK. Upjohn denounced the television reports as misleading and irresponsible. The company also said it would be appealing against the suspension of Halcion in the UK.

Nike rose 1% to \$83 1/2 after the sports shoe maker announced a small increase in second quarter earnings. Reebok, Nike's big rival, rose 1% to \$27 1/2 in sympathy, while LA Gear fell 1% to \$10 1/2.

Bank of Boston fell 1% to \$10 1/2 on reports that the bank's merger talks with Shawmut National are nearing fruition, and that an agreement could be announced as

early as this week.

USX-Marathon rose 4% to \$22 1/2 on the news that its parent, USX (up 4% to \$25 1/2), has positioned an offering of 20m new USX-Marathon common shares because of the market's uncertain conditions.

Commonwealth Edison fell 2% to \$38 1/2 after the Illinois Supreme Court sent a rate case under appeal back to the regulators who had previously granted the power company a smaller rate increase than it had requested.

## Canada

TORONTO STOCKS recovered slightly by midday, but remained weak. The composite index was down 8.4 at 3,351.1, up from a low of 3,345.02.

Declining issues led advances by 219 to 171 in light volume of 10m shares valued at C\$120m.

Nova Corp of Alberta recovered from a low of C\$6 1/2, slipping C\$1/2 to C\$6 3/4. The company said late on Friday that it would take a fourth-quarter charge against earnings of C\$875m.

Deprenyl Research rose C\$1/2 to C\$19 1/2. The company said it had filed an investigatory new drug application with the Canadian health protection branch for the approval of a drug for Alzheimer's disease.

## MARKETS IN PERSPECTIVE

	1 Week	4 Weeks	1 Year	Start of '91	Start of '90	Start of '89
Austria	-3.28	-7.91	-18.85	-13.34	-13.33	-18.40
Belgium	+1.59	+1.61	+4.69	+8.95	+10.06	+3.62
Denmark	-0.59	-5.38	+13.15	+16.87	+16.47	+8.66
Finland	-3.32	-12.40	-14.74	-14.90	-23.58	-26.06
France	+0.54	-8.50	+4.03	+11.67	+11.66	+5.30
Germany	-0.46	-5.21	-3.64	+5.04	+5.41	-0.77
Ireland	+4.48	-3.23	+8.86	+15.44	+16.08	+9.30
Italy	-0.78	-4.09	-11.13	-5.34	-6.10	-10.65
Netherlands	+1.22	-4.47	+14.95	+15.27	+15.78	+9.00
Norway	+4.07	-5.94	-11.28	-8.77	-8.76	-14.09
Spain	-1.35	-3.12	+2.28	+10.43	+11.07	+4.57
Sweden	+0.11	-5.75	+4.65	+9.78	+13.60	+6.96
Switzerland	+0.89	-7.09	+13.57	+17.38	+13.67	+7.02
UK	+2.50	-4.21	+12.48	+13.81	+13.81	+7.15
EUROPE	+1.11	-5.10	+6.32	+10.69	+10.54	+4.87
Australia	+1.04	-4.63	+21.58	+25.08	+23.37	+26.57
Hong Kong	-0.79	-2.61	+34.38	+38.08	+40.09	+40.55
Japan	+1.19	-4.06	-3.38	+0.99	+12.51	+5.82
Malaysia	+1.19	-1.41	+1.33	-1.30	+3.01	-3.03
New Zealand	-0.76	-6.41	+8.97	+10.59	+11.58	+5.04
Singapore	+0.47	-2.56	+21.27	+22.00	+37.41	+28.11
Canada	-2.26	-5.54	+0.48	+0.16	+8.12	+1.79
USA	+1.35	+0.46	+17.88	+17.48	+24.75	+17.48
Mexico	-7.32	-13.42	+108.64	+113.70	+122.48	+109.46
South Africa	-1.30	-1.75	+29.33	+28.10	+44.43	+35.97
World Index	+1.05	-2.87	+7.76	+10.38	+17.25	+10.38

## EUROPE

## Milan and Paris extend recovery in thin trade

RECOVERY in thin volume continued in the Milan and French equity markets yesterday, but the picture elsewhere was gloomy, writes *Chris M. Smith*.

MILAN majored on banks and other financials as it opened the January account with a 1 1/4 per cent rise in thin volume. The Comit index climbed 7.21 higher at 459.96.

Banco di Roma jumped 1.92, or 9 per cent, to L2,350 on the hope that its merger with Banco Santo Spirito will take effect before the end of this year. Stocks rising 3 per cent and more included Credito Italiano up 1.82 at L1,965.

The insurer, Generali, closed L515 higher at L2,741.5, and rose another L235 on the kerf. The Milan merchant bank, Mediobanca, joined in with a rise of L610 to L13,900.

PARIS recovered from mid-session weakness on gentle buying by institutions. The CAC 40 index closed 6.53 up at 1,696.80, near the day's high of 1,698.51 and the market's fourth successive rise. Turnover was light at about FF1.6bn, down from FF2.3bn.

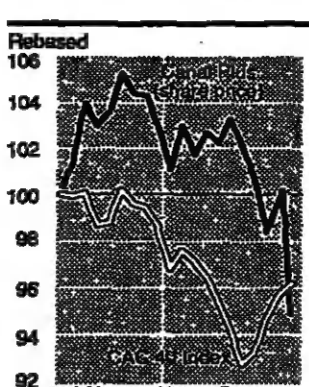
The day's principal feature was Canal Plus, which dropped to a day's low of FF2,650, before closing FF2,654 or 6.2 per cent down at FF2,698 in active trading of 137,775 shares.

The decline was on speculation that merger talks would lead the pay-television station to acquire Havas, the media group, which gained FF14.90 or 3.5 per cent to FF434.90. The stock was also hurt by news that tax inspectors have been given the right to examine the Canal Plus subscriber list to track down non-licence payers.

Canal Plus had outperformed the market in recent weeks after recommendations from a number of brokers in October and November.

FRANKFURT was influenced mainly by the reluctance of brokers to deal as the holiday season approaches. Volume fell from DM3.7bn to DM2.2bn. After a 1.64 decline to 632.08 in the FAZ index at mid-session, the DAX closed 5.45 lower at 1,552.89.

The main price change, a DM16.20 drop to DM200.80 in the Siemens computer arm, Siemens-Nixdorf, reflected last week's news that the parent had reached a 95 per cent holding in S-N, that its cash offer of DM255 a share was now withdrawn and that a share



Source: Datastream

exchange alternative would not follow until next March. AMSTERDAM closed mixed in quiet trading. The CBS Tendency index added 0.2 to 88.2. Elsevier, which has been attracting foreign demand, rose F11.30 to F118.10, while Rodamco, the property investment fund, gained F11.30 to F159 after the weekend's news that ABP, the civil servants'

## By Jacqueline Moore

WORLD STOCK markets managed to shake off some of their recent gloom and moved higher last week, after five successive weeks of decline. Most leading markets rebounded, including the US, Japan and the UK which each rose by more than 1 per cent in local currency terms, according to the FT-Actuaries indices.

The gains were concentrated in the second half of the week. On Thursday, Wall Street broke a seven-day losing streak on evidence that inflationary pressures were decreasing. The following day, Tokyo's Nikkei index, which had reached a 1991 low during trading on Wednesday, leapt 4.8 per cent - its best gain of the year. The rise was partly on relief that the worrying December futures settlement was now over. The firm Japanese market in turn helped Wall Street to register a second consecutive strong gain on the Friday.

Europe firmed 1.1 per cent on the week, but this figure disguises a number of poor per-

formances on the Continent. Among the main bourses, Germany, Italy and Spain all moved lower, while Austria and Finland suffered sharp falls of more than 3 per cent.

Indeed, the European gain was largely thanks to one market, London: excluding the UK, the Europe index managed to rise only 0.1 per cent. The British rally was partly technical, and partly triggered by a belief that last week's European Community summit at Maastricht had improved the current UK government's chances of re-election next year. Sterling strengthened for similar reasons.

The UK was not the only winner within Europe, however. Ireland and Norway both advanced by more than 4 per cent in local currencies. Mr Robbie Kelleher of Davy's, the Dublin-based broker, says the Irish market was driven higher by the recovery in overseas markets.

He adds, however, that he believes Irish stocks to be undervalued relative to other markets. "If there is a recovery in markets next year, Dublin is poised to more than participate

in it, particularly the cyclical stocks," he says. Ireland is set to end the year as one of the world's best markets, having risen more than 15 per cent in local currency terms - a performance exceeded within Europe only by Switzerland and Denmark. However, last week's other big riser, Norway, remains one of the poorest performers, having lost more than 8 per cent on the year to date.

Kleinwort Benson wrote in its Norway Monthly, published last Tuesday: "From a fundamental point of view, we think that the market is fairly priced. However, as the market sentiment is extremely negative, it is difficult to say whether the bottom has been reached. The time to buy may come during spring/summer 1992."

In sharp contrast, the best market within the FT-Actuaries indices, Mexico, has jumped more than 100 per cent in local currency, sterling and dollar terms. In recent weeks, however, the market has been in retreat on worries about the health of the economy of the main trading partner, the US.

## ASIA PACIFIC

## Arbitrage-related buying outweighs profit-taking

## Tokyo

SMALL-LOT profit-taking depressed shares prices initially yesterday, but the Nikkei average closed with a modest net gain on arbitrage-related buying, writes *Emilio Terazono* in Tokyo.

The 225-issue index ended 81.77 up at 22,536.67 after a day's high of 22,633.52 and a low of 22,546.84. Profit-taking after last Friday's jump of 1,042.33 points or 4.8 per cent depressed the index in the morning session, but bargain hunting by investment trusts and arbitrage-related index buying provided support.

Volume dropped from 700m shares to 250m. In spite of the sense of relief that the December futures settlement, which had unnerved market participants, was now out of the way, most investors remained inactive because of the lack of news. "Current levels are not attractive for buying or selling," said Mr Masami Okuma at UBS Phillips & Drew.

Gain finally led losses by 555 to 428 with 169 issues unchanged. The Topix index of all first section stocks added 2.03 at 1,738.18 although, in London, the ISE/Nikkei 50 index was just 0.05 firmer at 1,291.83.

Many traders expected activity in Tokyo to fall further ahead of the year-end, with foreign investors and brokers, who have been supporting activity during the past few months, away for the holidays.

However, Daiwa Securities said investors would come into the market once interest rates eased. The economic slowdown is accelerating, and there is a high possibility that short-term interest rates will fall," added a Daiwa official.

Issues newly designated for margin trading attracted buying. Russ Industries advanced Y8 to Y81 and Kanto Specialty Steel works put on Y6 to Y84. Mitsui Sugar forged ahead by

its daily limit of Y100 to Y933.

Dealers and investors focused on speculative shares owing to the lack of news. Nippon Carbon climbed Y380 to an all-time high of Y3,420 and Toyo Ink, the most active issue of the day, firmed Y10 to Y955.

Chugoku Marine Paints, said to be the target of speculators, appreciated Y90 to Y1,220. The issue has been sought as an environmental stock, because the company makes anti-pollution marine paints.

The Tokyo Stock Exchange and the other seven Japanese stock exchanges announced yesterday that Chugoku's stock would be put on the watch list owing to its volatile price movements. Margin trading on the issue has soared and the stock exchanges will announce the ratios of margin selling and buying balances on the stock, starting today.

In Osaka, the OSE average gained 95.52 to 34,691.96 in volume of 68.1m shares. Early bargain hunting pushed the index higher, but later profit-taking pared the gain. Nintendo, the video game maker, rose Y200 to Y12,500 on reports that the company will export Yim of its lower-priced game machines this current fiscal year.

## Roundup

US and Japanese influences left the majority of markets in the Pacific Rim higher yesterday, but most of them only modestly so.

SINGAPORE rose on bargain hunting and the expectation of key interest rate cuts, following a drop in three-month inter-bank rates just before the weekend. The Straits Times Industrial index gained 18.09 or 1.2 per cent to 1,459.41 in turnover of S\$115.5m (S\$86.7m).

One dealer said that lower interest rates could spark off another boom in the property sector. The S&S All-Property Index added 7.70 at 392.81.

KUALA LUMPUR saw continued buying by a government

investment fund, which generated some follow-through by smaller investors. The composite index rose 4.80 to 542.45.

HONG KONG moved moderately higher in thin trade, the Hang Seng index putting on 18.18 to 4,171.06. Turnover sank from HK\$1.3bn to HK\$925m.

AUSTRALIA's All Ordinaries index improved 7.3 to 1,605.3 as turnover fell from A\$50m to A\$21m. News Corp lost 10 cents to A\$13.10, after the close, S&P-Australian Ratings, the Australian unit of Standard & Poor's, said it had raised its long-term credit rating for News Corp to double-B-minus from single-B.

NEW ZEALAND saw support for top blue chips Telecom and Fletcher Challenge, which led the NZSE-40 index gain 3.26 to 1,433.08. Turnover eased from NZ\$18.9m to NZ\$17.4m.

Telecom, hit by foreign selling over the past month, was the most active stock as it gained 3 cents to NZ\$22.47 in volume of 2m shares. Fletcher Challenge firmed 2 cents to NZ\$3.71 in the next heaviest, 1.3m shares.

SEOUL fell for the third straight day, the composite index losing 9.27 to 630.45 in turnover fractionally lower at Won149.5bn.

Encouraging news on the day included government measures to help strengthen manufacturing competitiveness and expectations of a trade agreement between South Korea and China at tomorrow's meeting in Seoul.

In the market, however, financials lost 2.3 per cent on margin trading considerations, and manufacturing weakened on business failure rumours. Only construction and trade-related issues showed relatively small losses, aided by expectation of improved inter-Korean relations.

BOMBAY fell, but recovered from its day's lows on buying by state-owned investment houses. The BSE index ended 12.43 down at 1,804.81.

Çırağan Palace Hotel Kempinski Istanbul



Liquefied natural gas terminal, Marmara Ereğlisi

Petrovski shopping mall, Moscow



217-km Kinalı-Sakarya motorway

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWestWestWood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	FRIDAY DECEMBER 12 1991	THURSDAY DECEMBER 11 1991	DOLLAR INDEX
Figures in parentheses show number of times of stock			
Australia (69)	148.23	120.95	121.95
Austria (20)	180.46	130.93	132.02
Belgium (47)	137.01	111.79	112.72
Canada (116)	132.36	108.03	107.78
Denmark (37)	255.10	207.70	209.88
Finland (15)	74.20	60.55	60.42
France (109)	138.73	113.20	112.84
Germany (65)	111.04	90.81	90.42
Hong Kong (55)	170.86	141.30	139.19
Ireland (18)	162.27	132.40	132.11
Italy (77)	139.87	114.13	113.12
Japan (674)	132.16	107.83	107.84
Malaysia (17)	205.72	167.88	167.48
Mexico (10)	124.11	98.88	98.88
Netherlands (31)	146.03	119.18	118.87
New Zealand (14)	45.80	37.20	37.12
Norway (30)	175.48	143.18	142.87
Singapore (38)	205.64	167.79	167.48
South Africa (28)	245.69	202.46	204.59
Spain (23)	146.73	119.72	119.48
Sweden (55)	170.54	139.15	138.96
Switzerland (58)	95.77	77.88	77.49
United Kingdom (28)	177.51	144.84	144.51
USA (526)	156.58	127.76	127.49
Europe (824)	140.00	114.23	113.98
Nordic (107)	175.06	142.84	142.82
Pacific Basin (718)	133.40	108.85	108.61
Euro-Pacific (1942)	136.36	111.79	111.72
North America (641)	155.01	126.49	126.22
Europe Ex UK (588)	117.72	95.05	95.86
Pacific Ex Japan (244)	145.88	118.85	118.61
World Ex US (1735)	138.07	112.66	112.42
World Ex UK (2023)	142.59	115.25	115.21
World Ex SA (2207)	142.59	115.25	115.21
World Ex Japan (1767)	150.53	122.83	122.87
The World Index (2011)	143.28	116.81	116.81

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